

FINANCIAL TIMES



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World Business Newspaper <http://www.ft.com>

THURSDAY SEPTEMBER 26 1996

Spying row puts US-Korea links under pressure

A civilian computer expert working for the US Office of Naval Intelligence, was arrested in Washington and charged with passing on classified information to a South Korean agent. The arrest threatened to further strain relations between the US and South Korea. Seoul has been pressing Washington to adopt a tough stance against the communist North after the recent intrusion of a North Korean submarine into South Korean waters. Page 5

Inquiry denied on IRA shootings Irish prime minister John Bruton backed calls for an independent inquiry into the shooting of IRA suspect Diarmuid O'Neill, amid claims by some politicians that British police may have operated a "shoot to kill" policy. Page 8; Ireland's mascot for the gullible, Page 10

Yeltsin's heart operation delayed



Russian president Boris Yeltsin (above) met pioneering US heart surgeon Michael DeBakey in Moscow as it was announced that his by-pass operation will be delayed for up to eight weeks. The delay has sparked fears in Russia and the west about the president's ability to control his quarrelling subordinates. Page 12

Lord Hanson to step down Lord Hanson, Britain's most swashbuckling takeover king and the scourge of sleepy managements on both sides of the Atlantic, will retire from the chair of Hanson next year. Page 13

Ministers push for IT trade deal Trade ministers from the US, EU, Japan and Canada meet today in Seattle to try to end squabbling which has thwarted a free trade deal for information technology products. Page 6

Fed warned over interest rates The International Monetary Fund warned the US Federal Reserve that it will have to get over its reluctance to raise interest rates soon to avoid a sharper rise later. Page 12

Volvo aims for two-year turnaround Swedish vehicles group Volvo expects to take up to two years to turn round its unprofitable US truck business despite the launch of an important new model. Page 16

Lehman reveals fall in earnings Lehman Brothers, the first of the US investment banks to publish third-quarter earnings, reported net income of \$77m, down from \$108m in the second quarter. Page 17

France threatens US over NATO France threatened to hold back from rejoining Nato's military wing in a dispute with the US over who controls Europe's regional commands. Page 3

Plea over Bosnia's refugees Bosnia's president Alija Izetbegovic said that international efforts there would be at risk unless more refugees are able to return home. Only a handful of the 2m have been able to do so. Page 3

Mandela firm on death penalty South African president Nelson Mandela said he would not consider reinstating the death penalty despite a poll showing 93 per cent of South Africans are in favour of it to fight violent crime.

Airlines link-up at risk British Airways may walk away from a proposed link with American Airlines over conditions the UK Office of Fair Trading is thought to be considering. These may involve the airlines having to surrender some slots at Heathrow airport. Page 6

Japan acts over insurance row Tokyo tried to avert a row with the US over Japan's insurance market, the world's second largest and a lucrative area for foreign insurers. Page 6

Pan Am flies against One of the best-known names in aviation history takes to the skies again today when the new Pan American World Airways launches its inaugural flight from New York to Miami. Page 17

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STOCK MARKET INDICES

New York Composite	7,470
Dow Jones Ind. Av.	5,228.39
NASDAQ Composite	65.12
Europe and Far East	
CAC40	2,103.41
DAX	2,884.37
FT-SE 100	21,350.87
Nikkei	17,816.68

US LUNCHTIME RATES

Federal Funds	5 1/8%
3-mth Treas. Bill	5.00%
Long Bond	5.50%
Yield	5.50%

OTHER RATES

UK 3-mth Interbank	5 1/8%
UK 10 yr Govt	6 1/8%
France 10 yr Govt	5 1/8%
Germany 10 yr Govt	5 1/8%
Japan 10 yr Govt	5 1/8%

NORTH SEA OIL (Average)

Brent Dated	52.01
WTI	22.75

STERLING

DM	2.3827
FF	6.5596
Sfr	1.3365
Y	110.355
£100 =	166.05

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Crédit Lyonnais to get \$760m rescue ■ Paris warned to keep EU informed

Brussels backs French bank bail-out

By Neil Buckley in Brussels and Andrew Jack in Paris

The European Commission yesterday approved a FF4.9bn (\$760m) bail-out of Crédit Lyonnais but sharply criticised the French government for failing to keep it informed of the troubled bank's dire state.

Mr Karel Van Miert, European Union competition commissioner, said the emergency measures were the first step towards negotiating a new restructuring plan for the state-owned bank. This was likely to be even larger than the FF4.9bn state aid package agreed last year - the biggest yet approved by Brussels.

The plan is likely to be closely studied by other European banks. Last year's package was criticised in particular by other French banks which argued it was too generous and distorted competition.

But the 20 European commissioners approved the emergency measures unanimously. "No one could ever even think of having the collapse of a bank like this," one commissioner official said. But he added that Brussels would take a hard line on broader restructuring plans.

Mr Van Miert warned that conditions attached to any new aid plan would be "tougher than tough", invol-

ing bigger disposals by the bank than the 35 per cent of its foreign assets agreed last year. Last year's plan was agreed after tough talks between the Commission and France to rescue Crédit Lyonnais after it made FF21m losses between 1992 and 1994 as a result of an over-ambitious expansion strategy and imprudent lending.

That plan had not achieved the expected turnaround, Mr Van Miert added, and without yesterday's emergency mea-

asures the bank's future would have been in doubt. "If you are interested in [buying] Crédit Lyonnais, I am sure you can get it for one symbolic franc," he said.

"These measures are to avoid a further deterioration. That will allow time for the Commission to scrutinise fully the additional plans the French government will put to us."

Crédit Lyonnais on Tuesday postponed today's planned announcement of its half-year results, expected to show losses of about FF2bn. Simultaneously, the French government asked the Commission to approve immediate action to

offset the losses and to reopen discussions on action to safeguard the bank's future.

Most of the FF4.9bn is to cover the costs of a FF135bn loan Crédit Lyonnais made at below-market rates to a holding company which last year took over many of its poorer-performing businesses. The holding company is preparing the assets for re-sale.

Because it could recoup only 85 per cent of the financing costs, the loan cost Crédit Lyonnais about FF500m last year, rising to FF3bn this year. The French bank has been unable to absorb these costs because of a shortfall in revenues resulting from

France's economic slowdown. Mr Van Miert warned France to keep the Commission more closely informed of its plans, complaining that it only recently became aware of the extent of the bank's problems.

"We have not been fully informed of what was happening, despite written commitments from France not to implement any measures without express permission from the commission," he said.

Last week Mr Van Miert ordered a new investigation into suspicious deals that Crédit Lyonnais was allowed to repurchase a former subsidiary on advantageous terms - a form of illegal state aid.



Israeli troops in gun battle on West Bank

By Judy Dempsey in Jerusalem

Israeli troops yesterday fought gun battles with Yasser Arafat's police in the West Bank city of Ramallah, killing at least four Palestinians and wounding more than 200.

In a serious setback for the Mideast peace process, the troops opened fire after hundreds of youths took the streets to protest at the opening of a tunnel in the old city of Jerusalem.

The tunnel runs along the Western Wall, the holiest site of the Jews, close to Temple Mount, the third holiest site in Islam. Palestinians see the move as an attempt by Israel to consolidate its control over the entire city after it captured east Jerusalem in the 1967 Arab-Israeli war.

Witnesses said the youths moved towards the outskirts of the Arab city of Ramallah whose entrance is manned by Israeli checkpoints. They threw stones, reminiscent of the *intifada*, or uprising by Palestinians in the Israeli-occupied territories in late 1987.

Mr Yasser Arafat, president

of the Palestinian Authority, yesterday pleaded with Palestinian police who control Ramallah to hold their fire and stay within the town's boundaries.

The Israeli defence forces last night said none of its troops had entered Ramallah, leaving last year's interim agreement on the West Bank intact.

Officials from Israel's opposition Labour party said the opening of the tunnel was bad timing.

The peace negotiations have virtually come to a standstill since the right-wing nationalist Likud party, headed by Mr Benjamin Netanyahu, the prime minister, was elected last May.

Mrs Hanan Ashrawi, higher education minister in the Palestinian Authority, said the opening of the tunnel provided a catalyst for yesterday's events.

"In circumstances where the peace negotiations would have been progressing, the opening of the tunnel would not have sparked such a reaction," she

\$33m offer to settle accounting error claim

By Andrew Hill in Milan

The Italian arm of Price Waterhouse, the international accounting firm, has offered to pay \$33m (£20.5m) to settle a claim by Montedison, the Italian industrial company, and its parent Compert, formerly known as Ferruzzi Finanziaria (Ferfin), to settle a \$1.65bn negligence claim.

The two Italian companies said yesterday they viewed the offer, one of the largest ever made to settle an accounting negligence suit in Italy, positively. They would call shareholder assemblies to consider both it and a separate \$1.5bn payment proposed by a former Montedison manager against whom the group had made claims.

In 1993, Montedison and Ferfin came close to collapse after management revealed at a dramatic shareholders' meeting that group losses for 1992 were 35 per cent higher than originally announced, triggering allegations of mismanagement and corruption.

Montedison and Ferfin claimed damages of \$1,000bn and \$650bn respectively from Price Waterhouse in 1994. They alleged "serious negligence" on the part of the firm, which audited Ferfin's accounts from 1987 to 1992, and Montedison's from 1983 to 1992. Price Waterhouse said at the

Continued on Page 16
Capital markets Page 32

British Telecom in deal to enter French market

By FT reporters

British Telecommunications is today expected to announce it has filled the last big gap in its European strategy through a strategic alliance with a French partner.

It is expected to announce a deal with Compagnie Générale des Eaux, the French utilities, property and communications group. Analysts say the deal is critical to BT's ambition to become Europe's leading telecoms operator.

The French market, the second largest in Europe, had been proving impenetrable to BT and to other would-be competitors to France Télécom, the state-owned operator.

Last night, neither company would confirm that the alliance had been agreed but both companies are holding press conferences at identical times in London and Paris this morning. The CCE conference has been called to discuss international alliances in telecommunications.

It is understood the alliance will be a joint venture with BT as minority partner. There will be no exchange of shareholdings. The merchant bank N.M. Rothschild advised BT on the deal.

BT has been seeking a French partner for more than two years. It has concluded a series of alliances and joint ventures in the main European economies ahead of the opening up of the European market

to full competition on January 1 1998.

Générale des Eaux disclosed earlier this month that discussions were in progress with a number of "large international groups" interested in taking a stake in a telecoms division it was setting up that would be known as Cegotel.

Mr Jean-Marie Messier, the group's recently elevated chairman and chief executive, refused to confirm whether any of the groups it was talking to were UK-based.

However, the company has made no secret of its intention to exploit the full opening to competition of the French telecoms market to take on France Télécom in all the main segments of the FF117bn (£23bn) French domestic market.

According to Mr Messier, the group is to "position ourselves as the alternative operator to France Télécom". For long-distance calls, it intends to develop an alternative network with the help of partners with "specific infrastructures" at their disposal. One candidate for such a partnership could be SNCF, the state-controlled French railway company.

By 2003, Générale des Eaux is aiming for a market share of 40 per cent in the mobile telephone sector where it expects the bulk of market growth to be concentrated.

Report by Alan Coss and Nicholas Denton in London and David Owen in Paris

Businessmen get time for not paying tax. 10 years.

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TYNE WEAR

NEWS: EUROPE

Maastricht 'jobs chapter' wins support

By Lionel Barber in Brussels

A Scandinavian campaign to write a "jobs chapter" into a revised Maastricht treaty is gaining ground in the European Union's intergovernmental conference (IGC).

The Scandinavians have won majority support for the principle of new breaking language on employment despite reservations in British, French and German circles worried about creating unrealistic expectations. The Danes and Swedes say a jobs chapter would improve co-ordination of labour market

policy, bolstering the fight against unemployment in the EU, where more than 17m are out of work. The Scandinavians also believe a new treaty chapter would strengthen their chances of winning ratification of the revised Maastricht treaty.

The jobs chapter would draw heavily from the EU summit communiqué in Essen in December 1994.

Advocates stress it would not tamper with the treaty's commitment to monetary stability and would probably be balanced by language on the need to safeguard com-

petitiveness. Principal elements are:

- New language setting out common aims and common procedures in labour market policy geared to helping young people, especially school-leavers without qualifications; investing in training; and lowering non-wage costs.
- A multi-annual programme in pursuit of the treaty's employment goals, monitored by the European Commission and by finance and social affairs ministers.
- Creation of an employment committee, drawn from

member states and the Commission, to complement the powerful monetary committee in Brussels composed of national treasury officials.

Mr Niels Erbslöv, Danish representative at the IGC, said new treaty language "would expose weaknesses in the national efforts" on employment and exert pressures in much the same way as the Organisation for Economic Co-operation and Development (OECD) reports on national economies.

Mr Michael Patijn, Dutch state secretary for foreign affairs, singled out employ-

ment as one of the areas where the IGC could expect early agreement. Others include support for a new high representative to raise the profile of EU foreign policy, supported by a new Brussels-based planning unit; measures to strengthen transparency and openness in the EU; and subsidiarity or devolving decision-making to the lowest appropriate level.

Mr Patijn, who will chair the IGC when the Dutch take over the rotating EU presidency from Ireland on January 1, said the harder

issues would have to be settled at a later date, most likely after the UK election, which must be held by May.

The toughest nuts to crack include weighting of votes of small and large countries; extension of majority voting and possible dilution of the national veto; the role of the European Court of Justice in immigration and home affairs; the scope of a new "flexibility" clause allowing deeper co-operation among select countries; and size of the European Commission.

France, Luxembourg on course, Page 4

German sick pay cut stirs unions

By Wolfgang Münchau in Frankfurt

Large sections of German industry are heading for industrial and legal confrontation with trade unions after some of the country's biggest companies decided to cut sick pay from next Tuesday.

The decision to cut sick pay unilaterally underscores employers' growing frustration over Germany's high wage costs. An official in one of the companies involved said: "This is not about sick pay. This is about whether we can continue producing in Germany."

Siemens and Mannesmann, this electronic and engineering groups, said they would cut sick pay by 20 per cent and BASF and Hoechst, the chemicals giants, said they would follow suit. Daimler-Benz, Germany's largest industrial company, announced a similar cut last Tuesday.

IG Metall, the engineering union, has warned of industrial and legal action against what it considers a breach of contract. Daimler-Benz workers are threatening to ban overtime.

The controversy stems from a new law - part of the government's savings package - cutting statutory minimum sick pay from 100 per cent of gross wages to 80 per cent next week. Existing labour contracts enshrine the previous minimum or more generous packages.

This government claims the new law would save around DM60bn (\$40bn) in labour costs. Siemens says its sick pay bill is around DM380m a year - almost 20 per cent of net profits. Companies also hope a less generous sick pay regime would cut absenteeism.

The decision to cut sick pay comes a few months before a critical wage round in the engineering and electrical sector, with pay and working conditions both up for renegotiation.

But the consensus among employers showed signs of strain, as Volkswagen, the car maker, and Freusberg, the metal groups, breaking ranks and siding with their workforces.

The legal situation will vary from company to company. BASF, Hoechst and other chemicals groups are unlikely to face a legal challenge because their work contracts have no sick pay provisions.

But Daimler-Benz and Siemens risk legal action because both companies have given their workers contractual sick pay guarantees. Mercedes-Benz car workers in northern Baden-Württemberg have contracts guaranteeing full sick pay for a maximum 78 weeks.

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Armenians on the march: demonstrators on Monday took to the streets of Yerevan following Sunday's disputed election

ARMENIAN DEMONSTRATORS TRY TO STORM PARLIAMENT

By Sander Thoones in Yerevan

Troops attacked demonstrators and fired shots over their heads in the streets of the Armenian capital, Yerevan, yesterday after protests over alleged electoral fraud turned violent. Dozens were injured but there were no confirmed reports that anyone had been shot or killed.

The riots - the most serious since demonstrations against the former communist regime in the late 1980s - triggered fears among Armenians of serious civil conflict. The country is only just recovering after a war against Azerbaijan over the enclave of Nagorno-Karabakh which ended two years ago.

Yezgen Manukian, the main opposition candidate in Sunday's presidential elections, gathered outside the parliament building where the Central Election Commission was meeting.

Mr Manukian accused President Levon Ter-Petrossian - who led the 1980s anti-communist riots - of falsifying the result and demanded that the commission say who really won. He entered the parliament building to press demands for a recount, telling the crowd he would be back in 30 minutes. After half an hour an aide appeared to tell demonstrators he was still in negotiations.

Fearing that he was being held against his will, demonstrators tore down the fence and rushed towards the parliament. Riot police and troops switched off street lights, fired into the air and beat back demonstrators with batons, water cannon and tear gas.

Last night Mr Manukian and his supporters had gathered in a small square near the US embassy - the supporters waving national flags and cheering speeches.

The election results, still unconfirmed, gave Mr Manukian 41.07 per cent against 52.09 per cent for Mr Ter-Petrossian. A Communist candidate got 6.21 per cent, and an independent 0.63 per cent.

After demonstrations against alleged vote-rigging in the last two days, the election commission yesterday agreed to invite formal complaints from local election

officials and opposition representatives.

The 20-member commission - 14 from pro-government parties and six from the opposition - accepted a report by 89 monitors from the Organisation for Co-operation and Security in Europe (OSCE) that there had been breaches of election rules, particularly by the powerful military. But it rejected an opposition request to reopen some ballot boxes.

Some international observers complained that the OSCE's preliminary report had been too mild. They said it ignored serious violations in vote counting and attacked its conclusion that irregularities had not materially affected the vote.

Squeezing out a state aid sponge

Crédit Lyonnais awaits a fourth and final restructuring, writes Andrew Jack

Rarely has an institution been forced to eat its words as quickly and comprehensively and frequently as Crédit Lyonnais, the bank owned by the French state which has lurched from one financial crisis to another in the last few years.

Just 15 months ago, when it unveiled details of an ambitious and controversial restructuring plan - the second in a year - the bank circulated a government-approved document explaining the outline of how the rescue would work.



The government wants to put an end to the problems of the past, and to make the bank perfectly competitive

Jean Arthuis

The loan was structured to penalise Crédit Lyonnais. In the first 12 months of the plan's operation last year, the bank received just 7 per cent interest on the loan, while being forced to seek external financing to fund it at an average rate of 7.45 per cent. The difference cost it FF560m, dragging down its performance so it reported just FF13m in profits for 1995.

For 1996 - and all future years - the below-market interest payments on the remaining amount of the loan it made to EPRF were fixed at 85 per cent of money market rates, or currently about 3.3 per cent compared with the real financing cost to the bank of 5.84 per cent. This difference was set to cost it FF730m for the year.

It left the bank with poorly-documented, poorly-guaranteed and ultimately poorly-performing loans and investments, triggering accumulated losses of more than FF21bn (\$4.1bn) during 1992-94.

But these losses were only the start. In spring 1994, in a first restructuring, the French state agreed to underwrite up to FF19bn in losses from property assets valued at FF42bn which were stripped out of the bank's balance sheet into a company called OIG.

A year later, as the costs of its other poor investments continued to bear down during a period of low economic growth - and hence sluggish new business - a second plan was brokered. A wide variety of other largely rotten assets were removed

from its balance sheet and merged with those from OIG into a new vehicle called CDR, with a mission to sell them off.

The intention in 1995, in the words of Mr Edmond Alphandery, the minister of economics of the time, was that the bank should pay for the errors of its past. As a result, it was required to pay special dividends to the state against future profits, as well as normal dividends and taxes.

More significantly, it was required to finance the assets shifted to CDR - amounting to some FF250m - by making an almost equivalent sized loan. The loan which is channelled through EPRF, a state-guaranteed company, to CDR, would diminish as the assets were sold off.

While this FF230m charge for 1995-96 was clearly predictable, less obvious was how changes in the French economy would affect the on-going performance of Crédit Lyonnais. Gradual reductions in interest rates have forced it to lend to customers at lower rates, while being locked in to paying higher interest rates to those from whom it borrowed money in the past.

The problems of Crédit Lyonnais date back to its rapid and uncontrolled expansion - partly endorsed by the government and regulators - which started

in the late 1980s.

Like its rivals, it has also suffered from the continued gloomy state of the domestic banking market, character-

ised by low demand for credit and intense competition which has forced down its margins.

As a result, the need to modify the plan became clearer - backed up by periodic threats from Mr Jean Peyrelevade, the bank's chairman, to resign unless the government accepted his demands.

Bulgaria to put state companies in hock

By Anthony Robinson in London and Nikolay Petrov in Sofia

Bulgaria is expected to offer future earnings from privatising its state telecommunications company and other prime assets as collateral for a substantial bridging loan from foreign commercial banks to shore up its tottering economy.

The socialist government also hopes to ensure payment from the IMF of a delayed \$15m tranche of a \$50m standby loan signed earlier this year.

It urgently needs to raise cash to protect depositors in

the nine private and state banks put under government supervision this week against possible losses, and to finance a budget knocked sideways by this week's near tripling of the central bank's key interest rate to 300 per cent a year.

The government of Mr Zhan Videnov, the prime minister, is anxious to demonstrate its determination to privatise partially 15 of the most attractive state companies as soon as possible.

It hopes to take advantage of this weekend's annual IMF/World Bank meeting to make contact with foreign bankers interested in financing the expected surge in privatisations. Bulgaria has sent a strong delegation, headed by Mr Dimitar Kostov, the finance minister and Mr Lyubomir Filipov, the governor of the Bulgarian National Bank and includes Mr Dancho Konevichiev, the first deputy prime minister in charge of the economy.

Deutsche Telekom and Stet, the Italian telecoms group, are among foreign companies discussing buying 25-40 per cent of the Bulgarian telecom company. The government hopes to raise up to \$1bn by the middle of next year.

Negotiations are also well advanced for the sale of a significant stake in Soda Demya, a profitable, export-orientated chemical company. The sales list also includes mining and smelting companies, two shipyards and several engineering and chemical companies.

To encourage strategic investors and reduce outstanding foreign debt the government is expected to allow investors to use a combination of cash and discounted Bulgarian Brady bonds to purchase assets.

Investors are being offered the opportunity to buy devalued assets at attractive prices through debt-equity

swaps, said Mr Olivier Descaux of the European bank for Reconstruction and Development.

The last few days have seen higher prices and a small appreciation in Bulgarian Brady bonds in a market depressed by fears over President Boris Yeltsin's health and prospects of a rise in US interest rates, said Mr Alex Babov of J P Morgan.

Greater interest reflects the new opportunities for cash privatisation using Brady bonds, tough action on the banks and talk of a collateralised bridging loan to strengthen government finances," he added.

EUROPEAN NEWS DIGEST

Pledge for east Germany

The German cabinet yesterday agreed that federal financial support for businesses in eastern Germany should be kept "at a high level" from 1999, when current plans expire.

After reviewing a progress report on the eastern German economy, Mr Günter Rexrodt, the economics minister, said details of the aid would be fixed next year when the government had a better idea of the impact of tax changes due in 1997 and the large scale tax reform that it is planning for 1999. He indicated that aid would be focused on manufacturing industry, and especially the small to medium-sized Mittelstand companies.

The minister said eastern Germany continued to suffer from too narrow an industrial base and provided only 2 per cent of Germany's exports. Unit labour costs were too high: they averaged 181 per cent of western German levels last year and were higher than the year before. Eastern German companies also had insufficient capital resources and suffered liquidity shortages.

However, the minister forecast that growth in the new Länder would be higher than in the west, although the period of exceptionally fast expansion was over.

The economics ministry expects that western support for eastern German companies will amount to about DM25bn (\$16.6bn) this year out of net transfers totalling DM144bn. Peter Norman, Bonn

Metro threatened by strike

Strike action by France's communist-led CGT trade union is threatening to halt the Paris metro, regional express trains and the bus network from tonight until Saturday morning.

Paris's largest union of public transport and maintenance workers urged members to strike for two hours at the end of each shift to demand new jobs, a pay rise and better working conditions while the RATP transport authority board meets tomorrow.

An RATP spokesman said it was not clear how the staggered stoppages would affect passenger services. Yesterday stoppages by railway employees worried over possible job losses disrupted regional services in south-west France for a second day.

Only one train in five ran on the main routes in the region, though high-speed TGV passenger trains were unaffected by the stoppages. SNCF officials said. Reuters, Paris

Spain seeks pensions pact

Spain's centre-right government said yesterday it would try to win support from employers' organisations for a draft agreement on pension reform reached with the main trade unions.

Mr Javier Armas, labour minister, said the country was on the way to a national pension pact, but recognised that negotiations might prove "more difficult" with employers, who have been seeking pledges of reductions in their social security contributions. The planned pension changes, based on an agreement between Spain's main political parties last year, are a watered-down version of the government's proposals for curbing costs. A change in the way pensions are calculated, extending the base period from eight years to 15, will be phased in slowly, and plans to reduce benefits for people retiring early have been dropped. The scheme guarantees protection of state pensions against inflation. The UGT and Workers' Commissions unions, which have still to approve the plan, warned the government against making a separate pact with employers. David White, Madrid

Portugal's right in disarray

Portugal's rightwing Popular Party (PP) has headed into uncertainty after its 84-year-old leader, resigned, his authority challenged by a radical young firebrand.

Mr Manuel Monteiro, who had tapped anti-European sentiment to rescue the party's parliamentary seats from five to 15 in last year's general election, quit on Tuesday night as a split between rival factions threatened his hold over the party.

The challenge comes from Mr Paulo Portas, a former newspaper editor, who favours more radical opposition to the minority Socialist government. Mr Portas's unsuccessful bid for the leadership of the PP's parliamentary group this week exposed the deep split in the party. Mr Monteiro, reflecting the more moderate position of businessmen who support the PP, has been reserved in his opposition to the government and reached an agreement with the Socialists that led to the approval of the 1996 budget.

An extraordinary party congress to elect a new leader is due to be held later this year. Mr Monteiro is expected not to seek re-election, hoping that Mr Portas will take over the leadership while the party is in crisis, before attempting a comeback. Peter Wise, Lisbon

Greek cabinet sworn in



Greece's socialist Prime Minister Costas Simitis (pictured above) and his new cabinet were sworn in yesterday by President Costas Stephanopoulos at the start of their four-year term.

In a televised ceremony, Orthodox priests chanted a blessing for the new government while Mr Simitis swore an oath of office. After winning Sunday's national election, Mr Simitis has formed a cabinet which mixes experienced ministers with a new generation of reformers who helped to put him in power.

He succeeded the party's founder, the late Andreas Papandreu, as prime minister in January. Reuters, Athens

Uranium trader agrees debts

Mr Oren Benton, the Denver entrepreneur whose international uranium trading empire crashed in 1995 owing money to nearly all of the world's big nuclear power companies, has reached agreement with most of his creditors. He has negotiated down the sums claimed by the 18 largest creditors from a total of about US\$800m to \$450m. Among the big creditors are: Russia's Ministry of Atomic Energy; China Nuclear Energy Corporation; three Swiss utilities - NOK, KKL and KKG; Enel, the Italian state electricity group; British Nuclear Fuels and Nuclear Electric of the UK; as well as Union Carbide of Switzerland.

The US Revenue Service is maintaining its demand for \$270m back taxes which Mr Benton insists is an inflated claim. Mr Carl Esklund, a Denver lawyer representing some creditors, said yesterday negotiations with the Revenue were continuing. The liquidation plan needs bankruptcy court approval. Kenneth Gooding, London

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France stands firm on Nato

By Bruce Clark in Bergen

France said yesterday it would not rejoin Nato's military wing unless the US kept its promise to give its European partners greater independence within the alliance.

Mr Charles Millon, the French defence minister told a Nato meeting his country would "remain in its current position" unless the pre-conditions spelt out by President Jacques Chirac for reintegrating with the Alliance were met.

"The issue of renewing Nato will only be resolved when the conditions laid out by the president have been taken into account," he said, referring to France's demand for a more visible European wing of the Alliance.

At a Nato meeting in Norway, the French minister made clear that one of the tests of American goodwill was the controversial issue of who should command alliance forces in southern Europe.

The highly sensitive southern command, based at Naples and responsible for overseeing the Mediterranean and North Africa, has always been held by a US officer. France thinks it should go to a European.

Nato officials said France's position was broadly supported yesterday by Germany, Italy and Spain, but firmly opposed by the US, and dismissed by Britain as unrealistic.

Nato agreed in principle in June to reform the alliance to give European members

the option of organising military operations without direct US involvement.

France has said it wants the broad outline of this reform, which will involve a sharp reduction in the total number of command posts, to be complete by the end of this year.

At yesterday's meeting, Mr William Perry, the US defence secretary reaffirmed Washington's view that US officers must retain the Naples job, which includes responsibility for air, sea and land operations in former Yugoslavia as well as the Aegean.

The defence ministers also sketched out guidelines for a military mission to Bosnia next year, and several called for a tougher mandate to pursue war criminals.

The term "FOFOR" - following-on to the 52,000-strong Implementation Force currently deployed in Bosnia - gained currency yesterday as a new piece of Nato jargon. "Nobody disagreed with the idea of a FOFOR" said an official who attended the talks.

While stressing that no formal decisions were likely for at least two months, Nato ministers broadly accepted the view of Mr Javier Solana, the secretary-general, that the alliance should remain involved in Bosnia after the expiry of its mandate in December.

Mr Millon said a two-year plan to consolidate peace in Bosnia should be mapped out - and it should include a clearly defined role for a new military mission,

including both Europeans and American. Ministers agreed that the new force, while smaller than IFOR, should have a robust rapid-reaction capacity.

Mr Volker Ruhe of Germany is the only western defence minister to have spoken in any detail about the shape of a successor force to IFOR. He says he expects a mission of about 20,000, of which between 2,000 and 3,000, including combat troops and senior officers, would be German.

Mr Ruhe has also floated the idea that a Franco-German brigade headquarters could be deployed to Bosnia to oversee one of the Republic's three military sectors - leaving the US and Britain with responsibility for the other two.

Government aid seals Italian jobs accord

By Robert Graham in Rome

The Italian centre-left government has organised an agreement between employers and unions to stimulate jobs in return for government assistance worth L15,000bn (\$9.8bn) over the next three years.

The deal falls short of demands by Confindustria, the industrialists' federation, for full flexibility in the labour market. But it will soften the impact of a tough 1997 budget and help head off pay unrest.

The final details of the budget were being negotiated yesterday between the six main parties backing the government of Mr Romano Prodi in advance of tomorrow's crucial cabinet meeting which is due to endorse the financial package.

According to officials, the government is now looking to find L87,000bn in spending cuts and new revenues against the L52,000bn outlined in July in order to hold

the deficit to 4.4 per cent of GDP.

The extra amount has become necessary as a result of a shortfall in revenues due to the sharper than expected slowdown in the economy.

The government also seems likely to adopt treasury proposals for additional budgetary measures totaling L26,000bn early next year to ensure that Italy meets the convergence criteria for economic and monetary union.

This follows the realisation after last weekend's Dublin meeting of EU ministers that Italy is unlikely to obtain special treatment if it fails to make a serious effort to meet the criteria.

Yesterday, the government's confidence in its ability to endorse a credible budget was reflected in the financial markets as the lira strengthened against the D-Mark and government bonds reached new highs.

Against the background of

an austerity budget, the government was yesterday keen to present the employment package as a means of encouraging new investment when the economy was growing at little more than 0.8 per cent.

Of the total funds, L10,000bn was already approved in July for special projects in 1997-99. The key element in the agreement has been the concessions on job creation that employers and unions have wrung from the government.

The employers have gained tax breaks on social security contributions and on some investment costs related to new hirings. Especially favourable fiscal treatment will cover job creation in the south where unemployment is close to 25 per cent.

The unions fought off a wide-scale liberalisation of the labour market. But they accepted the principle of wage differentials in areas of high unemployment.

Moslem president tells the UN assembly of fears of resumption of conflict unless Serb authorities relent

Bosnia peace 'hinges on return of refugees'

By Laura Silber at the United Nations in New York

Bosnia's President Alija Izetbegovic yesterday warned that international efforts to usher in new institutions involving all Bosnia's ethnic groups would falter unless refugees were allowed to return home.

In a speech to be delivered last night at the United Nations, Mr Izetbegovic, a Moslem, said the "selective implementation" of the Dayton accords would not cement the peace.

Only a handful of Bosnia's 2m and more refugees have returned to their homes, indicted war criminals remain at large, and Serb and Croat authorities retain their grip over the media - all contrary to the Dayton peace agreement signed last December.

Bosnian Moslem leaders recently made clear that future co-operation with the Dayton accords hinges on Serb authorities allowing the

return of refugees. Otherwise, they say there will be more war.

International envoys are now trying to urge the rival parties, who waged war for Bosnia's partition, to co-operate in the building of joint institutions after more than half the country backed Serb and Croat nationalist parties in Bosnia's first peacetime poll on September 14.

In remarks before his speech to the UN General Assembly, Mr Izetbegovic - who was elected chairman of the country's three-man presidency - said: "A new war would start if Bosnia-Herzegovina fell apart. Dayton was expensive. But partition will cost still more."

Diplomats say the challenge to avoid partition also hinges on Mr Izetbegovic's ability to act as president of Bosnia's divided communities.

The 71-year-old president himself called attention to this challenge. He said he

had written the first half of his speech to the UN as a Bosniak (Moslem); the second as a Bosnian representing the country's Moslems, Serbs and Croats.

In his address to the UN, Germany's foreign minister, Mr Klaus Kinkel, yesterday added his voice to calls for the swift creation of joint institutions, saying the three-man presidency should meet in Sarajevo before the end of September.

But the new presidency - a Moslem, a Serb and a Croat - remains in deadlock over the venue for the first meeting, as the Bosnian Serb candidate so far has refused to go to Sarajevo.

The presidency can meet only after the Organisation for Security and Co-operation in Europe (OSCE), which oversaw the imperfect poll, certifies Bosnia's elections. The OSCE yesterday said the decision would be made by Monday.

The vote count has been plagued by controversy.



An Italian soldier stands guard as rifles and machine guns confiscated by Nato troops from Bosnian Moslems are destroyed by a tank

French scramble to buy cars before incentives go

By David Owen in Paris

French car registrations this month are likely to be almost double 1995 levels because of a last-minute dash by consumers to take advantage of government incentives that end next week.

The Comité des Constructeurs Français d'Automobiles said yesterday it expected September registrations to total about 210,000 compared with around 115,000 in September 1995 and 173,400 last month. The trade body, whose monthly statistics are the most closely watched gauge of the French car market, said at least half this month's orders were probably linked to the incentive programme.

While it will almost certainly prove short-lived, the

scale of this month's increase will come as a boost to the government which badly needs an improvement in the country's sluggish growth to lift its popularity and underpin its hopes of qualifying for economic and monetary union.

Ministers were rocked this month by the disclosure that the economy contracted more sharply than expected in the second quarter. The surge in car sales, albeit at cut-throat prices, may be interpreted as promising news for the present quarter.

The extent of the upturn may also bolster those arguing either for an extension of the incentive scheme beyond September 30, or its replacement with a new version geared more closely to the value of individual cars.

Prime Minister Alain

Juppé is due to make up his mind on this within the next few days. His cabinet colleagues are split on the issue: Mr Jean Arthuis, the finance minister, is against any extension or new measure; Mr Franck Borotra, industry minister, is understood to support continued assistance.

The French car industry is also divided. Mr Jacques Calvet, head of Peugeot Citroën, favours a bonus that would vary in line with car values. Mr Louis Schweitzer, head of Renault, says it is impossible to devise a bonus that does not advantage compact cars over larger models.

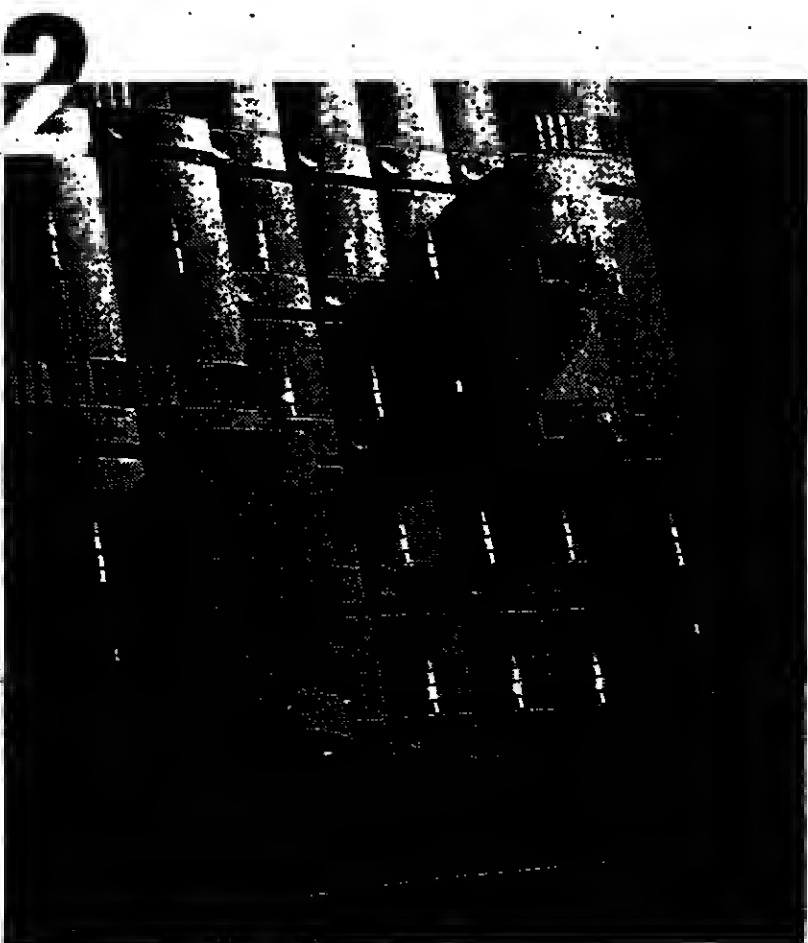
Under the incentive scheme, buyers of new cars are offered a bonus of FF5,000 (\$1,000) to FF7,000 for trading in a vehicle at least eight years old.

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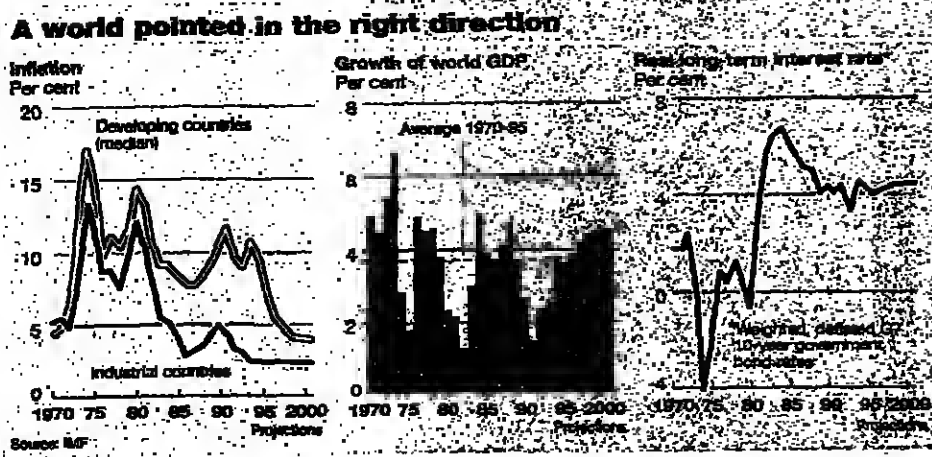
NEWS: INTERNATIONAL

Industrialised countries 2.5% ■ Transition economies 4% to 5% ■ World 4.1%

Former east bloc lifts the world economy

The world economy's annual growth rate is set to accelerate gradually through the rest of the 1990s, according to the International Monetary Fund's latest World Economic Outlook. World trade growth is expected to slow, meanwhile, but to remain stronger than the rise in output would normally suggest.

Global growth is forecast to pick up to an average annual rate of 4.5 per cent between 1998 and 2001, a significant improvement from the 3.6 to 4 per cent recorded on average over the last quarter-century. This steep improvement in trend growth reflects a sharp rebound in activity in the transition economies of eastern Europe and the former Soviet Union, although this upturn will be vulnerable to setbacks in the process of stabilisation and reform.



Next year the world economy should grow by 4.1 per cent, up from 3.8 per cent in 1996, IMF economists believe. Growth in the developing world should fall slightly to 8.2 per cent, although this rate of increase remains well above the 2.5 per cent which is expected in the industrialised countries for the next few years. Among the Group of Seven (G7) nations, the pace of expansion is expected to accelerate next year in Germany, France, Italy, the UK and Canada, but to decelerate in the US and Japan.

Since its last World Economic Outlook in May, the IMF has downgraded its 1997 growth forecasts for four of the G7 countries. The largest revision is for Germany, where growth next year is expected to come in at 2.4 per cent rather than the 3 per cent forecast in the spring. The IMF forecasts that interest rates may have further to fall in Germany, even though it expects economic activity to continue strengthening over the coming year.

Growth in the European Union as a whole is forecast to accelerate from 1.6 per cent this year to 2.5 per cent in 1997, both rates a fifth of a percentage point less than the IMF pencilled in last May. But Fund economists warned that activity might turn out weaker than expected because governments are cutting their borrowing sharply in an effort to qualify to join the single currency.



Bulgaria bank queues: 'Efforts are needed in most transition countries to put the banking system on a sound footing'

Downward pressure on government borrowing has subdued growth in France, although the IMF argued that by boosting financial market confidence the French government's resolve to cut its deficit had allowed a substantial decline in interest rates - both in absolute terms and relative to Germany. Growth in France is forecast to reach 2.4 per cent next year, although the Fund warned that "a comprehensive programme of fiscal and labour market reform is necessary to create a basis for robust non-inflationary growth over the medium term".

In the case of Japan, the Fund argued that the government should aim for a budget surplus in the medium term to prepare for the costs that would arise with the ageing of its population. But the fiscal consolidation should take place gradually to avoid derailing the recovery. The growth forecast for Japan this year has been revised upward substantially since May to 3.5 per cent, but downgraded for 1997 to 2.7 per cent.

Mixed verdict for buy-back facility

The use of western official aid to buy back poor countries' commercial debt does not improve their creditworthiness or access to new private-sector finance, a report for the UK's Overseas Development Agency has found.

But commercial debt buy-backs do relieve the burden of debt service costs, it says. The report, published yesterday by London Economics, the UK business consultancy, is the first to study closely the costs and benefits of buying back the debt owed by poor countries to commercial banks.

The World Bank has had a facility in place since 1989 to help heavily indebted countries buy back commercial debt. Under this system, debtor countries buy back debt from commercial creditors at a deep discount of the debt's face value. Typically, these cleared more than 75 per cent of a country's outstanding commercial debt arrears at a discount of between 11 and 15 cents in the dollar.

Only France and Luxembourg on Maastricht course

By Robert Chote, Economics Editor, in Washington

France and Luxembourg are the only countries on course to meet strictly the four economic performance targets set down in the Maastricht treaty for potential participants in a single European currency, the International Monetary Fund said yesterday.

Together with the UK, they are the only two countries expected to have government debts equivalent to 60 per cent or less of national income next year. Germany's debt to gross domestic product ratio is forecast to rise from 60.8 per cent this year to 61.9 per cent in 1997.

However, as it already seems clear that the debt criterion will be interpreted flexibly, attention has focused instead on the requirement that budget deficits next year be no more than 3 per cent of gross domestic product.

The other criteria specify targets for inflation and long-term interest rates. The Fund's latest World Economic Outlook predicts five EU countries - France, Germany, Austria, Belgium and Sweden - will have budget deficits of exactly 3 per cent of GDP next year.

Most economists think that France will have difficulty hitting the 3 per cent deficit goal but the Fund believes the target is within reach as long as economic growth strengthens as it expects.

The Netherlands, Denmark, Finland, Ireland and Luxembourg are all expected to meet the target comfortably but the UK will overshoot with a deficit of 3.3 per cent.

The IMF argues that the pace of economic growth will be slowed in Europe by the effort to restrain government borrowing. Mr Fleming Larsen, its deputy chief economist, said that if growth turned out weaker than expected it would be unwise to tighten the fiscal screw further just to meet the Maastricht timetable.

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New vaccines may save lives of 8m children

By Frances Williams in Geneva

Expensive new vaccines coming on to the market over the next five to 15 years could save the lives of up to 8m children annually but risk being denied to children in poor countries for lack of funds.

In a report published yesterday, the World Health Organisation and the United Nations Children's Fund said global immunisation programmes had been a remarkable success. Under the expanded programme on immunisation (EPI), 80 per cent of the world's children have been immunised against six common childhood killers, saving 3m lives a year.

Dr Ralph Henderson, assistant WHO director-general, described the programme as "one of the great public health triumphs of our time". Greater achievements

were possible, he said. The crippling disease of polio could be eradicated by the year 2000, eventually saving governments more than \$1.5bn a year in immunisation costs. New and better vaccines against diarrhoeal disease, acute respiratory infections and malaria could save the lives of a further 8m children each year.

The report, the first comprehensive run-up of immunisation programmes and vaccine research, said potential new vaccines are being studied against more than 60 different diseases, including malaria and HIV/AIDS.

However, the new generation vaccines, often genetically engineered, are vastly more expensive because of high research and development costs.

Immunising a child with all six original EPI vaccines costs about \$1 to which must be added \$14 in delivery costs. Experience with the hepatitis B vaccine, the world's first genetically engineered vaccine, suggests each new vaccine will cost several times as much.

New vaccines already on the market, including those against hepatitis B and yellow fever, are still not available in many of the countries that need them.

The report expressed concern new vaccines were being tailored to diseases occurring in rich nations, which may not be suitable for children in developing countries who may suffer from different and more virulent strains of the disease.

Fears on debt service costs

By Graham Bowley

Some heavily indebted poor countries will pay more debt service costs than at present even after they receive the benefits of debt relief proposals being considered by the World Bank and the International Monetary Fund.

A special report drawn up by the Mozambique ministry of finance suggests that Mozambique, one of the world's most indebted countries, will pay about three times as much in terms of debt service costs in 2004 when it would qualify for the new proposals.

The World Bank and IMF scheme, which is likely to be granted approval in Washington next week, aims to reduce the debt burdens of up to 20 poor countries to sustainable levels.

Mr Andrew Shums, of Christian Aid in London, said the proposals should be extended to cover more of poor countries' debt and that the period countries must wait for relief should be reduced. He said Mozambique's case highlighted the plight of several of the highly indebted countries which would qualify for the new scheme.

The report shows that Mozambique, which has a debt per capita ratio of about \$355, paid annual average debt service costs of about \$7m between 1990 and 1995. The report estimates that this will rise to \$191m by 2003 but that the costs will only fall to \$172.5m by 2004 when the proposed relief is first applied.

The World Bank and IMF scheme has already drawn criticism. Critics say rules determining whether a country is eligible to participate are too restrictive.

Step closer to accounts unity

By Jim Kelly, Accountancy Correspondent

The body working to produce a set of accounting standards for use on the world's leading stock markets yesterday cleared a serious obstacle to the success of the project.

The International Accounting Standards Committee, meeting in Barcelona, voted to set up a standing committee to issue interpretations of standards to help companies and the users of accounts.

Sir Bryan Carsberg, secretary-general of the committee, said the new body would have 11 members and would probably include technical partners for the UK's big six accounting firms, as well as representatives from industry and accounts users. They would not have to be members of the board.

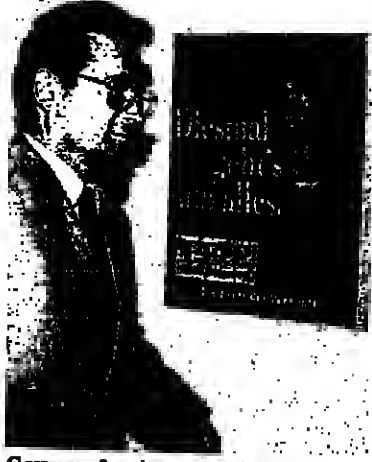
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Beijing
Tokyo agrees finance ministry reform

Beijing buries the hatchet with Bonn



German foreign minister Klaus Kinkel met Qian Qichen at UN

By Tony Walker in Beijing and Bruce Jacques in Sydney

China has signalled an end to its row with Germany over Tibet by inviting the German president for a state visit and reviving an invitation to the foreign minister.

President Roman Herzog to visit China... and welcomed Foreign Minister Kinkel to visit China beforehand, the official Xinhua news agency reported.

But Beijing continued its strong criticism of Australia over the proposed meeting in Sydney today between Mr John Howard, the Australian prime minister, and the Dalai Lama.

tionally and countering demand for Tibetan independence but it appears anxious not to allow the issue to sour relations on too many fronts.

Western diplomats in Beijing said it was probably more than coincidental that China officially put an end to its disagreement with Germany over Tibet just as it was engaged in an argument with Australia on the same issue.

Germany is China's biggest European trading partner with bilateral trade last year of DM277bn (\$18bn).

Mr Shan Guofang, China's foreign ministry spokesman, repeated strong criticism of Australia at a news briefing on Tuesday, saying the proposed meeting between the Dalai Lama and Mr Howard constituted interference in China's internal affairs.

Tokyo agrees finance ministry reform

By Gerard Baker in Tokyo

Japan's all-powerful finance ministry could be about to lose one of its principal functions, if a plan approved by the coalition government is enacted in the course of the next year.

The three coalition parties have agreed on a basic structure for transferring the financial supervisory role of the ministry to a separate agency, officials said yesterday.

According to the proposal, the agency would take over the role of financial system inspection, traditionally one of the finance ministry's core functions.

But the ministry itself would continue to determine the overall framework of policy with regard to banks and many of the new agency's recommendations would almost certainly be subject to approval by the finance ministry.

The proposal will form an important element of the coalition parties' platform in the general election, expected within the next few weeks.

Public anger at a string of financial calamities, including a succession of banking collapses under mountains of bad loans and widespread evidence of corruption and mismanagement at a range of financial institutions, forced the cabinet to consider proposals for cutting the ministry down to size.

The Liberal Democrats led by Mr Ryutaro Hashimoto, the prime minister, who form the largest party and have traditionally enjoyed close links with finance ministry bureaucrats, were initially reluctant to countenance any measure that would reduce the ministry's power.

The Bank of Japan and 176 private financial institutions agreed yesterday to provide money for a new fund aimed at preventing the cost of liquidating the country's collapsed housing loan companies.

The initial plan to spend public funds was so unpopular that the government was forced to back down and come up with ways of increasing the burden of the private sector towards the bailout.

The new fund will manage a total of ¥900bn, ¥100bn subscribed by the central bank and the rest by private institutions, which include banks and agricultural co-operatives that lent heavily to the housing lenders, or jusha.

Spy row further sours S Korea-US ties

By John Burton in Seoul and Jurek Maslin in Washington

A spy row yesterday threatened further to strain ties between the US and Seoul as the two countries appeared to disagree over the appropriate response to the recent intrusion of a North Korean submarine into South Korean waters.

Mr Robert Kim, a 56-year-old computer specialist at the US Office of Naval Intelligence who was born in Korea but became a US citizen in 1974, was arrested at a reception in Washington on Tuesday and yesterday charged with passing on classified information to a South Korean agent.

The indictment charged that he copied and passed more than two dozen classified documents to a Korean naval attaché in Washington between March and September this year.

The FBI said it appeared Mr Kim had volunteered to spy for South Korea, according to a letter to the attaché dated in January which it found in his house.

His work computer appeared to have been placed under electronic surveillance as long ago as last May, which may suggest that the documents were not hyper-sensitive.

Still, the arrest is likely to embarrass South Korea as it presses the US to adopt a tough stance against North Korea in response to the submarine incursion.

Although it has condemned the submarine incident, the US has favoured a cautious reaction to avoid endangering a 1994 agreement with North Korea, under which Pyongyang promised to abandon its suspected nuclear weapons programme.

The US has reacted coolly to a demand by Seoul's defence ministry that the two countries resume the annual Team Spirit war games, which Washington promised North Korea to suspend as part of the nuclear freeze agreement.

Mr Warren Christopher, the US Secretary of State, said the implementation of the North Korean nuclear agreement should continue despite the submarine incursion because it serves the interests of all countries in the north-east Asian region.

The US Defence Department said it did not anticipate a decision on resuming Team Spirit "in the near term."

The revival of Team Spirit would be based on the needs of the US and South Korea military and security requirements on the Korean peninsula, it explained.

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leader of the Pakistan Muslim League, followed two interventions by Mr Leghari since the killing. Both of these have been welcomed by the opposition.

On Saturday Mr Leghari formally approached the country's highest court, the Supreme Court, seeking a review of his powers to appoint senior judges - an issue on which he has differed with Ms Bhutto who has been seeking final say in such appointments.

Then in a widely publicised letter to members of Pakistan's parliament on Monday, the president urged legislators to agree on tougher measures for curbing corruption.

Both moves indicate increasing differences between the president and the prime minister who came from the same party, the Pakistan People's party (PPP).

The last time that an opposition leader met the president during a period of such political tension was in April 1988 when Ms Bhutto, then leader of the opposition, held talks with the then-president, Mr Ghulam Ishaque Khan.

On that occasion Ms Bhutto delivered resignations of all her MPs from the parliament to strengthen the hand of the president who later on the same day sacked Mr Sharif as prime minister.

While opposition politicians yesterday welcomed the president's latest intervention they were cautious in suggesting that today's meeting could presage the immediate downfall of Ms Bhutto's beleaguered government.

Mr Shehbaz Sharif, the opposition leader's brother and political adviser, said: "Finally, he has realised things have reached a stage where he should act.

On two issues, he has met our demands."

In addition to its political problems, the Bhutto government faces growing financial difficulties because of the suspension of tranches of a \$600m IMF loan.

Ms Bhutto is due to leave for the US on Sunday. During the trip she is expected to seek payments from the standby facility, although her government does not currently meet the Fund's conditions for the loan.

Officials in Islamabad said Ms Bhutto planned to go ahead with the trip.

The rise and rapid demise of Megawati

Indonesia's former opposition leader has been roundly removed, writes Manuela Saragosa

Less than two months ago she appeared on the brink of mounting the most serious challenge ever to President Suharto's 30-year authoritarian rule of Indonesia.

Today Ms Megawati Sukarnoputri's closest allies are admitting that if she is ever again to be a force in Indonesian politics, it is unlikely to be while Mr Suharto is in power.

This could explain why the daughter of the widely revered founding president of the country is unlikely even to appear at the Jakarta court hearing today in which she is claiming that her removal as Indonesia's equivalent of leader of the opposition was illegal.

With characteristic thoroughness Mr Suharto has ensured that Ms Megawati's emergence as a focus of Indonesian political discontent has been abruptly ended: in June she was replaced as leader of the officially-sanctioned opposition Indonesian Democratic Party (PDI); riots that followed were sharply put down and scores of her supporters detained; with the loss of her place in the PDI has gone her right to defend her seat in parliamentary elections next year and the legal political platform necessary to challenge Mr Suharto or his successor for president in 1998; and now the authorities have threatened to close down her "alternative" PDI offices in Jakarta - apparently without fear of rioting this time.

"Realistically, 1997 and 1998 are lost years for Megawati," says one of her advisers.

Even her supporters admit they do not expect to see mass support on the streets for her again. The government, which has declared Ms Megawati's political activities illegal since her removal as PDI leader, has threatened forcibly to close down her "alternative" PDI offices in south Jakarta.

When the police evicted her supporters from PDI headquarters in July, riots broke out. It has at least something



Megawati: lost her legal platform and confrontation is not her style

to do with Ms Megawati's reluctance to engage in confrontation with the government but a great deal with fear. The 27-year-old leader of a small party accused of masterminding the July riots is being charged with subversion, a crime punishable by death in Indonesia.

Other political activists have been questioned, harassed and arrested. More than 100 people are in custody in connection with the riots.

Mr Marsillam Simanjuntak, a political observer at Forum Demokrasi, a loosely-knit organisation of Indonesian intellectuals, says that for Ms Megawati to maintain her political momentum she needs the support of both the Islamic community - Indonesia's population is 90 per cent Moslem - and the military, which claims a role in politics.

Neither have been particularly forthcoming. Mr Abdurrahman Wahid, leader of the Nahdlatul Ulama, Indonesia's largest Moslem organisation which claims more than 30m members, has always claimed to be Ms Megawati's spiritual adviser but has never explicitly backed her politically.

The top echelons of the military, meanwhile, have made their support for President Suharto quite clear.

"If Megawati is contemplating to continue to be en



Suharto: characteristically comprehensive in dealing with his opponents

opposition leader then the only avenue left for her is extra-parliamentary or extra-constitutional action," says Mr Marsillam.

Ms Megawati's advisers are quick to point out that that type of confrontation is not her style. "She doesn't want to force change," says Mr Kwik Klan Gja, a supporter and adviser to Ms Megawati.

Mr Kwik says the former PDI leader has no political plans for the near future and that she and her supporters will concentrate on pursuing their case against the government through the courts.

At today's hearing Ms Megawati's lawyers will detail their accusation that the government backed a congress which illegally replaced her as the PDI's leader.

For the time being, Mr Suharto appears to have achieved his goal of removing Ms Megawati from the political arena and quashed any potential for real opposition.

Nevertheless, Ms Megawati's supporters reject the notion that she has submitted to the government, arguing that she is waiting to make a comeback at the right moment probably when Mr Suharto is no longer president. They admit, however, that it will be a long wait.

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ASIA-PACIFIC NEWS DIGEST

US airman in Japan quizzed

A US airman stationed at Kadana Air Base in Okinawa, southern Japan, is being questioned over a complaint by a Japanese woman that she was raped in the base compound, US air force officials said yesterday.

Earlier this year, three US servicemen were jailed for abducting and raping an Okinawan girl in September 1995. That case led to a public outcry against the concentration of US bases in Okinawa.

However, Mr Masahide Ota, Okinawa's governor, renewed the leases earlier this month after Prime Minister Ryutaro Hashimoto pledged to shrink the bases and set up a ¥5bn (\$45.3m) fund for the economic development of Okinawa Prefecture.

Ex-judge eyes top HK post

A possible new candidate for Hong Kong's top post in the post-colonial government emerged yesterday when Mr Arthur Garcia, a former High Court judge, told government radio he was considering running for the leadership. His statement comes a week after Mr Tung Chee-wah, the shipping tycoon considered by many to be the frontrunner in the leadership contest, said he was gearing up to enter the race.

Chinese are eating more protein, with a much improved breakfast... and are getting bigger because of a better diet, according to a survey published by the official Xinhua news agency.

Big improvements in Chinese dietary habits have clear implications for exporters of food to China. The Chinese appetite for dairy products and other forms of protein is growing rapidly, benefiting exporting countries such as Australia and New Zealand.

Singapore Internet fine

A Singapore man has been fined \$861,000 (US\$43,000) for downloading sex films from the Internet, the first such case in a country embarking on censoring the net, the Straits Times said yesterday.

The report quoted police as saying the raid followed a tip-off from Interpol that it was investigating a group of people exchanging pornography on the Internet and a Singapore site had been identified.

Officials in Islamabad said Ms Bhutto planned to go ahead with the trip.

NEWS: THE AMERICAS

US unveils index-linked bond issue Dole faces Ohio roadblock

By Jurek Martin in Washington
President Bill Clinton yesterday announced the details of an index-linked government bond issue designed to appeal to middle class investors.

Ohio is famous for being average. A recent research report uses it to discover the average in an American taste. Pollsters journey to this ostensibly normal Midwestern state to find the political mean.

George Voinovich, has missed several recent appearances with the candidate. The best that Mr Taft can say is that the state's Republican Congressmen, who are also up for re-election, "are not yet running away from Bob Dole".

AMERICAN NEWS DIGEST Further cuts in Amtrak services

The dwindling US passenger train network will shrink still further in November following a decision yesterday by Amtrak, the national passenger train operator, to approve swingeing cuts to services.

Plea for decimatisation

Mr Steven Wallman, a commissioner at the Securities and Exchange Commission, yesterday called for US equity markets to trade in "plain numbers" - or dollars and cents - instead of fractions, claiming that the shift to decimatisation would result in lower dealing costs for investors.

Ortiz plans public investment boost for Mexico

By Stephen Fidler and Leslie Crawford in Mexico City
Mr Guillermo Ortiz, Mexico's finance minister, says he plans to run a small budget deficit in 1997 to allow for more spending on public works and to speed the economic growth rate to above 4 per cent next year.

which workers will hold individual retirement accounts managed by private pension funds. This will mean that the state will cease receiving the contributions which workers now pay into the state system but will have to continue paying out for existing pensioners.

increase demand for imports and open a current account deficit which should not exceed 2 per cent of GDP, the minister said.

NEWS: WORLD TRADE

Tokyo acts to defuse insurance row

By Michio Nakamoto in Tokyo
Tokyo yesterday moved to avert a collision with the US in a dispute over Japan's insurance market, the world's second largest.

the entry of Japanese companies into the sector follows US warnings it would "take appropriate action" if Japanese entry into the sector went ahead.

BA may face curbs on link-up
By Michael Skapinker, Aerospace Correspondent
The UK Office of Fair Trading is believed to be preparing to recommend that conditions be attached to the proposed alliance between British Airways and American Airlines.

WORLD TRADE NEWS DIGEST Taipei pressed on pricing

The US is pressing Taiwan to settle a dispute over pricing of imported medical instruments by threatening to list it as an "unfair trader" by September 30. The move would allow a further year for negotiations but, if no settlement were then reached, the US could impose trade sanctions on Taiwan under section 301 of its trade law.

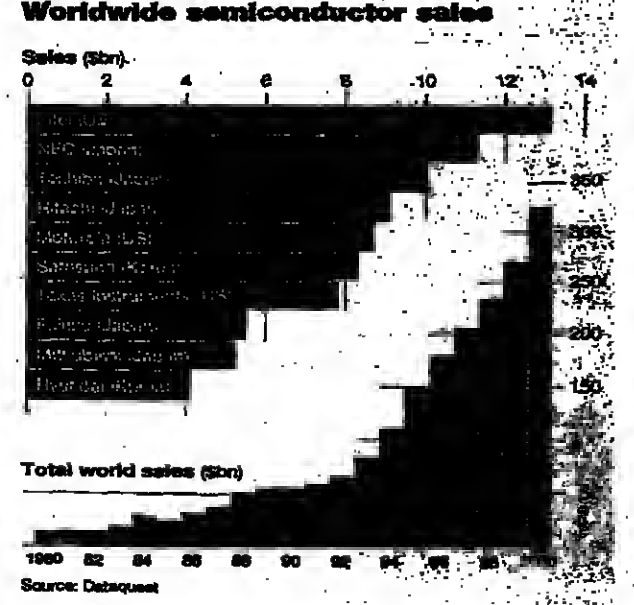
Guy de Jonquieres and Nancy Dunne on a bitter US-EU dispute

Communication gap in IT talks

When the US and EU agreed late last year to seek a global free trade deal for information technology products, they hailed the initiative as a boost to transatlantic harmony. But since then, it has dissolved into bitter squabbling, further straining a relationship it was supposed to help repair.

the EU agree to phase out its chip tariffs before it can join their alliance. Whether Sir Leon's compromise offer will be enough to unblock the logjam is unclear. Washington has responded cautiously, saying it was still unsure of Brussels' resolve.

out of the arrangement so they can continue to log foreign chip sales in Japan. However, Sir Leon has described the alliance as "largely toothless". Unlike the freer-trade bilateral agreement it replaced last summer, it mainly involves private sector co-operation and contains no government-set targets for chip sales.



Perkins reorganises in US

Perkins, one of the world's biggest diesel engines companies, is setting up its own distribution business in North America, ending an eight-year alliance with Detroit Diesel, a US engine company partly owned by Mercedes-Benz.

UK strengthens Filipino ties

The formation of a Philippine-British Business Council was announced in Manila yesterday by Lord Fraser, British minister of state for trade and industry.

Bonn moves on procurement

The German cabinet agreed yesterday that public procurement decisions could be challenged in court, so lifting a threat of sanctions against German companies in the US.

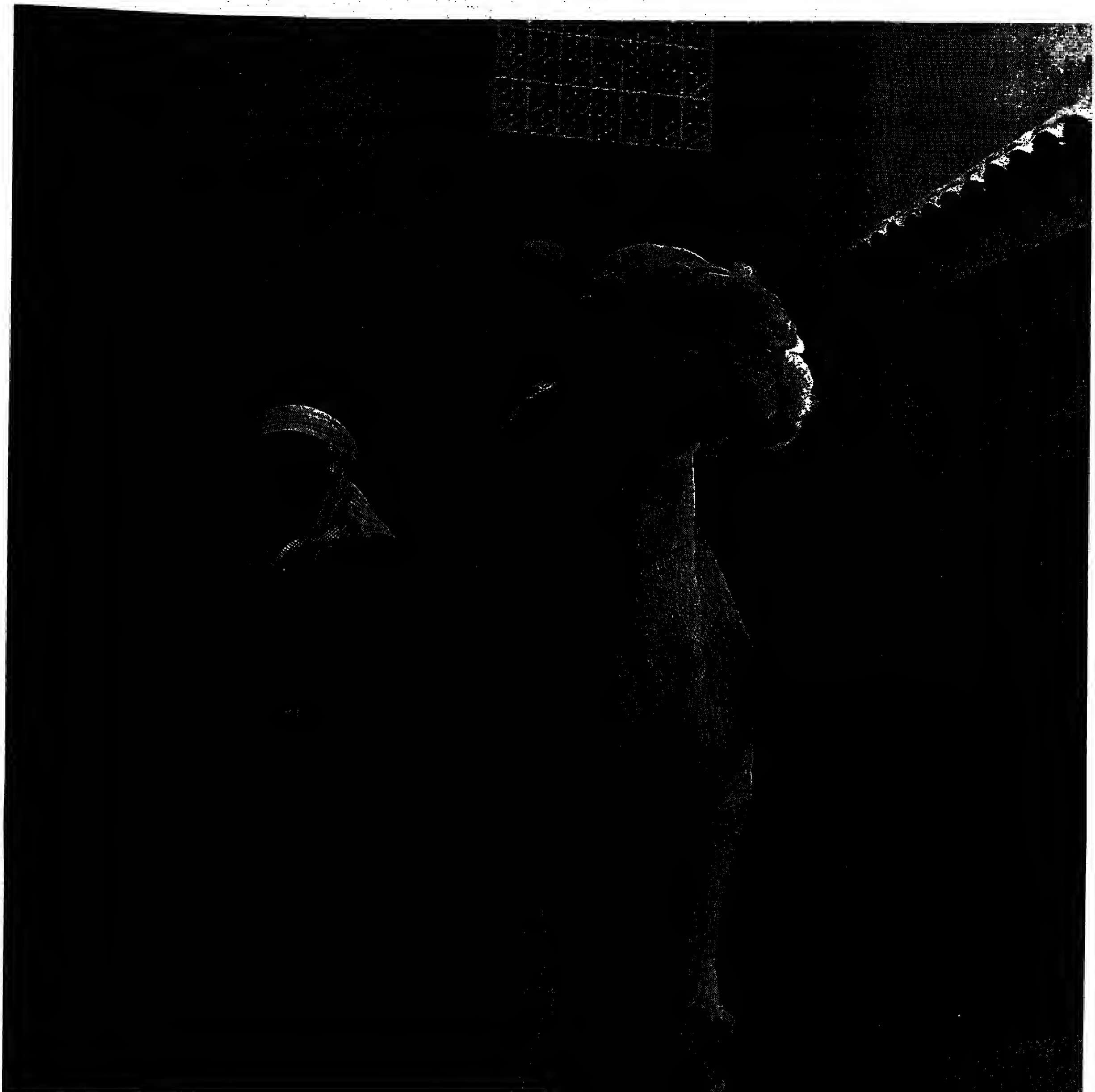
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NEWS: UK

Director of Serious Fraud Office questions capability of jury system Trial verdicts 'emasculate justice'

By Norma Cohen in London

Britain's criminal justice system has been "emasculated" by recent judicial decisions in complex fraud trials, and it is time to consider alternatives, Mr George Staple, director of the Serious Fraud Office, said yesterday.

Mr Staple's remarks, made at a conference on combating financial crime, are his harshest public criticism to date of the way in which complex fraud cases are decided. They increase the pressure on government for legislative changes to the trial-by-jury system currently

afforded those accused of fraud. The comments follow the decision of a High Court judge last week not to proceed with the second trial of Mr Kevin Maxwell after his January acquittal of charges of pension fund fraud.

The judge said that once one set of charges against a defendant had been dismissed, it should be "unusual" for a second trial to take place. Mr Staple said the decision split the charges against Mr Maxwell stemmed from an earlier Appeals Court ruling in the Blue Arrow case, encouraging the SFO in the "robust and early use" of its powers to split

indictments into separate proceedings, each of which could be easily understood by a jury.

"So the position now is that in the most complex fraud cases the indictment, already reduced to the bare minimum as directed in Blue Arrow, will be split up to produce a series of manageable trials. But it is very unlikely that a second trial will ever take place," Mr Staple said. "That means the full criminality is unlikely to ever come before a court, nor will all the defendants."

Mr Staple said he was not calling for jury trials in all fraud cases to be scrapped. But in complex cases

involving several defendants, it was unclear whether it would be possible to present all the charges succinctly to a jury and hope for a fair verdict. Was it "reasonable to ask an ordinary jury to sit for as long as it inevitably takes in the most complex cases to hear the entire case...?"

The UK Bar Association said the question of setting up specialist court centres to hear complex fraud cases should be considered. The association represents barristers, lawyers who act as advocates in the higher courts.

Lex, Page 12

Premier demands party unity

By Robert Peston, Political Editor

The prime minister will today tell his cabinet colleagues that they must gain advance clearance from him for all their speeches at the forthcoming annual conference of the governing Conservative party, especially all references to the European Union.

Mr John Major is also expected to tell the cabinet meeting that there should be no more "irresolute" efforts by ministers to reinterpret government policy on a European single currency. The policy is to keep open the question of whether sterling ultimately joins the single currency.

His warning will be made to prevent the party conference in two weeks being overshadowed by divisions over the single currency, following the recent ministerial quarrel initiated over the weekend by Mr Kenneth Clarke, chancellor of the exchequer.

Most of the cabinet meeting will focus on tactics for the conference. The Tory theme will be that it is the party of "opportunity for all". The party will characterise itself at the conference as "classless". It will allege that the opposition Labour party is now obsessed with the middle class. The Conservatives are expected to make much of the fact that the Labour leader, Mr Tony Blair, was educated at a private school.

However, Mr Major is concerned that this "message" will be overshadowed by the single-currency dispute and the rampant desire of Eurosceptics for the chancellor to be removed.

Mr Major is under pressure from pro-European Tories to make a statement at the start of the conference ruling out any further shift of the single currency policy to a Eurosceptic direction.

However, influential ministers believe this would seriously damage the party's electoral prospects.

Mr Clarke outraged Eurosceptics four days ago when he made remarks in an interview which they saw as increasing pressure for sterling to join a single currency in the first wave, expected to be in 1998.

He has since said that his remarks were misinterpreted, but is understood to be deeply concerned that the prime minister may change the single currency policy and rule out the participation in it of sterling during the lifetime of the next parliament.

Mr Clarke has made it clear he would quit, if such a change were made. One minister said yesterday that Mr Clarke's resignation would not be a fatal blow to the government.

UK NEWS DIGEST

Assurance over financial rules

Lessons learned from problems uncovered at Morgan Grenfell Asset Management and the Jardine Fleming investment management group in Hong Kong are unlikely to have a significant effect on regulation in the City of London, Mrs Angela Knight, a junior minister at the Treasury, said yesterday.

"People see these events [at Morgan Grenfell and Jardine Fleming] as things that involve individual companies rather than things that will have knock-on effects to the whole industry," she said. "You can never regulate to prevent someone behaving in a way that is totally irresponsible."

She said that although the government and City watchdogs, such as the Securities and Investments Board and the Personal Investment and Investments Board, were seeking to simplify how companies are regulated, the main framework of regulation would not change. "Any change to the Financial Services Act would be disruptive, divisive and expensive," said Mrs Knight.

LIBERAL DEMOCRAT PARTY

Call to end EU fishing policy

The Liberal Democrats yesterday called for the scrapping of the "grossly wrong" common fisheries policy of the European Union, in a sign of the centrist party's increasingly critical tone towards the EU.

The party published at its annual conference a new fishing policy based on regional quotas, which would in effect lead to the banning of the Spanish fleet from waters around the British Isles. Mr Robin Teverson, member of the European parliament for Cornwall and West Plymouth, said it was wrong that the control of fisheries policy from the Mediterranean to the Arctic Ocean should reside in Brussels.

The Liberal Democrats proposed a new regional fisheries policy, giving more control on the management of stocks to local fishermen. "We want these areas to be fished by local fleets," Mr Teverson said. "Inevitably there will be some losers, but there will also be winners."

Earlier, Mr Mendis Campbell, the party's senior foreign affairs spokesman, said the party was unequivocal that Britain should be a "full and committed member of the EU", but added that the union needed to become more democratic and decentralised.

COMMERCIAL VEHICLES

Government is urged to cut tax

Vehicle excise duty (tax disc) rates on commercial vehicles should be reduced and restructured to align them more closely with the European Union average and to encourage the use of the most environmentally friendly vehicles, the British Motor Industry Federation has told the government in a submission before the Budget in November.

The federation, which represents the UK's 7,000 franchised motor dealers and related retail interests, is also calling for the government to give renewed consideration to a car scrapping (disposal) incentive scheme put forward by the Society of Motor Manufacturers and Traders, and which is claimed to represent the biggest single effective step the government could take to reduce atmospheric pollution by vehicles.

HEART DISEASE

Incidence falls sharply in Scotland

Scotland may no longer deserve its reputation as one of the worst places in the world for death from coronary heart disease. Latest statistics from the Scottish Office show that the incidence of death from coronary heart disease among people aged under 65 fell sharply between 1986 and 1995. Among men the death rate fell by 47 per cent and among women by 51 per cent. The drop in the death rate is faster than the 40 per cent target between 1990 and 2000 set by the Scottish Office's Department of Health. However the department points out that the goal of 40 per cent would still leave Scotland with higher mortality from coronary heart disease in 2000 than several western countries had achieved in 1990.

Dr Robert Kendall, Scotland's chief medical officer, said the most likely causes of the drop in deaths are a substantial fall in the number of middle aged Scots who smoke and the increased use of thrombolytic (clot-busting) drugs.

NORTHERN IRELAND

Threat to MP supporting Adams

Mr Tony Blair, leader of the opposition Labour party, yesterday raised the prospect of disciplining one of his most recalcitrant backbenchers for showing open support for Mr Gerry Adams, the president of Sinn Féin, the political wing of the Irish Republican Army.

Mr Jeremy Corbyn, MP for the London district of Islington North, was told that he faced disciplinary action if he went ahead with plans to meet Mr Adams today at Westminster. Mr Adams is due in London to launch his controversial autobiography three days after security forces in London made their biggest seizure yet of IRA explosives in a series of dramatic raids.

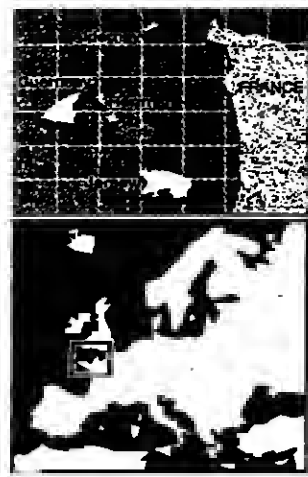
Mr Corbyn's office said last night he had yet to decide on his next move. Labour officials said that if he defied the latest instructions, his expulsion from the parliamentary party was most likely.

Audit debate shakes up tiny parliament

Jersey legislators import Westminster-style politics

Microphones hang from the roof of the tiny debating chamber of the States, the miniature parliament of Jersey, the largest of the Channel Islands between England and France, Monday's live broadcast of the debate on a new law for accountants went out on BBC Radio Jersey - a station which regularly reaches 82 per cent of the population every week. Monday's broadcast may well have broken records.

The States' decision to back a new law allowing UK accountants to register on the island in limited liability partnerships has ended one of the most turbulent political debates in living memory. Its repercussions have been widely felt across a tight-knit community of 90,000 people. Politics in the style of the UK government at Westminster has arrived in Jersey - an event proba-



Senators Stuart Syvret (left) and Reg Jeune

has been Senator Reg Jeune - the States' "father of the house" and grand old man of island politics, who is to retire soon.

The opposition has come largely from a new generation of younger politicians prepared to rock a political boat which has been stable for more than 40 years. Official allowances for States' members mean that a new breed of islander can afford to enter politics. The States - which has no parties or formal groupings - has seen nothing like this before.

Heading this "old guard" is Senator Pierre Horford, the island's chancellor, who is a politician of old-fashioned understatement. Also caught in the crossfire

to the UK Conservative party's own 1922 Committee. Such a development is rare in Jersey politics.

Another leading critic, Senator Stuart Syvret, has targeted alleged conflicts of interest in the States. One specific case, he said, "reeked of sleaze" - a remark for which he was banned when he refused to withdraw it. The issue has dominated headlines in the local evening newspaper for months.

The opponents have won some moral support from the UK - from Mr Austin Mitchell, an MP for Labour, the main opposition party, and Professor Prem Sikka, two leading critics of the big accountancy firms.

Now that the debates on the island appear to be over, there may be a cooling down period. The critics have been embarrassed and angered to find their attacks portrayed as undermining Jersey's reputation as an offshore financial centre. Finance and banking provides more than half the island's GDP and helps keep unemployment below one per cent.

Other politicians, most of whom are genuinely unaligned, value Jersey's discreet reputation and have been horrified by the publicity.

Shared national interest may restore calm - at least until after the elections.

Jim Kelly

Orimulsion power station to close

By Simon Holberton in London

The use of Orimulsion, an oil substitute, in UK power stations was yesterday dealt a blow when PowerGen, the second biggest generator, said it would cease using the fuel next April.

PowerGen said it would close its 500MW Ince power station at Elton, near Chester in north-west England, from the end of March next year. It has decided to bring back into operation a 500MW coal-fired generating unit at Fiddler's Ferry power station at Warrington, near Liverpool, which was taken out of commission in March 1994.

The closure of Ince throws

into further doubt plans by National Power to push ahead with the £480m (£750m) conversion of its 2,000MW Pembroke power station in west Wales. In July the Environment Agency objected to an application by Milford Haven port authority in west Wales to build a jetty to enable importation of the fuel, which environmentalists claim is among the dirtiest and most dangerous in use.

National Power plans to install modern fine-gas desulphurisation equipment at the power station. It says that will reduce emissions to an acceptable level.

Friends of the Earth, an environmental lobby group, welcomed PowerGen's decision to close Ince and said it represented a "death blow" to the use of Orimulsion in Britain.

Mr Gordon James, a senior campaigner at Friends of the Earth, said: "Surely now National Power will see sense and withdraw their application in Pembroke and put their money into pollution abatement in coal stations, combined heat and power, clean renewable sources of energy and energy efficient schemes."

National Power said, however, it was confident that planning approvals would be forthcoming and it expected a decision by the end of this year. The company has alternative plans to use a Texaco facility to unload tankers,

and to use an existing jetty to handle imports of limestone for the fine-gas desulphurisation process.

PowerGen was a pioneer in the UK in using Orimulsion. The closure of Ince will follow the expiry of a five-year Orimulsion contract which will not be renewed.

The company has been twice sued over the alleged harmful effects of Orimulsion but a spokesman said that the decision to end its use was taken for purely economic reasons. The cost of maintaining Ince, an oil-fired power station that had been converted to use Orimulsion, was greater than that of bringing back into commission a generating set at Fiddler's Ferry.

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IMF warning to chancellor over tax cuts

By Robert Chote, Economics Editor, in Washington

Mr Kenneth Clarke, the chancellor of the exchequer, risks alarming the financial markets and putting upward pressure on interest rates if he cuts taxes significantly in November's pre-election national Budget, the International Monetary Fund warned yesterday.

In its latest World Economic Outlook, the IMF said long-term interest rates in the UK were already higher than they would otherwise be because of worries about the outlook for government borrowing. Financial market confidence and long-term rates "could be more adversely affected by continuing fiscal slippage".

Mr Michael Mussa, the IMF's chief economist, said the present level of base rates in the UK was appropriate at 5.75 per cent, although rates would have to rise if the pace of economic growth accelerated as the Fund expected.

The IMF report said the government needed to take corrective measures to offset some of the recent weakness in tax revenues to keep on course to balance its books over the medium term. In the preliminary conclusions of its Article Four report on the UK over the summer,

the IMF implied that fiscal policy should be tightened in the Budget.

Activity in the UK economy is expected to continue picking up through the remainder of this year, with growth running above its long-term trend rate throughout 1997.

The IMF economists struck with their May forecast of 2.3 per cent growth this year, but raised their forecast for 1997 from 2.7 to 3 per cent. However, the IMF has consistently underestimated the magnitude of both upswings and downswings in the UK economy since the early 1970s.

The UK government's favoured measure of underlying inflation - which excludes interest payments on loans for homes - is forecast to decline from 2.7 per cent this year to 2.4 per cent in 1997, taking it within the rolling target range of 2.5 per cent or below. The current account deficit is meanwhile forecast to drop this year, next year.

The Fund spoke in glowing terms of the labour market reforms carried out by the government over recent years.

In a warning shot at the opposition Labour party, it singled out as one beneficial reform the decision to abolish minimum wages for most groups of workers.

Indian company agrees textile machines licence

By Peter Marsh in London

Camber International, a leading UK maker of textile machines, has reached a two-way outsourcing deal with a large Indian machinery company.

Bombay-based Himson is to make a new design of Camber machine under licence for sale in Asia. It will also feed back to Britain some relatively low-value components for use in Camber systems being sold in Europe and the US. The deal

will give Camber a new partner in a fast-growing part of the world, and provide it with parts which can be made more cheaply than in the UK because of lower labour costs.

Mr Shes Simpson, joint managing director of SP Engineering, which owns Camber, said the deal would protect the company against possible rises in costs in the UK. "It should help us in our expansion plans," he said.

Camber was bought by SP Engineering, a privately-

owned engineering company, in 1988 from the US-owned Cobble Hiscoburn group. In the past five years Camber has doubled annual sales to about £11m (£17m), of which 85 per cent is exported.

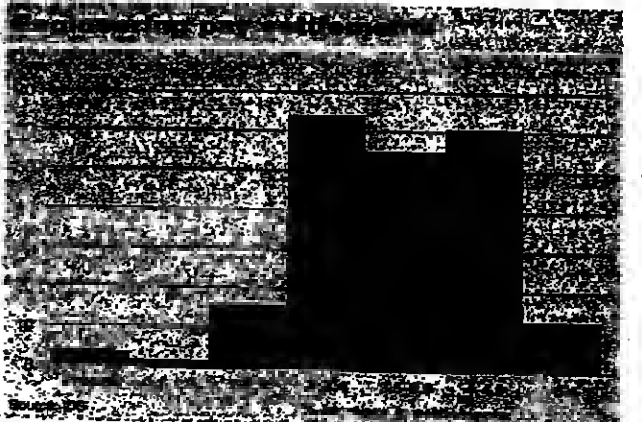
The machines being made in India by Himson will be mainly for the textile industry in eastern Asia. Himson is one of India's biggest textile machinery makers. It already has a deal with Rietter, a big Swiss machinery builder, to make Rietter-designed products in India.

Engineering workers find flexibility pays

By Robert Taylor, Employment Editor

Trade unions are playing a significant role in negotiating new-style collective agreements in engineering companies. The agreements provide job security guarantees and pay rises beyond inflation in return for sweeping changes in working practices that boost productivity.

This is the main finding in the first annual analysis of pay in engineering published today by Incomes Data Services, the independent wage research body. It reveals widespread team-working, multi-skilling, single status in terms and conditions of manual and white-collar workers, and the end of rigid demarcation between jobs.



"These changes are helping to deliver significant improvements in productivity," says the report. "But engineering employers, in a highly unionised sector of the economy, are finding

paid increases of 3.5 per cent or more with over a third providing rises of at least 4 per cent. There is also evidence of growth in the number of settlements of two years or longer. Such deals are widespread in the car industry but are also common among car component suppliers and parts of the electronic industry, says the report.

Britain's car workers are once again among the elite of male manual workers, says IDS. Their average earnings were just 1 per cent below the whole-economy average for all male employees in April last year in contrast with male manual workers as a whole whose earnings were 22 per cent below the economy average.

The study also finds that craft workers, traditionally the elite of the workforce, are continuing to play an integral role in vehicle production and general engineering with the craft rate setting the benchmark for other groups. According to the report, "little regional variation exists in the average earnings of skilled male engineering workers outside Greater London."

But the study also finds "very little headway" (except at Vauxhall, the UK offshoot of General Motors) towards a cut in the basic working week. Nevertheless, many companies have introduced flexible working time arrangements as a "way of weathering fluctuations in demand without recourse to redundancies or short-time working".

increased flexibility comes at a cost." The report finds that six out of ten of the 215 engineering company pay settlements reported in the 12 months to the end of August

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ARTS

Cinema/Nigel Andrews

Perplexity sur la mer

Watching Eric Rohmer's A Summer's Tale, you realise what is wrong with every film not by Eric Rohmer. No one wastes time in them; no one mooches about, stares into space or persuades you that he or she is thinking in Hollywood and kindred places "thought" is conveyed by an economical frown or a light-bulb look, cinema's time-saving answer to the cartoon "thinks" bubble.

- A SUMMER'S TALE Eric Rohmer
JANE EYRE Franco Zeffirelli
LAST MAN STANDING Walter Hill
MULTIPLICITY Harold Ramis
DON'T FORGET YOU'RE GOING TO DIE Xavier Beauvois

An eye-feast of bleakly beautiful crags and horizons - and what talk. Rohmer's casual style makes you believe you are hearing nothing while it tunes you into the wittiest ironies and slyest perspectives on love's delusions. "A habit of coincidence" is Margot's definition for Gaspard's lazily founded belief that he loves the absent blonde, a romance formed from repeat chance encounters in his home town. And the brunette is revealed as a vulgarist with principles, a cliché coquette whose cliché payoff is "I never sleep with men on a first date."

Juggling three girls in a climax of perfect comic desperation - he has promised them all a trip to the same island on the same day - from which there is only one possible escape route. Into himself, into the rarer dreams of a truer future; into the blue beyond that stretches like a luscious backcloth to this tale of perplexity sur la mer.



Platonic romance: Amanda Langlet and Melvil Poupaud in Eric Rohmer's blissful 'A Summer's Tale'

Just what Rohmerless movies can be like we learn from Jane Eyre and Last Man Standing. In both we are wacked over the head with custom-made cause-and-effect and pounds of plot pre-determination. Franco Zeffirelli's version of the Brontë novel has been designed for international consumption. The director is Italian; the Rochester is American (William Hurt); a New Zealand girl (The Piano's Anna Paquin) plays the child Jane while a French girl (Charlotte Gainsbourg) plays Jane the governess.

Very stroboscopic: the vulnerable viewer could well develop the equivalent of Nintendo epilepsy. Every few seconds a new villain perforated, a new wrongly-meninging chord sounded on composer Roy Cooder's guitar. And here in the 1930s Tex-Mex border town where Willis is fighting two gangs of liquor smugglers, one Italian and one Irish, the weather is more alarmingly volatile than anything: scorching sun by day, film noir rain by night. Never mind meteorological plausibility when an action auteur sets out to crossbreed the western with the gangster film.

What ever has happened to Walter Hill? The director of Driver, Streets Of Fire and Southern Comfort used to make movies that held the attention while stretching the mind, or at least the senses. More recently he seems caught in some nightmare horderland between schlock-westerns (Geronimo, Wild Bill) and bids for splashy populism. Last Man Standing comes in the second category, but the only populace likely to turn up to be splashed ara those already damp as they try to escape a rainy afternoon.

Michael Keaton plays four roles, was attended by the three Beverly Sisters. For reasons I could not determine, and did not dare to ask, the veteran British singing trio was

which one frame swarms with several overlapping Keatons. Film critics should send their most junior clones to the French film Don't Forget You Have To Die. Xavier Beauvois's Aids drama has taken two years to limp from Cannes to London, where it should expire in a blaze of indifference. A young art student (played by the director) learns that he is HIV-positive and goes on a last reckless pilgrimage through sex, drugs and love before dying in a foreign war. Perhaps we should give him the Lord Byron award that William Hurt so narrowly lost. Or perhaps we should just close the intensive-care screens around a film of soporific emptiness and slacker structured pretension.

Theatre/David Murray

Farcical fraud

The new farce - well, new-ish, but certainly farcical - at the Whitehall Theatre is by Michael Cooney, son of Ray. He thinks it is "about" social-security fraud, but it is not that kind of play at all. This is the kind of play it is: within the first couple of minutes, we learn that Eric (youngish, scruffy, married and living just off the Mile End Road) has for years been claiming regular DSS pay-outs for a long-departed lodger, though for reasons which remain unfathomable he is now ringing the DSS to have them cancelled. On a cordless telephone, which he has to stuff down his trousers whenever his wife passes through; that caused inordinate mirth among a smallish section of the audience.

many fictitious dependants when they are overcome by fictitious disabilities. None of this is developed, nor remotely plausible or funny, but it is the premise for the action. In fact it is there to shore up a routine farce of pretended identities. When DSS officials come visiting, Eric hastily enlists his real lodger Norman and his game-for-anything "Uncle George" to play the fictitious benefactors. As you may all too easily imagine, they run into comical difficulties. Not only do they find themselves masquerading simultaneously before officials who have been told incompatible stories, but they have to fake different conditions at once: being stone deaf, being gout-ridden, being improbably young or old, or female, or dead. Ha ha.



Falling in a sea of inconsistencies: Anita Graham, Nick Wilton and Frank Thornton in Michael Cooney's 'Cash on Delivery'

evaporates. We are watching nothing but hoary routines. Only inspired, physically expressive comedian-principals could make it seem to work, and the Eric (Bradley Walsh) and the Norman (Nick Wilton) are not such people. There are nonetheless three bright cartoons: Jean Fergusson's doughty Ms Cowper from the DSS, Justin Chevlin's weedy, self-deflating Dr Chapman (something to do with marital guidance), and John Hart Dyke's unctuously respectful undertaker. Perhaps Frank Thornton's DSS man Jenkins should count as a fourth, though the script soon leaves him flailing in a sea of inconsistencies - like Anita Graham's pleasantly dim, well-meaning Sally from the Family Crisis Unit.

In effect, Cash on Delivery

pushes a political programme along ("Kill well-fare!") on an old-style vehicle which is too timelessly familiar to be timely or funny, except for the Pavlovian part of the audience ready and willing to supply an automatic laugh-track. Most TV sitcoms, however abject, are more expert than this thin, jerry-built farce.

Theatre/Ian Shuttleworth

Comprehensively bugged

Bearing no relation to the 1975 cult horror movie of the same name about arsonist cockroaches from hell, Tracey Letts' second play Bug touches at times upon each and every meaning of the word "bug". When the quiet, somehow different Peter turns up in Agnes' Oklahoma hotel room and insinuates himself into her life, he seems to bring with him an infestation of aphids. Peter is also not a little paranoid about surveillance, insisting on drawn curtains, locked doors and ultimately sheets of tin foil around the room to jam any "transmissions". The nasty little mites appear at their most toothsome when one or other of the central couple is placed under severe stress - when they are bugged in other words, they are comprehensively bugged.

to the hypothesis, the primary sense of the spectator is one of uncomprehending otherness. The snorted lines and fly-papers, wife-beating and self-mutilation, right through to the inexorable despairing conclusion, constitute a spectacle rather than an experience - we watch but feel little. Shannon Cochran and Michael Shannon mesh well together as the protagonists, and director Wilson Milam handles their linking up well: they drift together, mostly between their spoken lines, for reasons which neither can fathom. As the script strays further from the path of mental equilibrium, however, it becomes progressively more difficult for either director or performers to retain a handle on matters. A disturbing curio such as this will not provide the consolidation that some critics, and perhaps Letts himself, may have hoped for.

At the Gate Theatre, London W11 until October 19 (0171 229 0706).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-6718345
● Concerto Iliniano; with conductor Riccardo Alessandrini, soprano Rossana Bertini, alto Claudio Cavina, tenor Sandro Nagla and bass Sergio Foresti perform works by Bononcini and Scarlatti, 3pm; Sep 28
OPERA Het Muziektheater Tel: 31-20-5518117
● Elektra; by R. Strauss. Conducted by Hartmut Haenchen and performed by De Nederlandse Opera, the Nederlandse Philharmonisch Orkest and the Toonkunstkoor Amsterdam. Soloists include Anne Geyang, Eva-Maria Bundschuh, Walter Flakner and Jukka Rasila; 8pm; Sep 28

BERLIN

CONCERT Philharmonie &

Kammermusikal Tel: 49-30-2614383
● Rundfunkchor Berlin; with conductor Robin Gritton perform works by Roger, Brahms and Berlioz; 7pm; Sep 28

DANCE Staatsoper Unter den Linden Tel: 49-30-20354438
● The Sleeping Beauty; a choreography by Rudolf Nureyev after Petipa to music by Tchaikovsky, performed by the Staatsoperballett Unter den Linden. Soloists include Spert, Weber, Knop and Schroeder; 6.30pm; Sep 27, 29 (7pm)

OPERA Komische Oper Tel: 49-30-202800
● Lucia di Lammermoor; by Donizetti. Conducted by Yakov Kreizberg and performed by the Komische Oper. Soloists include Noëmi Nadelmann, Christiane Bach-Röhr and Stephan Spiewok; 7pm; Sep 27

COLOGNE

CONCERT Opernhaus Tel: 49-221-2218240
● Junge Sinfonie Köln; with conductor Andreas Wiedemann, soprano Juanita Lascamo, violinist Daniel Pergamenschikov, trumpeter Thilo Franke, pianists Martin Lonquich and Heinz Martin Rämisch, Die Michaelstrompeter and Markus Stockhausen perform works by Beethoven, Kagel, Ysaye and Strauss. Benefit concert on the occasion of the 50th anniversary of Unicef;

11am; Sep 29

COPENHAGEN

CONCERT Tivoli Concert Hall Tel: 45-33 15 10 01
● Det Kongelige Kapel; with conductor Manfred Honeck and soprano Inga Nielsen perform works by Mozart, Strauss and Brahms; 8pm; Sep 27

DUBLIN

CONCERT National Concert Hall - Ceoltras Náisiúnta Tel: 353-1-6711888
● City of Cork Male Voice Choir and the Kinsale Opera Chorus; with conductor Frank Buckley; tenor Gabriel Sadé, soprano Orla Boylan, baritone Igor Mirozov, pianist Jimmy Vaughan and narrator David McInerney perform works by Verdi, Bizet, Bellini and Puccini; 8pm; Sep 28

ESSEN

DANCE Aalto Musiktheater Tel: 49-201-81220
● Eugene Onegin; a choreography by John Cranko to music by Tchaikovsky, performed by the Theater und Philharmonie Essen. Soloists include Rebeck and Rodemann; 7pm; Sep 28

HANOVER

OPERA Opernhaus Tel: 49-511-1686161
● The Barber of Seville; by Smetana. Conducted by Gregor

Béni, performed by the Hannover State Opera. Soloists include Xenia Maria Mann, Camilla Nylund and Leonard Delary; 7.30pm; Sep 27

HELSINKI

OPERA Opera House Tel: 358-0-403021
● Insect Life; by Kalevi Aho (world premiere). Conducted by Pentti Pekkari and performed by The Finnish National Opera. Soloists include Heikki Keltonen, Ritva-Liisa Kortonen and Anna-Liisa Jakobson; 7pm; Sep 27

LONDON

CONCERT Barbican Hall Tel: 44-171-6384141
● London Symphony Orchestra; with conductor Richard Hickox, soprano Yvonne Kenny, tenor Philip Langridge, baritone Stephen Roberts and the London Symphony Chorus perform Dyson's The Canterbury Pilgrims; 7.30pm; Sep 29
Purcell Room Tel: 44-171-9804242
● The Feinstein Ensemble; with conductor/flutist Martin Feinstein, flutist Katy Ganham, violinist Levine Andrade, harpsichordist Maggie Cole and cellist Justin Pearson perform J.S. Bach's Suite No.2, Brandenburg Concerto No.4 and Brandenburg Concerto No.5; 7.30pm; Sep 27
Wigmore Hall Tel: 44-171-9352141
● Anthony Marwood and Susan

Tomes; the violinist and pianist perform works by Ravel, Dvořák and Bartók; 7.30pm; Sep 27

MADRID

EXHIBITION Fundación Cultural Mestres Vida Tel: 34-1-5811628
● 50 Años de Fotografía Española en la Colección de la Real Sociedad Fotográfica (1900-1950): exhibition giving an overview of Spanish photography in the first half of this century. Included are photographs by Antonio Cánovas del Castillo Vallejo, also known as Kaulak, Carlos Ifigo, Antonio Portela, Willy Koch, Pta Janini and others; to Sep 29

PARIS

EXHIBITION Centre Georges Pompidou Tel: 33-1-44 78 12 33
● Dessins contemporains du Musée de Bâle: this exhibition shows a collection of contemporary drawings, collected by Dieter Koepplin, the curator of the Kunstmuseum Basel; to Sep 30
OPERA Théâtre du Châtelet Tel: 33-1 42 33 00 00
● The Rake's Progress; by Stravinsky. Conducted by Esa-Pekka Salonen and performed by the Los Angeles Philharmonic and the London Sinfonietta Voices. Soloists include Donald Adams, Dawn Upshaw and Paul Groves;

7.30pm; Sep 28, 30

STUTTGART

EXHIBITION Staatsgalerie Stuttgart Tel: 49-711-2124050
● Die Stiftung Froelich: exhibition featuring German art from the collection of Josef and Anna Froelich, which includes 308 paintings, prints, photographs, sculptures and installations, and focuses on German and American modern art; from Sep 28 to Nov 24

THE HAGUE

EXHIBITION Het Paleis Tel: 31-70-3381120
● UR Koninkrijk Beziit: exhibition featuring a selection of works from the collection of the Dutch Royal Family; from Sep 28 to Dec 1

TORONTO

OPERA O'Keefe Centre for the Performing Arts Tel: 1-416-393-7474
● Salome; by R. Strauss. Conducted by Richard Bradshaw, performed by the Canadian Opera Company. Soloists include Luba Kazamovskaya, Simon Estes, David Rampy and Jane Gilbert; 8pm; Sep 27
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Mixed verdict for buy-back facility

COMMENT & ANALYSIS

Economic Viewpoint • Samuel Brittan

The euro will surely come

Even if the UK decides to remain outside European monetary union, the new euro could become a parallel currency alongside sterling



The Bank of England has taken trouble to see that British financial institutions are fully prepared for European economic and monetary union by 1999. Irrespective of whether the UK government decides to participate, the Bank is concerned that institutions and businesses should be equipped to use the euro, the proposed currency of Emu members.

After all these efforts some businesses may be tempted to use the euro for some transactions inside the UK. This could happen even if the UK exercises its option to stay outside Emu. Eventually the euro could circulate in the UK and even come to displace sterling as principal currency.

Major financial institutions already prepare investment valuations for foreign customers in their own currencies; and from here it will be a short step to providing them in euros. The innovation - which Coutts is considering, along with a number of other institutions - would be to offer such valuations to domestic clients.

The use of euros for actual domestic payments would be yet another step. Indeed the circulation inside the UK of the euro as a parallel currency along with sterling is entirely possible. Many Latin American countries have de facto parallel currencies. The US dollar is used not only for international trade but for other large and long-term contracts; national currencies are confined as much as possible to the small change of retail transactions. In many parts of the former Soviet Union both dollars and D-Marks are so used.

But even outside these unstable areas, alternative currencies can be found - especially in frontier areas. In Geneva, French as well as Swiss francs are generally acceptable. In the railway station of the Austrian

town of Salzburg, luggage trolleys can be freed with D-Marks or Austrian schillings.

In the Channel Islands, many shops will accept French francs. They will be even more likely to accept the euro. (So-called euro coins, with a gold content, have already been minted in the Isle of Man, but they have been treated mainly as collectors' items.)

When the euro comes into general circulation, which is planned for 2002, British residents will need to take euros when travelling around the continent. In time British executives might even want some of their salaries paid in that currency.

None of this will happen overnight. But increasing familiarity is bound to encourage its use so long as the European currency really is run on similar lines to the German D-Mark.

Mr Tristan Carel-Jones, a former Conservative minister, wants to encourage this process. He has accordingly proposed that if the euro gains the confidence of the world currency markets, it should then be declared legal tender in the UK side by side with sterling.

In fact legal tender is largely an archaic concept. It had historical importance when currency was based on precious metals and the Bank of England was struggling to encourage the acceptance of its notes as substitutes. But what matters for the spread of a currency is its acceptability rather than whether or not it is accorded that status.

Today anyone can make a contract with anyone else with any agreed means of settlement: sterling, gold, dollars or a currency basket. It can be made in terms of yards of copper or even cowrie shells. It is the agreement of the parties concerned that matters.

Legal tender only comes into question if a contract has been denominated in sterling and there is a dispute about whether it has been settled or not. If Bank of England notes or coins are offered, that is regarded by the courts in England and Wales as discharge of the debt. In theory a cheque or any other transfer from a bank account is not valid. But it is unthinkable that creditors should demand the settlement of large sums in barrels of notes or that the courts will en-

courage them to do so. What is more important is the idea of parallel currencies. In the inflationary 1970s the economist Friedrich Hayek so deplored the likelihood of governments stopping inflation that he proposed competition in currencies in the hope that the best ones would drive out the worst. His original idea was that private enterprise currencies would compete with official ones.

This aspect of his idea never really caught on. But well before the Delors Committee of 1988, which laid the basis for monetary union, there were many plans for introducing another currency into the European Community which would compete with national currencies and might eventually displace them.

The UK government picked up the idea of competition among existing currencies in the late 1980s. The background was that at the Madrid conference of 1988 Margaret Thatcher astonished her own ministers by saying her government would produce an alternative route to monetary union to that proposed by Delors.

Her advisers racked their brains for some way of fulfilling this undertaking. Nigel Lawson, the then chancellor, had read Hayek's original ideas and proposed competition among existing European currencies. UK Treasury officials did not, however, think currency competition was very likely in view of the strong popular attachment to national currencies. They thus tried to substitute competition between monetary policies.

But from the European point of view, the problem was the idea was not backed by enough hard proposals - precisely because many European citizens could already use whatever cur-

rency they desired. The possibility of achieving more impact by abolishing the status of legal tender was investigated. But the Bank of England successfully blocked that, even though it was the first to argue the concept made little difference.

The next British idea was based on the European Currency Unit or Ecu. This has existed since the beginning of the European Monetary System in 1979 as a simple basket of currencies. John Major proposed to transform this into a "hard Ecu".

The proposal brought to mind a remark by Bismarck about the Schleswig-Holstein problem: only three people ever understood it; and they had all forgotten or died. Similar remarks would apply to the "hard Ecu". But this did not prevent Conservative ministers and MPs from trying to paper over their own divisions by saying "We favour the hard Ecu", without having the faintest idea what they meant. In any case the idea found no support among EU members. It is now the euro or nothing.

It would be wrong to pretend that the gradual voluntary spread of the euro could be anything other than second or third best. Leaving the euro to voluntary adoption would still mean the UK would be confined to an outer circle outside the main centre of European decisions. It might provide an excuse to postpone giving the Bank of England independence, and its spread would be unlikely to be quick enough to prevent governments indulging in inflationary temptation.

But something is better than nothing, and it will be amusing to see the Eurosceptics discovering that, even if the government exercises its opt-out from Emu, they will not have seen the end of the European currency, but only its beginning.



Ireland's mascot for the gullible

BEFORE THE DAWN. By Gerry Adams William Heinemann, 346 pages, £17.99



During the past two years Gerry Adams has dominated the tragic politics of Northern Ireland.

Through and beyond the IRA's ceasefire, the besotted president of Sinn Féin has filled the television screens and front pages.

He has shaken the hand of President Bill Clinton. He has become a mascot for the gullible glitterati of Hollywood. Above all, he has stirred admiration and bitter disappointment in the hearts of genuine Irish nationalists.

I count myself among those who decided early in what was then the Irish peace process that Mr Adams should be given the benefit of the doubt. We all knew his background as one of the IRA's most ruthless commanders. But 3,000 people had died during 25 years of mindless mayhem. If Mr Adams could deliver peace, then give him a chance.

So politicians, officials and commentators colluded in the fiction that the IRA and Sinn Féin were separate, the one committed to the bomb and the bullet, the other the ballot box. The patent contradiction - Mr Adams could deliver peace only if the two organisations were in fact one - was quietly ignored.

The British and Irish officials who talked (negotiated was never quite the right word) with Mr Adams over many hours during the ceasefire were mostly convinced he wanted an end to the violence. They were not quite sure why.

Some said it was the wearied sobriety which comes to most of us in middle age. Others that he had genuinely reached the conclusion that the British would never be driven out by force. He must have been influenced

too by the terrorists on the other side, the so-called loyalists. Their random brutality was costing the Catholic community dear.

It is a fair bet that Mr Adams would probably for a combination of these reasons. But once the ceasefire exploded in the bombing of London's Canary Wharf earlier this year, the president of Sinn Féin made his choice. Perhaps it was fear, perhaps cold calculation. But while Mr Adams expressed "regret", he refused to condemn the IRA. If the ceasefire had broken down it was John Major's fault. Those who detonated tonnes of lethal explosive in the streets of Britain's cities were blameless.

Suddenly, though, Mr Adams was not quite such a hero. We saw him wriggle in interviews when asked what purpose was served by blowing up innocent bystanders. The White House and the Dublin government closed their doors. The man of peace had become again the public face of the men of violence.

We should not be surprised, then, that Mr Adams has chosen to publish his autobiography. He needs to win back sympathy, particularly in the US. The bloody reality of smashed bodies must be replaced by the sepia-tinted romanticism of Ireland's struggle against the oppressor.

This is a bad and depressing book. Bad in its writing, in its analysis and in its culpable omissions. Depressing in that it shows how firmly even the progressives in the Republican movement remain wedded to an outdated and barren analysis of the conflict. There is one obstacle to a united Ireland - the insistence of the peaceful majority in the north on remaining part of the UK. But in Mr Adams's mind,

there is nothing to blame but British imperialism.

There are interesting points. Once you are past the mawkish sentimentality with which Mr Adams evokes an impoverished childhood in Belfast's Divisoria Park - "we got a bath every Saturday night. By the time the last one got in there was a scum mark around the side of the bath" - there is a much better description of the birth of the Catholic civil rights movement in this 1960s. You do not have to be an ally of Mr Adams to admit that the mass sectarianism with which unionists ran Northern Ireland after partition was a shameful episode in British history.

In a curious way the gruesome account of the hunger strikes in 1981 is also moving. That 10 young men could starve themselves to death in protest at their prison conditions was testimony to an awesome sense of injustice.

But elsewhere, Mr Adams tells us little. Save for a nasty, fictional account of the murder of a British soldier, there is little insight into his role in the IRA. Nor is there anything but the briefest reference to the process which led to the ceasefire. Compassion is selective, reserved for the "volunteers" killed by the British and careless of the countless innocent victims of the IRA.

Doubtless, those who want to be will be convinced by this version of events. And let us hope the author continues to argue within the Republican movement for peace. But do not be conned. Mr Adams has so far shown himself a small man.

Before the Dawn is available from FT Bookshop by ringing. Free Call 0500 418 419 (UK) or +44 181 964 1251 (outside the UK). Free p&p in UK.

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Depressing signal of influence in world trade

From Mr Terry Wynn MEP.
Sir, The US government is doing it again - using its economic largesse as a weapon in international trade, only this time the victims are poor Caribbean island states.
I refer to the current World Trade Organisation negotiations on the future of the EU's banana import regime. For years the EU has offered preferential access to its markets for Caribbean banana producers, who

would otherwise be priced out of the market by the so-called Dollar Banana Companies. These multinationals (Dole, Del Monte and Chiquita) may indeed sell South American bananas, but these are plantation farm bananas, cultivated for US-owned companies, where profits made go into US pockets and taxes go to the US government.
The US, not a country known for banana

production, has now brought a complaint against the EU's unique arrangement with these Caribbean states, claiming that it directly contravenes WTO rulings on free market access. What's more, pressure from the US government has resulted in the exclusion of Caribbean representatives from the WTO hearings on the subject.
This sends a clear and depressing signal that would seem to say that not only

can the WTO be manipulated by its powerful members at the expense of its smallest, but that big business can truly influence elected governments.
A case of David versus Goliath? But in this instance David doesn't even stand a chance.
Terry Wynn, European Parliament, Rue Belliard 97-113, 1047 Brussels, Belgium

Treatment of a sensitive topic

From Mr Martin Kohlhauser.
Sir, Your article on the tax investigation at my bank ("Commerzbank chief in tax evasion probe", September 10) is a good illustration of how sensitive topics can all too easily be distorted by the media. On seeing the article with its large photograph of me, readers unaware of the background are bound to think that this is one more case of personal tax evasion rather than a complex dispute between a bank and the tax authorities. In fact,

this impression seems to be confirmed in the text through the loose reference to a "wider crackdown", coinciding with the start of trial proceedings against Peter Graf.
It is true your reporter points out that I am only involved in my capacity as the bank's chief executive, that the single new aspect of the case is the willingness of the authorities to leak confidential information to the press, and that the bank challenges the figures presented by the tax

authorities. All the same, this more objective stance is neutralised by the overall presentation of the article combined with the reference to Mr Graf's trial, with potentially harmful consequences not only for me but also for my bank and our financial centre.
Martin Kohlhauser, chairman of the board of managing directors, Commerzbank, Neue Mainzer Str, 33-36, Frankfurt am Main, Germany

Worth is not so simplistic

From Prof Alec Reed.
Sir, Peter Oppenheimer (Letters, September 19) suggests that to be worth their pay packets British executives ought to be (a) technically qualified in relation to the industry in which they work and (b) able to speak a foreign language.
Unfortunately, commercial success cannot be based on such a simplistic formula. The qualities required for effective commercial leadership are hard to define and even harder to find. What is certain is that they are in very short supply. That is why companies pay what he describes as telephone-number salaries to top executives.

Alec Reed, chairman, Reed Executive, professor of Innovation, Royal Holloway University of London, Egham, Surrey, UK

Lithuania SE largest in the Baltics, for now

From Mr Rimantas Basila.
Sir, In your article "Caution pays off for Estonia" (September 2) it was stated: "But the caution paid off, making Tallinn the largest exchange in the Baltics from day one. It is capitalised at \$250m - small, yet dwarfing Lithuania's and Latvia's - and appears

destined for a steady rise into the autumn."
We do not argue that Tallinn stock exchange might become the largest stock exchange in the Baltics in the future. However, at present the market capitalisation of Lithuania's national stock exchange is \$665.8m, which

far exceeds the figure produced for Tallinn stock exchange.
Rimantas Basila, general director, chairman of the board, National Stock Exchange of Lithuania, Ukmersges g. 41, 2600 Vilnius, Lithuania

Economics do not justify cost of owning executive jets

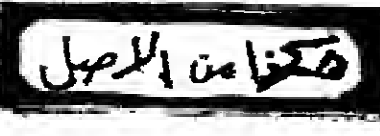
From Mr Frank C. Wilson.
Sir, I refer to your article "No wait at the gate" (September 2) about executive jets.
Sadly, aircraft manufacturers and executives do not want their employees and shareholders to know the cost of these aircraft. The cost cited of \$35m is enough to build a factory to produce products

and services. The purpose of manufacturing is to build a measurable, tangible item. So when the executives buy these aircraft, they are destroying the opportunity to build production capacity.
Aircraft manufacturers like to give "operating cost" rather than total cost. Total cost per flying hour will approach \$10,000. A textile employee in the US,

including benefits, costs about \$25,000 annually for 1,680 hours worked. Every time our executives fly in these high-cost jets for two and a half hours, one employee must be eliminated to meet the cost - or 240 employees per year, to keep them flying.
And how many times have large portions of a company's management

been lost in a company aircraft accident? Yes - managers sometimes require an aircraft; but they should be chartered, not owned.

Frank C. Wilson, president, Frank C. Wilson International Management, PO Box 1213, Gainesville, Georgia 30603-1213, US



COMMENT & ANALYSIS

The FT Interview · Robert Rubin



Player of the trump card

As the US economy continues to expand, the Treasury secretary tells Michael Prowse it is not just a matter of good timing

By a curious twist of fate, a multimillionaire from Wall Street has become the most successful... The truth is that there is no justification for pouring in further subsidies without a complete overhaul of the government's and Commission's approach.

It endlessly. It's a very troubling issue. The difficulty, he suggests, lies in finding a lever that can influence what is largely a cultural phenomenon. He has looked at possible tax reforms to boost savings but did not come away convinced because "most mainstream economists seem to feel the savings rate is relatively indifferent to the after-tax return on savings."

greater resources into public investment, particularly investment that relates to education, inner cities, training. Does he have any idea of Mr Clinton's priorities, should he win a second term? Has the Treasury, for example, begun to think about the severe budgetary problems posed by an ageing population?

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday September 26 1996

A banking black hole

There was a whiff of theatrics about yesterday's announcement that the European Commission had approved EFR3.9bn (\$765m) in "emergency" aid from the French government to the disaster zone known as Crédit Lyonnais.

Fed waits

A record of successful monetary management has one disadvantage: it becomes difficult to judge when policy should change. What needs to be done is obvious if an economy has drifted into recession or inflation.

OBSERVER

Santer's short straw

Jaqueline Santer has drawn the short straw when it comes to the Euro-summit in Dublin early next month. The hapless European Commission president is locked into an official visit to Japan between September 30 and October 4.

Age before beauty

Attending Bertelsmann press conferences is a bit like watching the platform antics of an old-style communist party rally - you get clues as to who's in, who's out, from the jockeying of the acolytes around the big leader.

Open sesame

Jim Rogers, a journalist-turned banker who wrote a book about Asia's emerging middle class, has done a very up-middle class thing: The former Economist's associate editor has quit his lucrative strategic role at Citic First Boston in Hong Kong to join the young, thriving publishing empire of Thai tycoon South Limsathong and taken a pay cut in the process.

Tasty morsel

When do employees in the 1990s - those lean and hungry survivors from waves of corporate downsizing - really want a survey by Hays Accountancy Personnel in the UK finds that one in six would welcome subsidised membership of a sports club. But the single most popular perk is a staff discount, supported by three out of four employees.

Financial Times

100 years ago

Exchanging Names A jobber on the Stock Exchange was distinguishing himself yesterday by the eager way in which he offered Consoles on a rumour gaining ground that Sir Philip Currie, our Ambassador at Constantinople, had been assassinated.

50 years ago

Nationalisation Yesterday's meetings of the Sheepbridge and Staveley Coal and Iron companies provided weighty objections to the Government's plans for the nationalisation - or something dangerously approaching it - of large parts of heavy industry. Nationalisation of the iron and steel industry, says Lord Abercromby, can be justified by proving that Government management is by its nature bound to be superior to private enterprise.

Hanson's end

The impending break-up of Hanson, we are told, is the end of a chapter in the evolution of management. Next week, Lord Hanson's empire will be dissolved into its parts, and he himself will retire a year later. The conglomerate era is over; and the best evidence is that Hanson has failed.

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FINANCIAL TIMES

Thursday September 26 1996

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IMF warns over Fed's reluctance to raise rates

Robert Chote in Washington

The US Federal Reserve will have to overcome its reluctance to raise interest rates soon if it wants to avoid a sharper and more disruptive tightening later, the International Monetary Fund warned yesterday.

Mr Michael Mussa, the Fund's chief economist, said that the Fed had not necessarily made a mistake by failing to raise rates on Tuesday, but that "the prudent course would be to have a slight firming of monetary conditions in the present circumstances".

In its latest World Economic Outlook, released yesterday, the Fund also argued that German interest rates may fall further. With European governments cutting budget deficits to meet the criteria for joining a single currency, it was important to use any

room for manoeuvre to cut rates when this did not threaten to increase inflation.

The Fund said that prospects had improved for a pick-up in growth in Europe through the rest of this year. The European Union economies are expected to expand by 2.5 per cent next year, following a meagre 1.6 per cent growth in 1995.

Mr Mussa said the present level of interest rates in the UK was appropriate, but that they would have to rise if the pace of economic growth continued strengthening.

The Fund also warned that financial markets might react badly to significant tax cuts if they were to be announced in the British government's November budget and repeated its recommendation that taxes should be raised or public spending plans cut.

Together with New Zealand, the UK was singled out as a

country which had tackled its structural unemployment problem through labour market reforms.

The Fund warned that without further structural reform most European countries could not expect to reduce unemployment rates to below 8 or 9 per cent of the workforce without putting upward pressure on inflation.

In the wake of the Fed's unexpected decision to leave its interest rates unchanged, the Fund warned that economic activity in the US was now again threatening to exceed the level of output consistent with low and stable inflation. Economic growth in the US is forecast to fall from 2.4 per cent this year to 2.3 per cent in 1997.

On Macroeconomic course, Page 4
Clarke warning, Page 5
Editorial Comment, Page 11

Yeltsin facing two month wait for operation

By Chrysis Freedland in Moscow

Russian President Boris Yeltsin's heart bypass surgery will be delayed for up to eight weeks, but the Kremlin leader's medical team said yesterday it was confident the operation would be a success.

The president's doctors, including Dr Michael DeBakey, the pioneer US cardiac surgeon, said the postponement was necessary to prepare the Russian leader's weakened heart and other organs for the operation.

The delay in the surgery, which Mr Yeltsin had initially said would take place by the end of this month, has sparked concerns in Russia and the west about the bedridden president's ability to control his quarrelling cabinet and rule the country.

However, Russian markets rallied on the news that surgery would take place and doctors' predictions that it was likely to restore the president's health almost fully.

Dr Benat Alsharhin, the surgeon who will perform the operation, said that after the six- to eight-week preparation period, the president's chances of surviving the bypass were "close to 100 per cent".

Dr DeBakey, whose participation in the consultations is likely to add credibility to yesterday's announcement, shared that view.

There was "no reason why the president should not be restored to full normal activity" following a convalescence of six weeks to two months, he said.

However, even the sunniest predictions of his doctors mean it will be at least three months before Mr Yeltsin is able to return to a normal schedule.

The long absence of the president, who vanished from active politics at the end of June, is likely to bring a new period of political uncertainty.

Mr Yeltsin's frailty has already provoked bitter struggles within his administration. Yesterday Mr Alexander Lebed, the security chief, launched a fierce attack on the government.

In an interview in a Moscow newspaper the former general warned that the treasury's failure to pay soldiers' wages could spark a revolt. "An armed mutiny may take place this autumn," Mr Lebed said. "The government has buried its head in the sand..."

Mr Lebed's criticism is likely to be followed by further sparring between Russia's feuding interest groups, whose rivalry is expected to become more pronounced while Mr Yeltsin is out of action.

THE LEX COLUMN

Debit Lyonnais

Strong words from Brussels and fine words from the French finance ministry cannot disguise the substance of the latest developments in the long-running Credit Lyonnais saga. A further €7.9bn of taxpayer's money is being pumped into the loss-making state bank, and a third bail-out plan is being discussed following earlier bungled efforts. The authorities' claims also look threadbare. The European Commission promises to get tough; the French government says it will privatise the bank as soon as possible. But they have said as much before, and failed to deliver. Why should now be different?



The blame starts with Credit Lyonnais. The terms of the second bail-out may have been misconceived, but this cannot disguise the bank's paltry attempts to improve its profitability. Efforts to cut costs and shrink its operations have been feeble. Clearly the bank has failed to come to terms with its diminished status. Worse, its hubris appears to remain undented. It made no attempt yesterday to explain why it deserved further help.

The bank's delusions have been nourished by French governments too proud to allow a powerful national symbol to be cut down to size. The Commission's role has also been inglorious. Brussels now says future bail-out conditions will be "tougher than tough". But why only now? When it comes to state aid, the Commission appears to be no match for determined European Union member governments.

Bertelsmann

Having lost Europe's pay-television wars to Mr Leo Kirch and Mr Rupert Murdoch, Bertelsmann is now pretending they were not worth winning anyway. As an example of sour grapes, yesterday's comments by the German media giant's chief executive are hard to beat. Mr Mark Wieseberg pouted scorn on his rivals' "gold-rush mentality", accusing them of investing billions of D-Marks into "hope" markets like digital pay-TV. "Business-type risk assessments seem to have lost all relevance," he said.

Well, maybe, but Bertelsmann is certainly not in a position to lecture others about low profitability. Though its traditional book and magazine publishing businesses seem to be OK, margins at BMG Entertainment, its music and TV division, are puny. Bertelsmann,

like too many other continental European groups, does not actually reveal its profits on a divisional basis, but it did say that BMG accounted for roughly 20 per cent of its operating profits. That implies profits of about DM300m, giving a meagre 3.5 per cent margin. Margins at EMI Music and PolyGram, its nearest European rivals, are 13 per cent. True, BMG's results have been affected by start-up losses in some TV businesses, but it gives no clue as to how big these are. Anyway, they are most unlikely to alter the picture of glaring underperformance relative to its peers. Why does this persist? Presumably because Bertelsmann, which is controlled by a family trust, lacks effective shareholder discipline.

Axa

A 52 per cent jump in net income is a sparkling result by any standards. Of course, Axa's figures were flattered by investment gains and the inclusion of its new stake in Australia's National Mutual. But even stripping these out, net income grew by 35 per cent. And there were some very bright spots - a sharp improvement in Axa's French non-life business and a stunning 70 per cent jump in profits from US investment bank Donaldson Lufkin & Jenrette.

Sadly, though, profits cannot continue to grow at these sprightly rates. A more plausible estimate of medium-term earnings growth is Axa's own 15 per cent. Even this might stretch a group operating in relatively mature and competitive markets if it were not for some aggressive cost-cutting plans and National Mutual's access to fast-

growing Asian markets. Part of the justification for the stock's fullish rating - 15 times next year's expected earnings and a material premium over net asset value - is the company's evident shareholder focus. Unlike its peers Axa publishes results under US accounting rules and is listed there. But investors should not be completely seduced. For all its Anglo-Saxon talk, Axa has a typically French ownership structure - big stakes held by sister mutual companies and Paribas; not to mention 8 per cent held by Axa itself - effectively protecting it from takeover. While these Byzantine arrangements persist, the shares are never likely to fulfil their potential.

Serious fraud

Mr George Staple's call for a change in the way complex UK fraud trials are prosecuted may make him look a poor loser. After all, the Serious Fraud Office, which he runs, has had a string of high-profile defeats. Most notably, last week it was prevented from pressing ahead with a second prosecution of Mr Kevin Maxwell, following his acquittal in January on charges of pension fund fraud. Some will say Mr Staple should improve the SFO's performance rather than seek to alter the rules of the game.

The SFO may indeed be able to improve its hit rate - though, with the exception of the biggest cases, it is not doing badly. But even if the SFO could do better within the existing system, that should not detract from Mr Staple's point. The Appeals Court in the Blue Arrow case encouraged the SFO to split complex cases into several trials. But following last week's ruling, it will be hard to bring a second trial when a first attempt has failed. The result is that the full evidence of criminality in such cases may not be presented.

What is to be done? Single long trials might be feasible, but they make unreasonable demands on jurors' time. An alternative would be for the most complex cases to be heard by a specialist tribunal. Abandoning the time-honoured practice of trial by lay juries is certainly not a move to be trifled with. But, given the importance of ensuring that complex frauds are appropriately punished, the idea certainly merits examination.

Additional Lex comment on TI/Senior, Page 19

\$33m offer

Continued from Page 1

time it would strongly defend the action and launched its own damages claim against former management of the two companies. It is understood that in spite of yesterday's settlement the firm can still take action against third parties - including other auditors and some former directors.

Price Waterhouse Italy has offered £131m to Montedison, and £20m to Compart.

"Under the terms of the proposed settlement, Price Waterhouse does not accept any liability for the alleged negligence," the firm said in a statement. It is thought that the payment, if accepted, will be covered by Price Waterhouse Italy's insurance.

Mr Sergio Duca, senior partner of Price Waterhouse Italy, said the case was exceptionally complex and the firm had settled because of "the unacceptable burden on management time... the continuing legal costs, the certainty of even higher costs if the cases went to court and the uncertainties of litigation". He described the settlement as "a reasonable solution, but one which should be considered a one-off".

Executives of Montedison and Ferfin resigned following the 1993 shareholders' meeting, after which the new directors began litigation against former managers, auditors and the Ferruzzi family, which controlled the two companies.

Bundesbank firm on Emu proposals

By FT reporters

The Bundesbank yesterday said EU members which remained outside European monetary union should be denied access to Target, the proposed payments system for the euro, on the same terms as Emu members.

Mr Johann Wilhelm Gaddum, Bundesbank deputy president, named no countries, but his comments are bound to exacerbate the conflict between likely Emu members, such as Germany and France, which oppose unrestricted access to Target for non-members, and countries likely to stay out of monetary union such as the UK and Denmark.

In the German central bank's first public comment on the issue, Mr Gaddum said the argument that non-members of Emu should have access to the credit facilities of the future European central bank "contradicts the sovereignty of a currency zone which prevails and is recognised around the world".

In a speech on German capital markets, he added: "There is no country in the world in which non-members of a currency area have a right to participate in the money creation of a foreign currency area."

Mr Eddie George, governor

of the Bank of England, warned this month that the dispute could undermine co-operation between European central banks and create an unnecessary split between Emu members and non-members.

The Bank of England refused to comment. However, Mr Tim Sweeney, director-general of the British Bankers' Association, said: "We see Target fundamentally as a single-market mechanism and therefore we do not see any reason why there should be any discrimination for those outside [the euro area]."

Germany and France want strict conditions attached to access to intra-day liquidity in the planned euro currency to prevent this spilling over into overnight credit. Central to the dispute is the fact that Target is not just a cross-border payments system but the route through which the European central bank will conduct monetary policy.

A UK Treasury spokesman said yesterday: "Discussions are continuing on Target. It is hoped that decisions will be reached by Christmas."

By Andrew Fisher in Frankfurt and Graham Bowley and William Lewis in London

Samuel Brittan, Page 10

Israeli troops in West Bank gun battle

Continued from Page 1

said. "But because there has been no progress in these negotiations by the Likud government the tunnel lit the fuse following weeks of frustration among Palestinians."

Mrs Ashrawi tried to visit the old city yesterday but was repeatedly turned back by Israeli troops.

Mr Ehud Olmert, the Likud mayor of Jerusalem, said the tunnel was designed to give tourists easier access to

archaeological sites under the wall and boost the economy of the city.

But Mr Arafat said it represented an attempt by the Israelis to "Judaise" the city, an allegation Mr Olmert strongly denied.

FT WEATHER GUIDE

Europe today
Southern France, Spain and Portugal will be fine and sunny. Southern Italy and the south-west Balkans will have some heavy rain. Greece and the south-east Mediterranean will stay dry and sunny. The Benelux, Germany and the Alps will be dry and cloudy. Eastern Europe will be cloudy with patches of rain. The UK will be wet and windy.

Five-day forecast
North-western Europe from the UK and the Benelux to western Scandinavia will be unsettled with heavy rain and near gale force winds at times. Spain, Portugal, southern France and Italy will be sunny. Greece will have torrential rain on Friday and Saturday.

TODAY'S TEMPERATURES

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Abu Dhabi	sun 25	Beijing	sun 25	Caracas	sun 25	Faro	sun 25	Madrid	sun 25	Panagou	rain 29
Accra	sun 25	Belfast	sun 25	Cardiff	sun 25	Frankfurt	sun 25	Majorca	sun 25	Rapinsk	show 21
Algiers	sun 25	Berlin	sun 25	Casablanca	sun 25	Geneva	sun 25	Manila	sun 25	Rio	show 24
Amsterdam	sun 25	Bombay	sun 25	Chicago	sun 25	Glasgow	sun 25	Manchester	sun 25	S. Frisco	sun 25
Athens	sun 25	Bogota	sun 25	Cologne	sun 25	Hamburg	sun 25	Melbourne	sun 25	Singapore	sun 25
Atlanta	sun 25	Brussels	sun 25	Dakar	sun 25	Hong Kong	sun 25	Mexico City	sun 25	Stockholm	sun 25
B. Aires	sun 25	Dubai	sun 25	Dallas	sun 25	Honolulu	sun 25	Miami	sun 25	St. Petersburg	sun 25
Buenos Aires	sun 25	Dublin	sun 25	Delhi	sun 25	Houston	sun 25	Montreal	sun 25	Sydney	sun 25
Bangkok	sun 25	Edinburgh	sun 25	Doha	sun 25	Islamabad	sun 25	Moscow	sun 25	Taipei	sun 25
Barcelona	sun 25	Geneva	sun 25	Dublin	sun 25	Jakarta	sun 25	Paris	sun 25	Toronto	sun 25
		London	sun 25	Edinburgh	sun 25	Jersey	sun 25	Warsaw	sun 25	Vancouver	sun 25
		Luxembourg	sun 25	Madrid	sun 25	Karachi	sun 25	Wellington	sun 25	Vienna	sun 25
		Lyon	sun 25	Moscow	sun 25	Kuwait	sun 25	Winnipeg	sun 25	Zurich	sun 25
		Madrid	sun 25	New York	sun 25	L. Angeles	sun 25				
		Manila	sun 25	Nice	sun 25	London	sun 25				
		Mexico City	sun 25	Nicosia	sun 25	London	sun 25				
		Miami	sun 25	Paris	sun 25	London	sun 25				
		Montreal	sun 25	Perth	sun 25	London	sun 25				
		Moscow	sun 25	Prague	sun 25	London	sun 25				
		Paris	sun 25	Rapinsk	sun 25	London	sun 25				
		Panagou	sun 25	Rapinsk	sun 25	London	sun 25				
		Rapinsk	sun 25	Rapinsk	sun 25	London	sun 25				
		Rio	sun 25	Rapinsk	sun 25	London	sun 25				
		S. Frisco	sun 25	Rapinsk	sun 25	London	sun 25				
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		Wellington	sun 25	Rapinsk	sun 25	London	sun 25				
		Winnipeg	sun 25	Rapinsk	sun 25	London	sun 25				
		Zurich	sun 25	Rapinsk	sun 25	London	sun 25				

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RAIL PRIVATISATION

The sale is complete: it is time to deliver

One of Britain's most controversial privatisations is most of the way down the track, says Charles Batchelor. However, political uncertainty continues to cloud the issues

One of the most unpopular privatisations of recent years, the break-up and sale of British Rail, has been largely completed after four years of acrimonious debate. Final completion of the sale of the remaining passenger franchises and of BR's international container business may take a further nine months but the deal is substantially done.

Railtrack, the company which has taken over BR's track, signalling and stations, was floated on the stock market in May; three rolling stock leasing companies have been sold to private buyers; and nine of the 25 passenger franchises have been let. Most of BR's freight activities have been sold and the 13 track maintenance and renewal companies are in private hands.

But hardly has the framework of the fragmented, privatised railway network been put in place than commercial pressures are starting to join the separate parts together again. Companies are starting to acquire portfolios of train operating franchises. National Express and CGEA of France have each bought two franchises, while Stagecoach, which owns one franchise, plans to acquire Porterbrook, one of the three rolling stock leasing companies, if the competition rules allow.



Robert Horton, the chairman of Railtrack

A sale dubbed by its many critics "a poll tax on wheels" - in reference to a previous government policy initiative which was scrapped due to its unpopularity - and "a privatisation too far", now has to show it can deliver an improved rail service. The performance of the new structure will be closely followed by governments and railway companies worldwide as they, too, look for ways of reducing the costs and improving the performance of their rail systems. Britain is not the first country to break up its publicly-owned railway monopoly. But it has taken the process further than any other, both in the degree of fragmentation and in the complexity of the contractual framework which has been put in place.

The Swedes were among the first to split track ownership from train operations, but the Dutch and the Germans have also moved to fall in line with a European Union directive aimed at ousting private competition on the network. Rail around the world, in America, New Zealand and western Europe, are also turned over to private firms.

In the UK, political uncertainty continues to overhang the process as a result of strong expectations of a Labour victory in the general election. A general election must be held by May at the latest. Labour has led down from earlier elections that it would nationalise the industry, and its sights on creating a new British Rail, on giving the powers of the regulator, and on channeling subsidies - via Railtrack - to fund infrastructure improvements.

These proposals have been criticised by the government as lacking coherence and it is difficult to see how

even this limited programme could be made to work alongside the commercial structure which has been established. A Labour government's hands would anyway be tied by the mass of contracts which have been put in place.

The hope of supporters of privatisation is that the new structure will improve services. They point to the airline, shipping and long-distance coach industries, where ownership of the different elements is spread among different organisations and "regulated" by means of commercial contracts.

It is too early to judge whether the privatised companies will bring in improvements, but the changes included in the first franchising agreements with train operators look promising. They are committing themselves in some cases to ordering rolling stock and to making improvements to stations. The marketing of rail services seems set to become more focused as the operators concentrate on their own geographical areas or market niches.

"We have evidence that [the commercial framework] is driving performance higher than the command structure of BR ever did," says Roger Salmon, franchising director. "Features which we did not expect - such as new rolling stock and the expansion of track capacity through London - are being delivered."

The franchising of passenger operations has brought several bus and shipping companies into the rail sector for the first time. Stagecoach, Prisma and FirstBus, jointly with rail managers, have all acquired franchises. National Express has won two. Sea Containers, a ferry operator and container lessor, and CGEA, a French transport group, have also been successful.

Competition for the remaining 16 unsold franchises is expected to remain strong. Several more bidders, including Virgin, the airline group and MTL, a bus company, are keen to break into the market, while some of those groups which have already been successful are known to want to broaden their portfolios.

But the key to the success of privatisation is likely to be Railtrack, owner of the track, signalling and stations. Railtrack has the ability to stifle or encourage more traffic on rail by the level of access charges it sets and its willingness to support new services. Its ability to maintain and expand the track network will also play a crucial role.

Robert Horton, Railtrack chairman, is enthusiastic about the potential of the network. "We have inherited this wonderful thing from our Victorian ancestors which we have under-used and occasionally misused," he says. "We have to make the most of it."

Mr Horton believes that the commercial pressures which have now been imposed on the railway will allow investments to be focused where they will deliver most benefits. This will trigger improvements more speedily than was possible under BR. Mr Horton has announced his intention of reducing costs by putting pressure on the companies which carry out £1bn worth of maintenance and track renewal work each year. But some of Railtrack's customers are less convinced about the change in culture at Railtrack itself.

Freight operators in particular fear that they are not being treated seriously by the company because they only account for 10 per cent of total railway revenues. If the government really wants to get freight off road

Turn to page 3.



Still more romantic than catching an aeroplane - "We have inherited this wonderful thing from our Victorian ancestors which we have under-used and occasionally misused," says Robert Horton, Railtrack chairman. "We have to make the most of it."

IN THIS SURVEY

The freight business faces a future if might be neglected Page 2

The future is unclear for the three rolling stock leasing companies which have taken over British Rail's fleet Page 3

Railtrack is fearful of what a new government could bring Page 4

PROFILES: John Swift, rail regulator Page 2

Roger Salmon, the franchising director in charge of finding buyers for British Rail's passenger train operating businesses Page 4

Great Western could become one of the first rail franchises to seek a stock market flotation Page 2

The "interloppy" service continues to raise blood pressure Page 3

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June 1996



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2 RAIL PRIVATISATION

The freight business • by Charles Batchelor

Fears for the good, old option

Freight generates just 10 per cent of turnover, and there are concerns that it will be neglected

The sale of British Rail's freight businesses has brought its own particular problems. Many of the operations to be sold made significant losses but, unlike the passenger railway, there is little compensation available in the form of government subsidies.

Unlike the passenger operations, which are being franchised for periods of between seven and 15 years, the freight businesses are being sold outright. And unlike the passenger side of the railway, where "open access" has effectively been blocked for the first few years, new competition can enter the freight sector at any time.

Two companies, British Nuclear Fuels and National Power have already begun running their own trains.

Rail freight has undergone a steady decline since the early 1950s, when it accounted for more than half of all freight shipments, to around 7 per cent today. The construction of the UK motorway network and changing patterns of manufacture and distribution have led to a shift to road haulage.

In recent years the switch from coal-burning power stations to gas has accelerated the process. Rail shipments fell below 100m tonnes for the first time in 1994 from nearly 800m in the early 1950s.

With rail uneconomic for



Moving freight by rail is eco-friendly, and potentially takes vital pressure off the roads. The challenge is to equal the service levels shippers have grown to take for granted from the road haulage sector.

most journeys below 300 miles, there were relatively few goods movements to which it was applicable. The continental European freight railways have experienced similar declines, although they have the advantage of direct connections across Europe for long-distance shipments.

The UK was effectively cut off from this market until the opening in 1994 of the Channel tunnel. This has meant direct deliveries are now possible from factories in the Midlands and the north of England to Italy and Spain.

The relatively small scale of freight operations - they generate just 10 per cent of total railway turnover - has prompted concerns that they will be neglected in the privatised rail system. What the freight sector requires is suitable slots in the railway timetable and a reasonable level of track access charges.

Railtrack insists it takes freight seriously but some freight users remain to be convinced.

The first of the freight businesses to be put up for

sale was Freightliner, which moves containers between sea ports and inland road-rail terminals. However, it took two years to complete the sale because of the problems involved in striking a deal. The company was twice withdrawn from the market, and it was restructured to make it attractive to bidders.

It was finally acquired by a BR management team backed by two development capital groups, 3i and Electra, with a "sweetener" in the form of a £75m grant to meet its track access charges. Freightliner has reduced its losses in recent years, but it is still estimated to have made a loss of £20m on turnover of £90m last year.

The new management now plans to increase business volumes by 50 per cent over five years. The company moved 450,000 containers last year. It plans to increase its present fleet of 60 locomotives to 100 by acquiring more modern second-hand locomotives from BR.

Equally important is its decision to decentralise its

management to create new profit centres at the five main ports from which it operates: Felixstowe, Southampton, Tilbury, Thamesport and Liverpool.

Freightliner has operated in a specialist niche, but there are signs that the distinctions imposed by BR are starting to break down following privatisation. Wisconsin Central Transportation, the US company which has acquired BR's Trainload Freight business, moving bulk loads of coal, steel and construction aggregates, is considering expanding into container movements.

However, it soon became clear that bidders such as Wisconsin were only interested in acquiring the entire business so the three companies were reunited. The main competition for rail

and not from other rail operators, the department of transport somewhat belatedly concluded.

Wisconsin paid £225m for the company and announced plans to develop new business, including single-wagon shipments which account for 30 per cent of its US operations. These were abandoned by BR because they could not be made profitable, although Transrail relaunched a single-wagon service.

It managed to keep costs down by hitching wagons to trains which were running anyway rather than operating dedicated services.

Wisconsin undoubtedly appealed to the government because it had previously acquired NZ Rail, the state-owned New Zealand railway operator, and made a success of running this business. It remains to be seen whether it can transfer its successful formula to the particular conditions of the UK market. Unlike the US, freight trains have to compete for space on a network primarily devoted to passenger journeys while average

journey lengths are much shorter.

The first concrete proof of Wisconsin's expansion plans came with an order for up to 250 diesel-electric locomotives at a cost of £250m from General Motors of the US.

The sole remaining BR freight activity to be sold is its Railfreight Distribution business, which handles container, conventional wagon and automotive shipments through the Channel tunnel. The government announced in May that the company was to be sold, with the promise that several hundred millions of pounds worth of investments in locomotives, wagons and terminals would be written off.

Channel tunnel business is developing well, though it is still below early optimistic forecasts, but RD has remained stubbornly loss-making. It currently makes a cash loss of £1m a week before interest charges, a figure almost equal to its annual turnover of £60m.

Despite the size of RD's losses the government is confident it will find a buyer attracted by the long-term potential of developing international rail business. Possible bidders are thought to include Wisconsin, SNCF, the French railway; port operators; and shipping companies.

The new owners of Britain's freight railway are confident they can reverse its long-term decline, though this will involve a tough action on costs, working practices and manning levels. The challenge is to provide a quality and reliability of service which shippers have come to take for granted from the road haulage sector.



The man charged with putting the UK on track

As a regulator's job is to ensure it is not over-run, Brian Scott, the former competition lawyer who has been put in charge of the rail industry for the past 2 1/2 years, has become involved in a range of issues from the current privatisation to the long-term future of the industry.

And although he is convinced the present rail privatisation will deliver the best benefits, he acknowledges that some elements will probably be lost.

One of the most contentious issues is the provision of a passenger ticket in two parts.

One important area which has proved particularly contentious is the issue of the partial sale of tickets by the competing train operating companies.

The privatisation in July of the results of a Consumer Association survey of what passengers were not being offered the cheapest ticket in most instances. This was particularly worrying because a previous survey had shown that passengers had a number of improvements.

Mr Scott acknowledges concern at the findings of the association's survey, though his own office's inquiries have shown a smaller number of passenger responses to be incorrect. But he recently consulted the train operators and others involved in ticket sales to see how improvements could be made.

"We are testing the workings of the current system," he says. "We want to try and work out the details of what is practical and sensible." In theory train operators have an incentive to sell the tickets of other companies because they earn a commission but the temptation to earn even more by selling their own tickets is strong.

Mr Scott expects to issue a policy statement covering impartial retailing within the next few months.

The sensitivity of much that happens on the railway was brought home in early 1995 when Mr Scott published a consultation document on ticket sales which included the option of restricting the full range of tickets to fewer than 300 stations.

This prompted a wave of public anger, a political storm and, a few months later, a decision to maintain existing ticket selling arrangements.

At present the regulator is obliged to take into account the guidance of the transport secretary, though this requirement ends on December 31. In fact, says Mr Scott, the government has not intervened but left him free to create a structure which should lead to an increase in railway travel. Just how successful he has been will start to become clear over the next few months.

Charles Batchelor

PROFILE Great Western

Towards an empty M4 motorway

Scott aims to be the first ex-BR manager to steer his region to flotation

Great Western Holdings, the train operator serving southern Wales and the west of England, could become one of the first rail franchises to seek a stock market flotation following this year's privatisation of Britain's railways.

The company, a management buy-out from British Rail's InterCity Great Western division, is considering a flotation to raise funds to invest in new facilities and improved rolling stock.

Brian Scott, Great Western's managing director, regards flotation "within two or three years" as the right route for a business regarded as a flagship among the 25 operating companies transferring to the private sector.

Mr Scott, who joined BR in 1953 and rose through the ranks to become director of InterCity Great Western in 1991, says the group has already embarked on a range

of initiatives designed to convince Mr Salmon to grant it a longer tenure.

"We have been very quick on our feet in terms of new products," he says. They include dedicated business carriages called Business First, an experimental family carriage for adults with children and the reintroduction of motorail services.

It has, moreover, announced a two-stage £40m investment programme. The first stage involves a £10m upgrade of rolling stock with new interiors and a new green and ivory livery.

aimed at recapturing the steam era when the GWL was nicknamed "God's Wonderful Railway".

But some critics believe the line needs more than cosmetic surgery. They argue that the group's fleet of diesel high-speed trains (HSTs) should be replaced rather than upgraded. Mr Scott concedes that the average age of each unit is 17 years, but maintains they have at least another 15 years of service in them.



Brian Scott, MD of Great Western



Picture: Trevor Humphries

planning a re-engineering programme that will make them as good as new.

If it succeeds in its negotiations with Mr Salmon, Great Western plans to spend a further £30m on new trains or adapting existing HSTs to operate as "half sets" - shorter, four or five carriage units.

According to Mr Scott, truncated HSTs would enable the company to increase service frequency without increasing costs.

"Our strategy," he adds, "is to go for growth and empty the M4 [motorway]. It's about persuading people to leave the car at home."

In that drive it has increased the number of trains a day from 134 to 139, introduced slick airline-style customer services - at least for first class passengers - and shortened the journey times on some routes.

Some rail user groups have warned that quicker times have been achieved only at the cost of services from smaller stations. They want journey times cut by track improvements rather than by deleting some towns from the timetable.

Great Western claims to have compensated by introducing more shuttle services from stops such as Dawlish and Teignmouth to larger stations like Exeter.

More importantly, it has introduced more flexible working among its train crews in a ground-breaking agreement with Aslef, the drivers' union.

In return for 25 voluntary redundancies, the drivers have voted two to one in favour of a package which will increase average earnings from about £18,500-£23,700 to up to £25,600. The deal includes a 37-hour week and increased mileage limits, enabling drivers to undertake longer journeys without requiring relief crews.

Mr Scott declines to put a figure on the cost of introducing the new pay and conditions, but says the reduced headcount will lead to "a bottom line benefit of more than £1m a year".

The employee deal reflects the pace of change sweeping through the company. Mr Scott says: "In BR days we spent 90 per cent of our time talking costs and only 10 per cent talking income. We are changing all that and the customers are seeing the benefits."

Tim Burt

PROFILE The West Coast main line

Whither the 'InterSloppy service'?

The pride of the network just a generation ago, the line is dilapidated today

Few issues raise the blood pressure of Midland businessmen more than the state of the West Coast main line. The tales of missed meetings, lost deals and delays are unnecessarily told at gatherings as soon as discussions focus on the region's transport infrastructure.

The source of dismay is the InterCity route between the UK's second city, Birmingham, and London Euston - christened locally as the "InterSloppy service". Even the 113-mile journey takes around an hour and 42 minutes.

In contrast, on the East Coast's main line, it takes just five minutes more to travel the 185 miles between London and York. Further comparisons with the East Coast are unfavourable - while InterCity East Coast earned passenger revenues of £220m last year, the West Coast earned

£216m from 13m journeys. Resentment over the line's performance came to a head during the recession. The 550-mile route links London with the West Midlands, the North West and Scotland, providing a vital connection between the UK's main industrial centres. Yet the decline of the 30-year-old line continued even as the manufacturing sector demanded better transport to help the recovery. The prospect of new connections with Europe via the Channel Tunnel added new impetus to calls for modernisation.

A generation ago, the line was the pride of the network after it had been modernised and electrified. But today the dilapidated state of the track, signalling and rolling stock combine to prevent trains from ever reaching their maximum speed of 110mph. Andrew Millward, of the West Midlands Business Focus Group, said: "All those businesses which need to travel to London regularly suffer greatly from the service in its current form."

Railtrack's answer to the long years of gripes, and the steady flow of traffic to the

motorways and airlines, is a £1bn modernisation project announced last year.

The most ambitious element of the project is a new signalling system known as transmission-based in-cab signalling. The system will be the first of its kind in the UK, using digital radio to link drivers with a computerised control centre. By doing away with drivers' reliance on the old traffic light systems, Railtrack believes it can improve safety and reduce maintenance work while also increasing efficiency.

In theory, the system would allow more trains on the line by closing the distance between trains, as well as helping to stop buffer collisions and the signalling problems caused by bad weather. The new signalling would also go some way to addressing passenger frustration, by providing better information to those in trains and on platforms.

Two consortia of companies have initially been awarded the contracts for development work on the £500m signalling scheme - one including GEC Alsthom

and Siemens, the other including ABB-Dalmer-Benz (Adtranz) and Westinghouse Signals.

Railtrack is the first to admit these core modernisation projects will not improve the speed of trains, but merely the performance of the track. Campaigners have demanded more ambitious plans to adapt the line and widen bridges for tilting trains at higher speeds of up to 160mph.

Railtrack argues these changes would be prohibitively costly and could only go ahead if they were funded by the 19 new train operating companies which use the line. Similarly, the private sector would also have to fund the necessary work for a "piggy-back" freight link which could carry lorry trailers on freight wagons along the length of the country and into Europe.

However, the financing for full modernisation - which would be the second largest project of its kind after the Channel Tunnel itself - has been thrown into confusion by the government's privatisation strategy. Ironically, the scale and delays of the

modernisation project have had a similar impact on the privatisation plans.

The franchise for InterCity West Coast was originally planned as one of the first privatisations, but is now pencilled in for later this year. Tenders are likely to be invited in the autumn, with privatised services beginning in the spring of next year if all goes to plan.

The rail industry, however, is fully aware that these plans could be torn up by the outcome of the general election. Labour has consistently pledged to keep the service in the public sector - as long as it has not already been privatised.

According to the office of passenger rail franchising, the franchise for InterCity West Coast must simply wait until fuller details are known about the upgrading of the line itself.

One glimmer of hope over improved services - at least between London and the Midlands - came last month when the management of Chiltern Railways won the seven-year franchise for the company and promised to order new diesel express

trains. The new company, M40 trains, is planning to run a rival and more reliable service between Birmingham and London Marylebone.

Businesses remain concerned that the time-scale for the modernisation has yet to be fixed. Many fear the project will be subjected to delays, as long as Railtrack estimates a fluid time-scale of between ten and 12 years to complete the modernisation. The signalling scheme could also be a source of delay as the technology has yet to be tested on such a huge scale.

Andrew Millward, of the West Midlands Business Focus Group, said: "We are concerned that the government has agreed for at least two years that this is an important project which needs to begin as soon as possible. The government told us categorically that work would begin in the summer of 1995, but here we are in the summer of 1996 and nothing has happened. There is still a lot of uncertainty ahead."

Richard Wolffe

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Rolling stock leasing companies • by Geoff Dyer

A business of no guarantees

The potential profitability of ROSCOs is shrouded in uncertainty

When the government transferred the three British Rail rolling stock companies to the private sector in January, it was probably the least controversial part of the rail privatisation process.

The Labour Party, which fought tooth and nail to stifle the flotation of Railtrack and the sale of the passenger franchises, even claimed to have invented the idea of separate rail leasing companies (rosco's).

However, this bipartisan spirit evaporated in August, when Stagecoach, the rapidly expanding bus and rail group, acquired Porterbrook, one of the rosco's, for £285m.

The sale caused a political furore, as the management team that bought Porterbrook had only paid the government £527m for it. Labour threatened to impose a windfall tax on the rail industry if elected after it was revealed that 49 former BR managers stood to make a £24m profit from the deal.

Although the value of the company had risen by nearly £300m in its eight months in the private sector, most analysts reckoned Stagecoach had picked up a bargain, which fuelled the allegations of public assets being sold on the cheap.

Stagecoach's shares soared 60% to 542½p on the day it outlined the deal, in spite of the large rights issue that was unveiled to finance it and fears that it might be vetoed by the government.

For the government the £1.8bn sale of the rosco's was a means of creating new ways of getting private sector funding for the railways, freeing it from the limitations of the annual public sector finance round.

and maintaining — their own fleets of rolling stock. Sir George Young, secretary of state for transport, said at the time: "Leasing our rail fleet is now set to do the same for our railways. From today we can expect open and imaginative competition to finance further investment in Britain's railways."

British Rail's fleet of 11,000 locomotives and carriages was split into three companies in April 1994: Porterbrook, Eversholt, which was also bought by its management for £580m; and Angel, which was acquired for £672.5m by a consortium including PricewaterhouseCoopers, Babcock Brown, a leasing and asset finance group, and Nomura International, the investment banking arm of Nomura Securities.

A total of 300 companies were approached by the government to buy the rosco's, including Stagecoach, which failed with a bid for Angel in partnership with the company's management.

The rosco's have leased the rolling stock, which has an average life of 17 years, to the 25 train operating companies for between four and five years. They are expected to finance new fleet when the operators begin placing orders.

But in spite of the up-beat market reaction to the Stagecoach deal, the potential profitability of the rosco's is shrouded in uncertainty. Stagecoach is entering uncharted territory.

For a start there are no guarantees about the level of orders that the operating companies will place, although the incentive is certainly there.

The operators need to boost revenues by attracting more passengers and the savings they are expected to finance new fleet when the operators begin placing orders.

But in spite of the up-beat market reaction to the Stagecoach deal, the potential profitability of the rosco's is shrouded in uncertainty. Stagecoach is entering uncharted territory.

order for trains since privatisation, with a £24m leasing deal from Chiltern Railways in September. However industry executives predict that a number of other orders will follow before Christmas.

And when the existing leases run out, the rosco's will not have the market to themselves, but will have to compete with a whole range of potential rivals.

Rosco executives recognise that rolling stock manufacturers, such as ABB and General Electric, could try and get into the leasing market in which they have some experience.

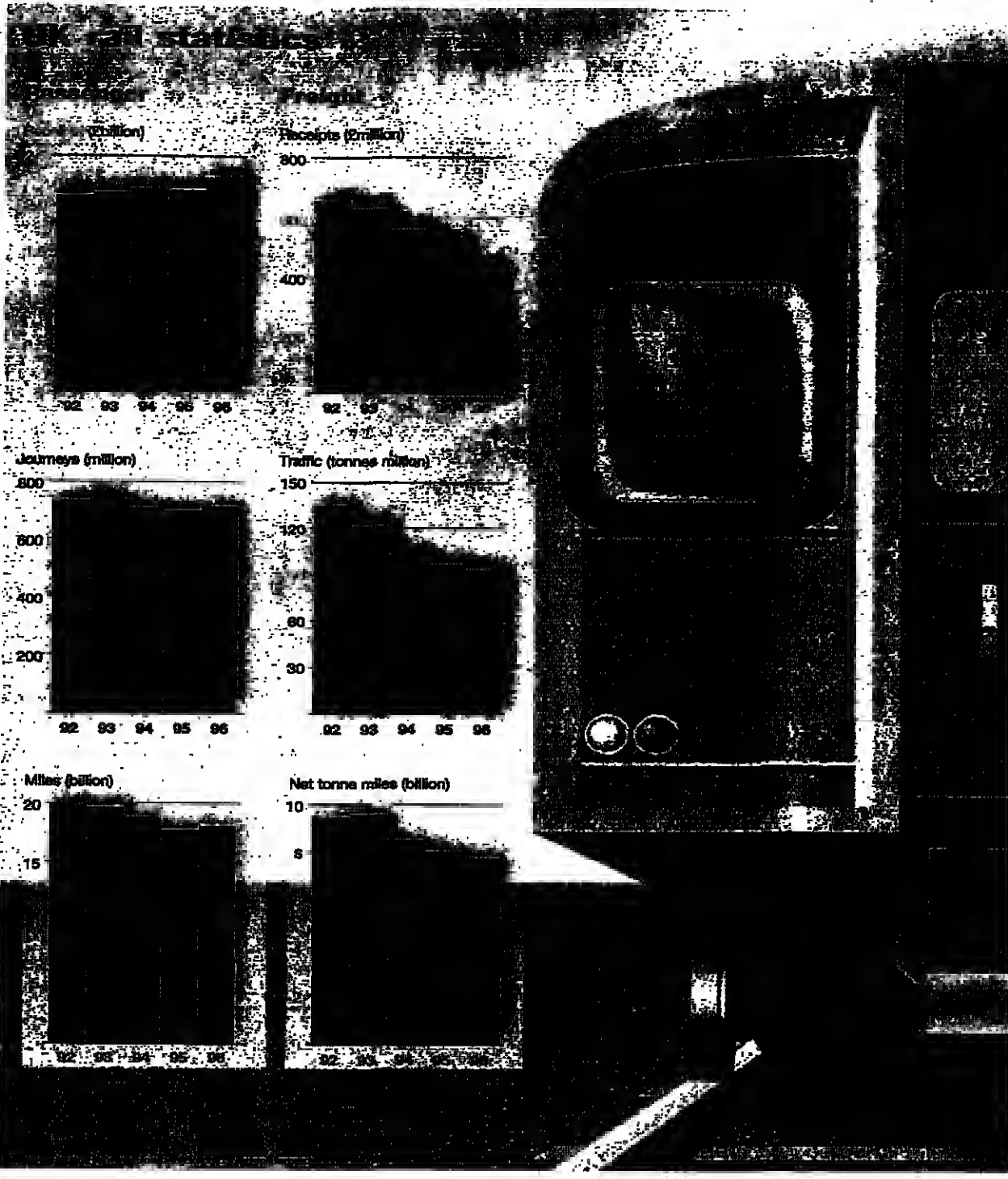
However Sandy Anderson, managing director of Porterbrook, is confident about the prospects.

"I have made my living from leasing for the last 20 years and I hope to do so for another 20," says Mr Anderson, who formerly was managing director of TYP UK, the trailer leasing company.

The rosco's are more skilled than most competitors at providing financial packages for leasing customers, he claims. "As long as we are intelligent and innovative, the market will be there," he says.

Another question mark over the rosco's concerns the savings they will be able to achieve on maintenance.

The government has set them a target of reducing maintenance costs by 3 per cent a year, leading to savings of £400m over eight to ten years, according to Hambros Bank, which advised the government on the rosco sales.



of components, such as gearboxes, which are shared by the group's buses and trains. The widely predicted change to a Labour government could also present problems. The party has been at pains to refute suggestions that it would get rid of the rosco's. However Labour is considering giving

powers to the rail regulator, who has imposed investment requirements for Railtrack, to oversee the leasing companies as well.

Stagecoach, meanwhile, still has to win the approval of the regulatory authorities for the Porterbrook deal. The rail regulator has collected responses from interested

parties on the takeover, which he said raised public interest issues related to future investment and competition in both rolling stock and passenger services.

Time to deliver

Continued from page 1 and on to rail it must insist, through the offices of the rail regulator, Mr John Swift, that Railtrack offers a better deal, they say.

The freight companies complain that Railtrack is inflexible in its approach to track access charges. Companies seeking to develop new freight sidings or connections across Railtrack land say that Railtrack is slow to spot opportunities and quick to charge a lot for them when it does realise the potential of a deal.

The three rolling stock leasing companies (rosco's) which inherited BR's 11,000 locomotives and carriages have also caused some concern among other operators. They question whether there is enough incentive for the rosco's to offer attractive leasing deals and to introduce new rolling stock.

Competition for the rosco's seems set to emerge from among the rolling stock manufacturers which are keen to strike direct deals with the train operators. The rosco's have the benefit of long-term leasing contracts signed at earlier this month when Chiltern Railways ordered 12 air-conditioned, diesel-powered carriages from ABB-Daimler Benz Transportation (Adtranz) but there is still a long way to go.

Manufacturers • by Charles Batchelor

Reinventing rolling stock

Suppliers are having to deal with far-reaching changes in the way markets work

Britain's rolling stock manufacturers have had a tough three years. Uncertainties surrounding privatisation led to a drying up of new orders and a swathe of factory closures and redundancy programmes.

The first order since privatisation was placed earlier this month by M40 Trains, the management buy-out team which won the franchise for Chiltern Railway. This was a welcome signal that industry confidence is beginning to return.

However, the deal, for 12 diesel-powered coaches to be built by ABB-Daimler Benz Transportation (Adtranz), is valued at just £34m and will need to be followed by more substantial contracts if the industry, even in its present slimmed-down form, is to recover.

The British train manufacturers have suffered more than most because of the speed with which privatisation has been pushed through, and the radical nature of the restructuring of the UK railway industry. But rolling stock suppliers throughout Europe and beyond are having to come to terms with far-reaching changes in the way their markets work.

companies' high speed trains outside Europe and North America. The manufacturers have also made use of the lull in UK orders to develop standardised carriages which can be used on a wider range of services and which will have a higher resale or residual value when the relatively short-term franchises change hands.

The manufacturers have been developing basic body shells which allow variations in window position and the configuration of seats.

Under the new railway regime created by privatisation, train operating companies lease their locomotives and carriages from one of the three rolling stock companies which inherited BR's train fleet. The operators are at liberty to strike direct leasing deals with the manufacturers or even to buy new trains outright, but the rolling stock leasing groups, or rosco's, are strongly

placed to dominate the market. The new railway structure will mean new train orders will be placed by the operators and the rosco's acting in concert.

to supply new air-conditioned diesel trains for its Midland Main Line routes. In the bus industry in London, which, unlike the rest of the country, is still subject to regulation, new operators began by providing refurbished buses but later moved to supplying new ones. New buses are now essential if a company is to win tenders.

However, new equipment is expensive, and while attention in the rail industry has focused on the resumption of new train orders, refurbishment may be the pattern for many of the train operating companies.

A proposal to modernise up to 2,000 ageing commuter trains for a quarter of the cost of new ones was launched last July by Adtranz, and work has since begun, in tandem with Angel Train Contracts, on developing a prototype.


The idea is to take 25-year-old "slam door" trains, replace their steel body shells with aluminium ones, and install electrically operated doors controlled by the driver. Rail travellers would have a smoother, safer ride, while train operators could afford to upgrade their fleets, according to Mr Stig Svärd, chief executive of Adtranz.

The refurbished trains would have crumple zones to absorb the impact of a crash and anti-climb devices to prevent carriages riding up and sliding through each other as can happen on some of the older rolling stock. The original wheels and underframes of the carriages would be retained, but they would be given an extra 15 years of useful life by the upgrading.

With the exception of the purpose-built high-speed rail link between the Channel tunnel and London, there are no plans for high speed services in the UK on the lines of the French *trains à*

grande vitesse (TGV). The cost of building new lines and the distribution of population, which makes for frequent stops, both militate against a British TGV.

However, higher speeds on conventional track can be provided by tilting trains, developed by British Rail in the late 1960s and 1970s, but abandoned in 1981 after technical problems overwhelmed the project. Tilt technology has since made great strides and tilting trains are now in regular service in Italy, Sweden and Germany and are being looked at by many other countries.



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4 RAIL PRIVATISATION

Railtrack • by John Kingman

Wide disagreement on prospects

Investors are nervous of Labour's plans should it win the next election

The centrepiece of Britain's rail privatisation programme - the flotation of Railtrack, the monopoly infrastructure owner - was always supposed to be kept until last. Until all the passenger franchises had been let, the logic ran, investors would be unable to form a clear view of Railtrack's customer base. Only then could the company's 10,000 miles of track - and 40,000 bridges, viaducts and tunnels - finally be sold.

That, at any rate, was the assumption. In the end it was turned on its head: Railtrack was successfully floated at the end of May, raising £1.9bn.

The fact that many of the infrastructure company's customers remained in the public sector hardly featured on investors' list of worries. Instead, right at the top of the list was the Labour party's aggressive opposition to the sale.

The worst fear - that a Labour government might actually threaten to renationalise the company - never materialised. Nonetheless, the detailed regulatory plans from Labour's then transport spokesman Clare Short were enough to give investors cause for worry.

plans was a proposal to bring the rail regulator, John Swift, under closer political control. Since the regulator has extensive powers - over Railtrack's charges, its investment programme and its ability to hand cash back to investors - this would be a controversial move. It would make the post different from the regulators of other privatised industries, whose independence is closely guarded. Nonetheless, Labour argued, in this case "matters of public policy are properly the concern of an elected government".

In particular, Labour hopes to cut charges for access to the network, to encourage more intensive use of the system. Nonetheless, this may amount to a long-term objective rather than an immediate worry. "There is no question", Ms Short reassured investors at the time, "of existing contracts being cancelled against the wishes of parties to them".

But weighing up the potential risks posed by a Labour government was not the only judgment investors had to make. Even without the Labour threat, there is wide disagreement over the company's prospects.

At one extreme, some see the stock as a dull utility, something close to a bond. They point to the company's unexciting revenue growth prospects. Even if, as some hope, privatisation does

boost usage of the rail network, this would still be slow to feed through to Railtrack's income, most of which is already fixed under long-term contracts with franchisees.

Moreover, to keep its revenues secure, Railtrack has to keep its performance up to scratch. Under its contracts with franchisees, a complex "performance regime" entitles train operators to substantial payments if the service Railtrack provides is poor.

Railtrack can, of course, boost its revenues by making better use of its extensive property portfolio. But although this should be a useful additional income source, most analysts expect it to have only a relatively marginal impact on profits.

In addition, some worry that Railtrack's scope for cutting costs is limited: a high proportion is fixed under contracts with separately privatised infrastructure maintenance companies.

But over time, the share price has blossomed as a more optimistic school of thought has tended to prevail. Labour's Clare Short has been replaced by the less mercurial Andrew Smith.

Meanwhile investors have tended to look back more to the heartening experience of previous British privatisations, where businesses with apparently uninspiring prospects have still proved sparkling stock market successes. However dull the underlying businesses looked, cost-cutting has often generated formidable cash flow growth. Meanwhile by gearing up unstretched balance sheets, many privatised companies have been able to throw off lavish sums to their shareholders.

For investors, the hope is that Railtrack may be no different. Certainly many hope it will be able to cut substantial amounts out of its costs.

Even though the bulk of maintenance work is contracted out, Railtrack stands to benefit from lower costs in the separately privatised infrastructure units when its contracts come up for renewal. Some are even hopeful that the contracts may be renegotiated early.

Meanwhile the company may well be able to trim its own staff numbers. It still employs 11,400 people, of whom 3,000 are described as "executives and management".

A further hope is that the company may be able to make savings on its capital and infrastructure costs. Railtrack's profit and loss account, for instance, is heavily laden with a big "asset maintenance provision" for regular work keeping up the network. Last year this amounted to £483m, yet only £333m was actually spent. If Railtrack can cut these costs, the boost to profits could be substantial.

Another lesson of previous privatisations is that, where businesses have been sold with low levels of debt, investors can benefit handsomely from strong dividend growth - as well as one-off benefits such as special dividends and share buy-backs - as companies put their capital structures in order.

For utility businesses as secure as Railtrack, the stock market is becoming increasingly tolerant of higher levels of gearing. As utilities have tightened their capital structures, the flow of cash to investors has been very substantial.

To some extent, the government has already learned this lesson. Railtrack's £600m of debt is a tougher outcome than many previ-

ous privatisations - especially since the company is planning an investment programme, including the £600m Thameslink project.

Nonetheless, the pressure on the company's balance sheet could have been greater. In a tense battle with the government, Railtrack managed to extract a large debt write-off - enough, in a full year, to cut its interest charge from £117m to £35m, a modest figure in the context of the company's £650m annual operating cash flow.

As a result, some hope the company will at some point be able to follow other utilities and consider making a large cash hand-out to shareholders. In view of the Labour party's concerns, however, such a move could be intensely politically controversial.

This complication encapsulates the company's broader dilemma. Few doubt there is plenty of scope for Railtrack to produce generous returns to its shareholders. But in doing so, it has to manage a delicate balancing-act: the better the returns for investors, the more exposed the company is likely to be under a future Labour government.



This is one privatisation many thought would be derailed by public criticism - but it remained on track

PROFILE Roger Selmon

The man who proved them wrong

In the beginning, consensus was that privatisation could not and would not work

Roger Selmon, the franchising director in charge of finding buyers for British Rail's passenger train operating businesses, has one of the most high-profile jobs on the new railway. Political attacks on the rail sale have understandably focused on the part of the railway which most directly affects the largest number of people. For a man

not entirely comfortable with standing in the public spotlight, he has handled this task with some skill.

There have been embarrassments, though some so grave as seriously to delay the process. A successful court challenge by the Sava Our Railways group appeared to confirm Mr Selmon was being unduly cavalier with minimum service levels and obliged Sir George Young, transport secretary, to rewrite the government's guidance on this issue.

Mr Selmon's own surprise announcement in April that

he planned to step down in October, two years before the end of his five-year contract, betrayed a lack of political sensitivity. Mr Selmon, aged 49 and formerly a merchant banker with NM Rothschild, may have been justified in taking the view that the template for franchise sales was in place and his task was accomplished. But at that time only four of the 26 franchises had been sold, and the stock market flotation of Railtrack was only weeks away.

Officials involved in rail privatisation attributed this move to a combination of the pressure of the job and an impatient streak in Mr Selmon. A man of quick intelligence who is independently wealthy, he saw no need to stay once - in his eyes at least - the job was done.

He is to be succeeded next month by John O'Brien, currently chief operating officer in the Office of the Franchising Director. Mr O'Brien, who is 44, has been appointed for the next three years. A chartered accountant by training, he spent 11 years with Granada Group, the leisure and entertainment company, from 1981 to 1992.

It is true that the momentum of franchising has increased over the past three months. Once the framework for sales had been established, the franchising office was able to churn out deals at an ever faster pace. The award of the South Eastern franchise to the French Compagnie Generale des Eaux last month brought the number in the private sector to nine. Information memoranda have been produced for all 26 and invitations to tender sent out for 14.

What has been remarkable is that, as the pace of franchising sales has speeded up, Mr Selmon's department has been able to strike ever better deals. The management team which was successful in bidding to run the Chil-



Roger Selmon, franchising director

Picture: Foligno, WPA

tern Railways company has committed itself to introducing new trains despite only holding a seven year franchise. "It is a fabulous list of features on the Chiltern franchise," says Mr Selmon. "We have got new trains, station improvements, larger car parks and facilities for cyclists."

"In 1993, when we started work, the consensus in most of the rail industry and in the country was that it could not work, would not work and if it did it would cost a fortune. It was an enormous challenge to create a structure which makes commercial sense and which will deliver good businesses to potential buyers. I think we have done that and we have done it at the top end of expectations."

Among the key agreements which have been signed are those guaranteeing through ticketing and interavailability - so travellers can cross the boundaries of the different train operators without impediment, and each company will accept the tickets of others.

Controls have been stepped on commuter and other fares where rail enjoys an effective monopoly and a performance regime has been put in place to ensure that the train operators and Railtrack are penalised for poor performance and rewarded for good.

"We have evidence that this is driving performance higher than the command structure of BR ever did," says Mr Selmon. Over the past two months the franchising office has paid out premiums to the train operators because their services have been more reliable than expected, although Mr Selmon acknowledges that in spring and early summer the railways usually benefit from favourable weather conditions.

There is every prospect that Mr Selmon's officials will be able to negotiate even better deals from franchise bidders over the next few months. Those which have yet to win a franchise will be keener than ever to gain a foothold, while some of those which have been

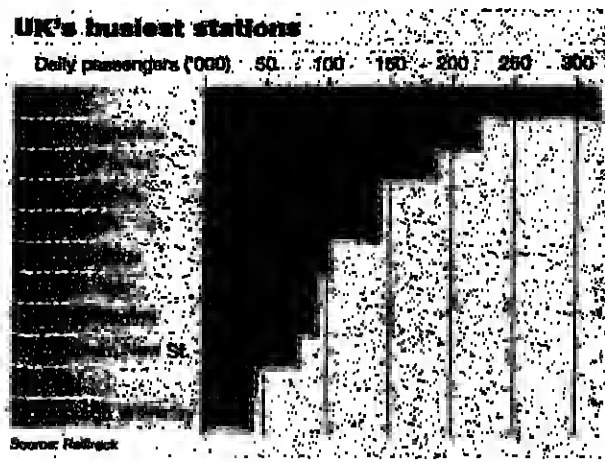
successful already are known to want to extend their rail portfolios.

Commitments to provide new trains and make station and timetable improvements seem set to become standard, even on the shorter franchises.

If Mr Selmon and Mr O'Brien succeed in selling off the remaining franchises before the next election, then the task of the franchising office will change. It will then be primarily engaged in monitoring franchisees to ensure that the agreed contracts are kept to.

It will be six years before the first one comes up for resale, although the possibility of mergers between franchise holders could keep officials busy. But if Labour wins the next election, prospects for an independent franchising office look dim. Labour has promised the area will come under the direct control of the transport secretary. (See "Wide disagreement", above.)

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Private finance initiative	Friday October 18
The Netherlands: European business hub	Monday October 21
Warehousing and distributing	Friday November 8
Hampshire and its cities	Monday November 11
Sheffield	Tuesday November 12
Petrol retailing	Monday November 18
Mobile communications	Monday November 25
Airports	Monday November 25
International project finance	Tuesday November 26
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مكتبة الامير

THE CHEMICALS INDUSTRY

Contrary views that rarely meet

A discriminating public and discerning policy makers are needed if the balance between the relative benefits and costs of chemical use is to be altered, says **Jenny Luesby**

People do not make rational judgements about the chemicals industry.

In the 1960s it was hailed as part of the white heat of technology. In the 1980s it was condemned as dirty, dangerous and substantially superfluous.

As this survey shows, both cases can still be made. But neither is adequate to the task of defining and regulating the industry's role in our lives.

Yet this is something that needs to be done. An untrammelled marketplace has no mechanism to reflect long-term environmental gains and losses. At the same time, modern society has discovered that it cannot afford to ignore its own impact on the environment.

If consumers had perfect information and took complete responsibility for the effect of their consumption on the planet, perhaps the market could be left to judge the chemicals industry.

But in reality, consumers receive only partial information about environmental impact - setting up the possibility that they might contribute to environmental depletion in the very act of seeking to prevent it.

Data on the pollution caused by cars, chemical manufacturing and the use of chemical products serves to reinforce the idea that nature is best.

However, if all, or even most, consumers switched to wood from plastic, cotton from nylon and slate from asphalt, the world's natural resources would not be equal to demand.

In the US, more than 80 per cent of the roofing on new houses is made from artificial materials. Indeed, by value, 40 per cent of the

materials used in building a house are man-made.

Over the past few decades, as consumption and the global population has risen, society has developed a dependency on chemicals. It cannot simply switch to natural alternatives.

Nor can it rely on its existing natural products without chemical assistance, one example being the housing stock, the longevity of which is directly linked to the use of chemicals for damp proofing and wood preservation.

Yet it must reduce the environmental impact of its consumption.

Comparative information would help. As Alan Watson of Friends of the Earth points out, alternatives assessments, which consider the environmental impact of substitute products, have an important role to play in directing both producer and consumer.

This type of assessment might one day allow us to understand which is more environmentally friendly, recycling nylon or processing cotton. At the moment, this is far from clear, despite the widespread belief that cotton holds the advantage.

However, even after environmental gains have been identified, individual consumers might not feel the responsibility rests with them. And, in some cases, the stakes are so high that public authorities have chosen to intervene.

On this basis, the production of CFCs was banned. Companies might have chosen to replace their air conditioning units and cold stores simply because they understood that CFCs were damaging the atmosphere.

But a complete shift would have been unlikely. The

phasing out of production and marketplace incentives, such as heavy taxes in the US, has triggered the development of CFC-substitutes and ensured their gradual take-off.

Similarly, public authorities have a clear role in controlling emissions. Even if consumers were willing and able to penalise a company sufficiently to ensure it cleaned up, statutory monitoring would be required to establish which producers were creating excessive waste or emissions.

Thus, there is no way around regulation of the industry. Which means that policy makers, and the public, must take a view on the chemicals industry and its output.

To achieve the best outcome for the environment in this process will require complex assessments and decisions.

It is easy to decide that chemicals which present a health risk must be banned, but someone has to decide what constitutes a health risk.

An example of this is pesticides, which collectively extend the world's food resources by nearly 100 per cent, but which have also been shown to cause cancer in laboratory rats.

Bruce Ames - of University of California, Berkeley - one of the world's leading toxicologists, suggests the cancer risk to humans from daily intake of pesticide residues is far less than that from a glass of water.

And even when a chemical is blatantly nasty, such as DDT, there may be a case for its continued existence. DDT is also used to control malaria. The lives that would be lost if it were ban-



Enemy or friend? Pollution is evidence of the evils resulting from the production of chemicals, but drugs can help save lives.

IN THIS SURVEY

- ⊕ **Pluses and minuses: the case for and against the use of chemicals in various sectors is examined in linked articles**
- **Pharmaceuticals and health-care additives help purify water, but drug companies are not free from controversy** page 2
- **Chemical recycling of man-made products helps conserve natural resources but they also pollute** page 3
- **Chemicals: stronger incentives are needed to persuade companies to reduce their use of harmful materials** page 4
- **Benefit or cost? Two sides to the argument** page 5
- **Cost-benefit analysis is a framework for comparing opposing sets of needs** page 5
- **Food: do higher crop yields make up for harm to the human diet caused by chemicals?** page 6
- **Chemicals: drug recycling** page 6



PH Brown/Toby Aderson

ned without being replaced by a suitable alternative must surely be a consideration in determining its future.

Similarly, chlorine is the subject of a polarised debate, pitting a lobby that supports a complete ban on the chemical against those who argue it is indispensable.

In fact, chlorine does lie at the heart of the chemicals industry, since it is used to break bonds so that new molecules can be formed, and as a bonding point within molecules for other chemicals.

As a result, 80 per cent of the output of the chemicals industry either contains chlorine or has been made using it.

However, this very same ability to disrupt other mole-

cules means that chlorine is highly toxic. Its volatility within organo-chlorines - molecules that contain both carbon and chlorine - is variable, and contested, but in some cases represents a serious hazard.

If sustainable development is ever to be achieved, society needs to make difficult and sometimes detailed decisions about how and when it is prepared to see chlorine used.

"There is nothing difficult about the poles. Policy makers must make the hard decisions that lie in the middle," says Scott Barrett, an environmental economist at the London Business School.

In this process, consumers cannot benefit from too narrow an assessment of risk. There are some chemicals

where a ban would clearly create greater environmental costs than benefits, and the pressure on our environment is too great to accommodate large mistakes. However, perhaps the agenda would move away from banning, and towards technical solutions if the benefits of the chemicals industry were better understood.

The chemicals industry has been identified as one of the main contributors to pollution. But it is also the leading supplier of raw materials to the rest of industry. As a sector it has also done much to bridge the gap between consumer demand and the limited availability of natural resources.

In a house, 1kg of oil used to make plastic insulation saves 75kg of fuel oil. By

weight, 8 per cent of an average car is now made of plastic, saving 0.5 litres of fuel every 100km.

What the public needs from the chemicals industry is more utility for less pollution, and that means research and development, and it also means regulation.

According to Hule of Germany, the proportion of plastics in cars could theoretically be lifted to 40 per cent, cutting fuel consumption by almost four litres every 100km. But fuel consumption is an easy market issue. Drivers will favour cars that use less fuel.

The company's own work on a fuel pipe that does not allow fuel to permeate into the surrounding air has been triggered by US regulation, says head of technical mar-

keting, Christian Baron.

Where regulatory requirements appear, chemical companies leap into the breach: a patented product in an uncrowded market is desirable in any industry.

The downside scenario is that sustainable development will require the western world to cut its material and energy consumption by 75 to 90 per cent.

If a better way forward is to found which does not open the door to food scarcities, inadequate shelter and warmth, and deteriorating health, the chemicals industry will be central to it.

But the pace of its progress will depend on realistic assessments of costs and benefits, a discriminating public and discerning policy makers.




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2 THE CHEMICALS INDUSTRY: PHARMACEUTICALS AND HEALTHCARE

Additives help purify the water we drink but the healthcare sector has a mixed environmental performance

Purity in the pipeline

Tough rules on water hygiene can only be met by a series of complex treatments, says Daniel Green

Chemicals and health do not mix in the public mind. But in reality, companies in the water industry have to turn to chemicals to help them meet stringent requirements for hygiene.

World Health Organisation guidelines call for a "multiple barrier method of water treatment", says Jenny Colbourne, operational science manager at Thames Water and visiting professor of civil engineering at Surrey University.

This means water suppliers such as Thames apply a series of treatments to drinking water, each of which is designed to eliminate some health risk from the original untreated water. Several of these stages rely on chemical additives.

Before chemicals are used, about 90 per cent of impurities in storage in a lake or reservoir can be eliminated through simply leaving the water to stand in the open air. "Dirt" in water can act as a safe haven for bacteria, viruses and parasites. They would cause health problems if allowed into drinking water.

But most of the dirt simply settles out when the water is still. "Ultraviolet rays in sunshine" help simultaneously by killing bacteria.

After that, the treatments become more complicated:

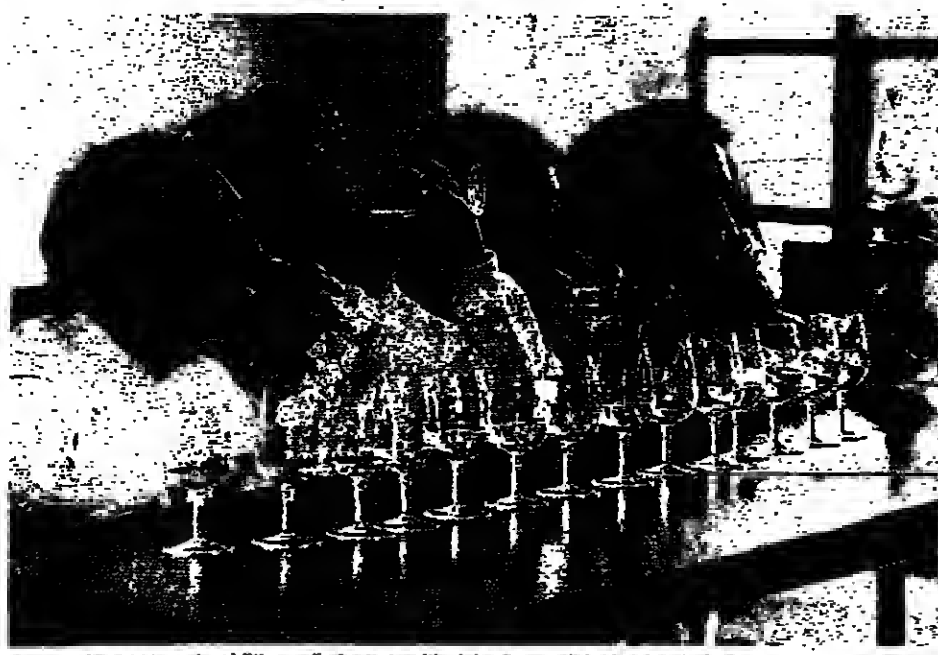
- Coagulants catch remaining dirt particles in froth. These have become increasingly important because tradi-

ditional filtration plants, using sand alone, need a lot of land.

With coagulants smaller plants can filter water more quickly.

Coagulants include ferric sulphate and chloride and poly aluminium chloride (PAC). These last two are increasingly popular with water companies. But markets are likely to remain for a wide range of coagulants to deal with different chemical conditions. Manufacturers include Laporte of the UK.

- PH adjusters to treat acid soft water or alkaline hard water include lime or sulphuric acid. The pH needs to be adjusted to help coagulants and disinfectants work at their best.
- The suppliers are mainstream chemicals companies such as ICI.
- Pesticide removers include activated carbon and ozone. There are dozens of suppliers of activated carbon, which is also used in portable filtration machinery.
- Thames Water makes its own ozone on site using bulk liquid oxygen. The activated carbon market is growing rapidly, says market research company MSI.
- Pesticides levels have grown rapidly in the past 20 years thanks to agricultural use. They escape normal filtration, coagulation and disinfection processes.
- Chlorine as a disinfectant comes from both gas and hypochlorites. Chlorine itself can then cause problems either on its own or by reacting with other materials, such as copper with which it can form chloroform.
- Chlorine levels are limited with the help of sulphur dioxide, and there are many suppliers of both. Ozone may become increasingly popular



Getting the treatment: additives eliminate health risks from original untreated water

	1994	1995	1996*	1997*	1998*	2000*
Drinking water	384.3	388.4	372.8	373.9	387.9	401.9
Industrial effluent	239.5	247.5	257.4	267.8	281.3	267.0
Boiler and cooling water	143.7	145.1	148.1	151.0	158.6	183.3
Sewage	8.2	9.7	10.1	10.6	11.0	11.9
Total	756.7	771.7	788.4	802.2	838.4	903.2

* Forecast Source: Trade and ABI statistics and projections

as an alternative to chlorine because it is viewed as more environmentally friendly.

The disinfectants are a safety net in health terms, killing infectious agents that have passed through earlier treatments.

Ammonia is used in the London area and other cities where pipes are especially long to keep the chlorine in the water for longer. Monochloramines formed by ammonia and chlorine are much more stable and effective as a disinfectant.

Other water companies may have to deal with the problem of lead piping. They add phosphoric acid to line the pipes with an insoluble coating of lead phosphate. Phosphoric acid suppliers include Albright and Wilson of the UK and Rhône-Poul-

Still not entirely free from controversy

Clive Cookson finds that drugs and healthcare companies are still big users of pollutants

The healthcare and pharmaceutical sectors pride themselves on being clean industries, largely free of the pollution problems that beset hulk chemical manufacturing. But they are not exempt from environmental controversy.

The pollution issue that has received most publicity this year is the way chemicals in the environment can mimic the effect of hormones, particularly oestrogen, and allegedly damage the human reproductive system. Environmentalists have linked these "oestrogen mimics" to evidence of declining sperm counts and increasing cancer rates.

Despite hundreds of scientific studies into environmental hormone disruption, there is no consensus about which chemicals are responsible for the damage, if any. A great variety of other molecules, natural and man-made, will fit into the oestrogen receptor on human cells - scientists do not know why nature has designed this particular molecular lock to such a loose tolerance - and the list of potential culprits includes a wide range of industrial chemicals used in making plastics, pesticides and other products.

No one knows whether the healthcare industry contributes to the problem, through either its intermediate manufacturing operations or its final products.

An obvious possibility is that synthetic female hormones, excreted by women taking contraceptive pills, find their way through sewage discharges into the environment. Some studies have suggested that the amounts

of hormone from this source would not be sufficient to cause trouble but Roger Lilley, an industry campaigner with Friends of the Earth in London, says recent evidence is more ambiguous.

James Hagan, corporate environment director of SmithKline Beecham, the Anglo-American pharmaceutical giant, says: "The industry is taking the issue seriously and making an evaluation of it, though there is no evidence that pharmaceuticals are implicated."

SB is a good example of the new priority given by the drugs industry to environmental protection. Its policies - promoted actively by Jan Leechly, chief executive - ensure that not only the 200 employees directly responsible for environmental affairs but all 50,000 staff worldwide "think environmentally".

SB recently published a detailed environmental report, a practice that has become common in the chemical and energy industries but is still unusual in pharmaceuticals. This shows, for example, that the company's environmental spending rose from £19m in 1992 to £57m in 1995.

The SB report presents a mixed picture of the company's environmental performance. Since 1992, solvent emissions have been cut substantially and recycling has increased enormously, but the total amount of solid waste has also gone up slightly - and last year SB was fined for two minor incidents, one involving an oil spill and the other non-compliance with effluent permit conditions.

To the consumer, drug packaging seems an obvious example of waste. The volume of plastic, paper and cardboard may exceed that of the pills inside. The industry says it is trying to cut wasteful packaging but as Andrew Reid, Glaxo Wellcome group environment adviser, points out, regula-

Mineral's properties prove valuable

Zeolites are big business in the oil industry. They are a class of minerals whose chemical properties make them extremely valuable as catalysts in the manufacture of petrol.

Zeolites occur naturally in volcanic rock and clay-like deposits. They can also be produced synthetically. They consist of a three-dimensional network of silicon and oxygen atoms, with aluminium replacing some of the silicon to form an aluminosilicate.

However, what makes them special is the uniform

distribution of tiny pores throughout their structure. These pores are ideal for selectively absorbing molecules such as the long chain hydrocarbons contained in oil. After absorption the zeolite transforms these large molecules into small chain hydrocarbons which can be used for petrol.

In the 1960s, the amount of gasoline obtained from a barrel of crude oil doubled when the original catalysts were replaced with zeolites. This meant that fewer refineries were needed to

meet the ever-increasing demand for petrol.

A synthetic zeolite, ZSM-5, produced by US Mobil Oil, helped solve New Zealand's fuel problem. New Zealand has vast reserves of methane gas but very little oil. Chemists can easily transform methane into methanol, which is then converted to gasoline by treating it with ZSM-5.

BP and its US associate, United Oil Products, are developing a new process involving zeolites, which converts propane and butane to high quality fuels.

This will mean lead-free petrol can be produced more cheaply.

Today, chemists are able to control the size of the pores in zeolites and thus select the molecules which they absorb. Zeolites have replaced phosphates in many washing powders, acting as water softening agents. They can be used to absorb poisonous gases such as ammonia and hydrogen sulphide, and are widely used in the treatment of sewage.

Carol Jones

* Waste and Waste Water Treatment Chemicals UK, July 1996, MSI Marketing Research for Industry. Tel: +44 (0) 1244 631186.

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FT Surveys

مكتبة المصلح

While products made with chemicals can help conserve natural resources, they also cause pollution

Hidden fabric of modern life

Jenny Luesby finds synthetic products save on consumption of valuable natural resources

It would be hard to find a factory product that does not contain, or has not been treated with, synthetic chemicals. Yet the chemicals industry has a tough time presenting manufactured goods as a benefit to society.

It is not that consumers do not enjoy sleeping in beds, under quilts, next to bathrooms or indulging in countless other activities which depend on chemicals. They are the hidden fabric of modern life: everyone uses them and no-one notices them.

At the same time, goods made from chemicals are attacked as either superfluous - a redundant array of cocktail twizzle sticks and anti-aging creams - or inferior to the environmentally friendlier natural alternatives.

In many areas, the contribution of chemicals defies both these judgements. Nowhere is this more so than in housing. In the US, a new house typically contains chemical building products worth \$12,925, or just under 40 per cent of the total. These include the plastics used to make pipes, gutters and sometimes window frames, as well as chemically derived roofing, paints, sealants, insulation and adhesives. In all these areas, plastics and chemicals can "substitute or supplement scarce traditional resources", says the Association of Petrochemical Producers in Europe.

For example, in the US, about 82 per cent of new

roofing is made from materials such as fibreglass, asphalt and man-made rubber, according to the US Chemical Manufacturers Association. A wholesale switch to natural roofing would thus increase the pressure on the world's clay, slate and wood supplies five-fold. Even then, chemicals would be essential.

In post-war Britain, the untreated wood used to make window frames "often decayed within five years", says Chris Coggins of the British Wood Preserving and Damp Proofing Association. With preservatives, service life of wood can be extended for up to 60 years, saving on wood used in construction.

On the heels that burning fossil fuels causes more pollution than any other activity, chemicals also have an environmentally friendly role to play as insulation.

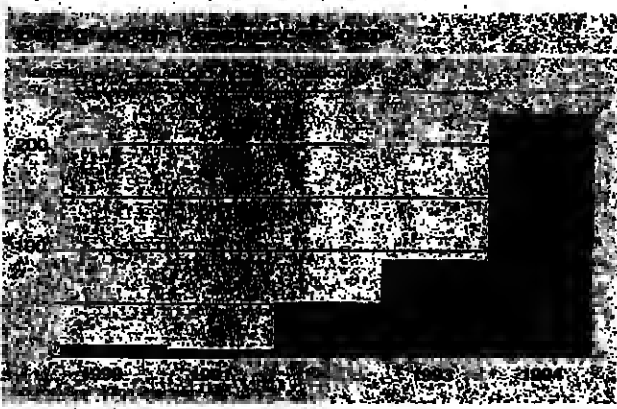
In the UK, the government's Building Research Establishment estimates that insulation could deliver a 40 per cent reduction in domestic energy requirements, which currently generate 43m tonnes a year of carbon dioxide emissions.

Such savings are based on a 20 per cent cut in fuel requirements through a 150mm layer of loft insulation and 25 per cent through cavity wall insulation. Translated into a direct benefit from each unit of chemicals, studies show that 1kg of oil used to produce insulating plastic can save 75kg of oil over 25 years.

"Plastics are not so much part of the problem as they are a solution," says the ADPE. "Without the 80m tonnes of plastics produced around the globe every year, mankind would be totally unable to satisfy its material needs without intensifying our environmental problems."



Invisible benefits: everyone uses chemicals and no-one notices them



Insulation also brings health benefits. Professor Peter Smith, chairman of the environment and energy committee of the Royal Institute of British Architects suggests that proper insulation of the UK's housing stock would cut more than 51bn from the country's health service bill. This spending is directly related to health problems caused by poor housing, he says.

A more obvious benefit is the extension of existing housing resources. Remedial treatment with chemicals can prevent the destruction caused by wet rot and dry rot for more than 30 years.

The benefits of chemical industry output are not confined to the fabric of buildings. Within the home, curtains and carpets both play a role in saving energy, and more than half the fibres used to make textiles are artificial, with man-made fibres accounting for 70 per cent of British carpet manufacturers' raw materials.

It is taboo within the tex-

tiles industry to claim the environmental high ground for any one fibre - perhaps because no producer believes they will gain from drawing attention to the chemical dependency of all fibres. But even a simple resource comparison is interesting: one barrel of oil will produce an amount of polyester equal to the annual wool output of 280 sheep, or the cotton crop from 1.4 hectares of land.

On this basis, it would be impossible to replace the man-made fabrics that the world consumes with natural alternatives - the land resources do not exist.

Similar problems would arise if producers sought to replace the technical plastics used in toothbrushes with animal hair, the acrylic used for bathroom furniture with metal and ceramics, or the composites used for home and office furniture with wood and metal.

All of which highlights the way the world's natural resources have become overstretched. Indeed, the Wupp-

perth Institute, a German think-tank, believes western consumers will need to reduce their material and energy consumption by 75 to 90 per cent if their lifestyle is to become sustainable.

Many would argue westerners have too many clothes, shoes, cooking utensils, electronic gadgets, toys and ornaments. But how many people could sacrifice nine-tenths of their consumption without pain?

But a 90 per cent cut in consumption might not even mean an equivalent reduction in material goods.

Chemicals are already being used to recycle paper, plastics and textiles, as well as to make other goods last longer. They can also produce useful new types of products. Most of the energy consumed in an item of clothing is during its washing.

Hoechst Trevira recently launched an additive for textiles that are rarely washed - such as the inside of training shoes - which kills bacterial and fungal infections. It would not take many more such additives to deliver self-cleaning clothing.

"If human behaviour is to be compatible with the future, we must acknowledge the limits of natural resources and act accordingly," says Jurgen Strube, chairman of German chemicals company BASF.

Like many in the chemical industry, he believes that if a solution is to be found to the problem of overstretched resources, the chemicals industry is likely to play a central role.

Tied to a multitude of sins

Products found to cause damage support the case for precautionary measures, says Leyla Boulton

The chemical industry and Greenpeace, one of the world's most vociferous environmental pressure groups, disagree on most issues. However, the industry would be hard-pressed to dispute the claim by Paul Johnson, a UK scientist at Greenpeace, that the sector can be tied to a "multitude of sins" in environmental terms.

These range from global warming and ozone depletion, to water and air pollution. The big difference between the industry and its critics revolves around the extent of the costs paid by society for enjoying the benefits of its products.

A first attempt in the UK last month to quantify various economic sectors' costs to the environment identified the chemicals and man-made fibres industry as the biggest emitter of non-methane volatile organic compounds in the economy.

NMVOCs are organic compounds, generated from products such as solvents, which evaporate readily and contribute to air pollution directly or through chemical or photochemical reactions. The industry accounted for 14.8 per cent of UK emissions of NMVOCs in 1993, according to data compiled by the Office for National Statistics.

Among manufacturing industries, the chemicals and man-made fibres sector was the biggest emitter of greenhouse gases, arising mostly from the burning of fossil fuels, linked to global warming.

Although scientists still have some way to go to pinning down the nature of the problem, the Inter-Govern-

mental Panel on Climate Change found recently that the "the balance of evidence" points to a "discernible" human influence on climate. And governments are sufficiently concerned about global warming to apply the precautionary principle in seeking to reduce greenhouse emissions beyond 2000 when they meet in Kyoto next November.

While energy-intensive industries such as the chemical sector may disagree on the extent of the threat, the industry has been negotiating voluntary agreements with governments to increase its energy efficiency. This both reduces energy costs and cuts greenhouse gas emissions.

The industry is less prepared to concede responsibility on a precautionary basis for fears about chlorine and so-called gender-bending chemicals. Chlorine, familiar for use in water treatment, is an important intermediary in making thousands of other compounds ending up in widely used products such as PVC.

Environmentalists are campaigning for the phasing out of chlorinated compounds on the grounds that they generate dangerous byproducts such as dioxins and mercury both through manufacturing processes and the waste stream.

Alan Watson, senior industrial pollution campaigner at Friends of the Earth, argues that "the main threat from organochlorine compounds is their potential for disrupting hormones at extremely low concentrations".

But because of its importance to chemical manufacture, the industry has been fighting back with a campaign to resist calls for blanket bans on chlorine. As Dow Chemical, the US chemicals giant, said in its 1996 environmental report: "because chlorine plays such a vital role in Dow's

production mix, we take these allegations seriously". But Dow, in many ways a trailblazer in industry's efforts to clean up its act over the past decade, argues that concerns should be focused only on compounds proven to be persistent, toxic and bioaccumulative. Examples include PCBs, chlorinated byproducts from pesticides - banned after they were found to be accumulating in the food chain, harming human health.

However, the industry's past history of producing products which have subsequently been found to cause damage undermines its well-argued resistance to more radical interpretations of the precautionary principle.

Its past sins include CFCs, used as coolants, which are now being phased out, blamed for eating away at the planet's protective ozone layer. And as the more forward-looking chemical manufacturers recognise - prompting billion-dollar investments in reducing pollution and waste - any costs to society ultimately bounce back on the industry.

A survey conducted this year for the British government found the chemicals industry in 1994 was the biggest spender on waste abatement, the second biggest spender on air pollution control and the third biggest spender on water pollution abatement.

Allstar Nisbet, chemicals analyst with UBS, the Swiss investment banking group, argues that "the biggest threat to the industry as a whole is cost of compliance with environmental legislation". Alan Curre, of Leigh, Day & Co, a London law firm specialising in environmental litigation, takes his warning a step further. He says the chlorine industry, already under siege from dioxin law suits in the US, risks becoming litigators' "number one target" worldwide unless it moves fast to reduce its costs to society.

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6 THE CHEMICALS INDUSTRY: FOOD RESOURCES

While crop production is boosted by the use of chemicals, their presence in what we eat can also be harmful

Guardian of the yields

Without fertilisers, much of the world might go hungry, argues Jenny Luesby

There would be two ways of feeding the world's population without using chemicals. It could survive on half as much food, or wild land equivalent to the surface area of Europe could be brought into cultivation.

The chemical solution is to increase the productivity of existing agricultural land, and minimise the amount of food wasted after harvesting.

On the production side, the combined use of fertilisers and pesticides has more than tripled yields in the last three decades.

Fertilisers, alone, can lift output more than five-fold, by providing crops with essential nitrogen, phosphorus and potassium. Natural alternatives such as farmyard manure have a similar effect, but do not exist in sufficient quantities.

In the US, the department of agriculture estimates that manure could provide just 28 per cent of the nitrogen needed for current food output. Similarly, a regional sewage authority estimates that all of the US's urban sewage sludge would only replace 2 per cent of the nitrogen fertilisers made from chemicals.

As a result, more than 150m tonnes of chemicals are used in fertilisers each year.

Yields are further boosted by pesticides, which limit the damage to crops caused by weeds, parasites and fungal infections. Without such protection, rice yields would fall by 83.2 per cent, maize by 59.5 per cent and wheat by 51.9 per cent, according to a study by Hanover University.

Even plastics have helped raise output. Plastic sheeting retains moisture, suppresses weeds and extends the growing season, with black sheeting helping soil to warm

more quickly, and white delaying the impact of frosts.

For these reasons, Chinese farmers are spreading an estimated 400,000 tonnes of sheeting over their land each year. Even so, Chinese demand for grain from the 200m-tonne world market has risen by 60m tonnes in four years.

This galloping demand growth is not a new phenomenon. Since 1980, world consumption of grain has more than doubled. Yet plantings of grain have risen by just 2.6 per cent, thanks to the shift to intensive farming.

Dennis Avery, director of Global Food Issues at the US think tank, the Hudson Institute, argues that intensive farming has brought huge environmental benefits - by saving the cultivation of more than 10m square miles of wild lands.

The American Farm Bureau Research Foundation is similarly minded. If pesticides were banned, the acreage required for fruit and vegetable production would increase by 44 per cent, it estimates, and that would be after an 11 per cent fall in consumption as a result of price rises.

Across the board, rising agricultural productivity has cut prices. In constant dollars, average wheat prices were \$90 a tonne in 1990, compared with \$265 a tonne in 1950. Similarly, the real price of rice halved between 1966 and 1991.

Reversing these price movements would jeopardise the health of millions of peo-

ple, argues Mr Avery, pointing to the increased risk of cancer when fruit and vegetables are stripped from the daily diet.

More than 100 studies have shown that five servings a day of fruit and vegetables halve the risk of cancer. Meanwhile, the US regulatory safety standard for pesticide residues is set at no more than one additional theoretical cancer per million.

"We collect far more information to register a pesticide, than we do for a pharmaceutical compound used in human medicine," says Professor Sir Colin Berry, a pathologist and chairman of the British government's Advisory Committee on Pesticides.

In some areas pesticides even confer a health bonus. Microscopic organisms account for more than 95 per cent of all food-related diseases, with a quarter of the world's grains and oilseeds dangerously contaminated with toxins created by natural infections, according to the UN's Food and Agriculture Organisation.

The worst of these is aflatoxin, common in peanuts and described by Professor Berry, as "the most powerful carcinogen ever known". Aflatoxin causes liver cancer. In sufficient concentrations it kills immediately, as it did with 12 Malaysian children when a rice flour store became infected.

Fungicides can prevent this type of infection, as can food additives, packaging

and refrigeration.

Without nitrate or nitrate preservatives, bacon, ham and cooked meats would be prone to highly dangerous toxins produced by bacteria such as clostridium botulinum. The chances of dying if botulism is contracted are about 70 per cent.

Similarly, acetic acid, or vinegar, is used to prevent bacterial growth in bread, while antioxidants prevent fats from going rancid and chocolate from "blooming". Preservatives also prevent fermentation, while anti-caking agents prevent dry food from solidifying into a single lump.

These are just some of the "tools with which to stop poisoning and spoilage," says Alec Kyriakides, Sainsbury's microbiologist.

Refrigeration, which relies on chemical coolants, also contributes. Sainsbury will not reveal how much of its own food is refrigerated. But in the UK as a whole, 30 per cent of electricity consumption is for refrigeration.

Shelf-life is further extended through plastic packaging, which prevents the breakdown of vitamins and airborne contamination as well as helping prevent damage in transit.

Together, such tools have made it possible to transport food around the world, translating potential seasonal gluts into round-the-year fresh produce for western consumers.

"In effect, we can follow the sun around the world," says Mr Kyriakides.

Chemicals also play a role in ensuring hygienic manufacturing, and food preparation.

In summary, the effects of their use are considerable. In developing countries, almost half of the food produced is never eaten, either because it is damaged in transit or goes off. In the west, wastage has been cut to between 3 and 4 per cent of production.

It would be possible to do without chemicals in food, says Mr Avery. "But who is going to volunteer to go without the calories?"



Healthy eating? Ingesting over long periods even low doses of approved additives may be risky, say consumer watchdogs

Tony Anderson

Risks lie in the residues

Campaigners argue that the industry is corrupting the human diet, says Alison Maitland

From phthalates in baby milk to pesticide residues in carrots, recent food scares have raised concern about the damage that chemicals may be causing in our diet.

Chemicals make their way into food in two principal ways. There are agrochemical residues, by their nature toxic, which must be kept at low levels if they are not to harm humans. And there are approved additives, used by food manufacturers to preserve the life of a product or enhance its appeal.

In both cases, ill-effects in humans are hard to prove, except in rare cases of serious poisoning, for example by misuse of pesticides. That has not lessened consumer watchdogs' concern about the effects of ingesting low doses over long periods.

In the developing world, misuse of agrochemicals can be a serious problem. A four-year study of fruit and vegetables in Pakistan, reported by the UK Pesticides Trust, an environmental charity, found 14 per cent of samples exceeded "maximum residue limits" set by the UN's Food and Agriculture Organisation. In some cases they were 30 times too high.

Two recent scares illustrate the problems associated with residues, even to western countries where agrochemical use is declining with the trend towards "greener" farming.

Lindane, an organo-chlorine insecticide, was found

above legal residue limits in milk in the UK during five months last year. Banned or severely restricted in 30 countries, lindane can be transported aerily over long distances. Fears have been expressed over a possible link with breast cancer. But its use has fallen in the UK and officials were at a loss to explain how the sudden upsurge happened.

Mystery also surrounded the discovery in some carrots of unexpectedly high residues of organophosphate insecticides - which can have immediate toxic effects. Safety levels for humans were exceeded in some cases, and the government advised consumers to top and peel carrots and told farmers to reduce spraying.

In the light of incidents such as these, the Pesticides Trust campaigns not only for reductions in agrochemical use but also for better monitoring of residues, pointing to California's rigorous testing as a model.

Similar demands are made by consumer groups about food additives. Chemical processes make bread and cakes fluffier, meat more tender, peas greener and low fat spreads malleable. Only a tiny proportion of additives is used to preserve food, with an estimated 85 per cent of expenditure on additives going on chemi-

cal such as sweeteners, flavourings and colourings. "It's debatable whether this kind of thing is really necessary," says the Consumers Association.

More than 400 additives are used in the European Union, mostly with an "E" number, which signals approval for use. Some can provoke allergic reactions, notably in the small percentage of the population that is highly sensitive to chemicals, such as asthmatics and very young children. Critics argue that not enough is known about testing procedures, that many tests were carried out years ago and have not been updated, and that extrapolating from tests on rodents to humans is difficult because we have different sensitivities to toxic effects.

In addition to "E" additives, more than 3,000 flavourings are in use. The Food Commission, an independent research organisation campaigning for wholesome food, says that, because these do not have to be listed by name on labels, people with intolerances do not know what to avoid.

Artificial sweeteners have often had a bad press. High doses of saccharin have been found to cause cancer in male rats, and products containing saccharin have to carry a health warning in

the US. "The evidence is difficult to translate into human terms," writes John Emsley in *The Consumer's Good Chemical Guide*. "Many other studies have failed to find any link between saccharin use and human cancers."

Aspartame has survived many criticisms of its safety and is also widely used, generating worldwide sales of more than \$1bn, according to Emsley. The only accepted problem is that it must not be eaten by the 1 in 15,000 people who suffer from PKU, a condition which makes them sensitive to excess phenylalanine, an amino acid contained in aspartame and other foods.

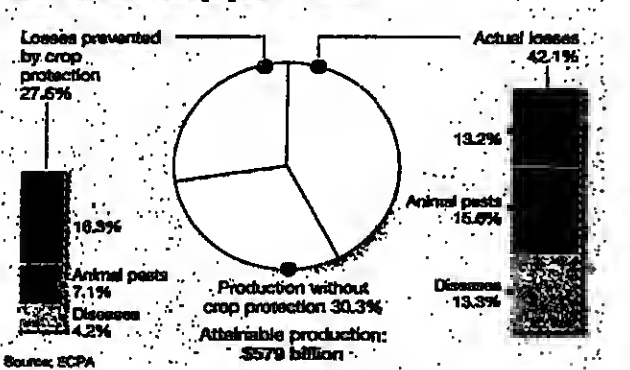
Direct effects aside, the irony of artificial sweeteners, Mr Emsley points out, is that they have not led to a decrease in the number of overweight people.

For health campaigners, this is part of the insidious corruption of the food chain by chemicals. Processed foods form an ever larger part of the western diet and cheaper artificial sweeteners replace - or are combined with - sugar in more and more foods and drinks.

UK government advisers recently expressed concern about the amount of saccharin being consumed by young children and called on soft drinks makers to recommend extra dilution.

According to the Food Commission, the malnutrition that has been reported in schoolchildren must be blamed partly on "the enormous market for low-quality foods that are larded up with sweeteners, flavourings and colourings". It says these foods tend to be cheap, appeal to children and reassure parents with the words "added vitamin C" - another product of the chemical industry.

Worldwide crop protection



Source: ECFA



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CASE STUDY

Keeping it all under wraps

Plastics have transformed the food packaging industry. Not only do they protect food from environmental hazards and other forms of damage, they also allow the consumer to view it before making a purchase.

Clingfilm, for example, is now used to huge quantities to wrap meat, fruit and vegetables. There are two main types of clingfilm: one contains polyvinylchloride (PVC), the other does not.

Several years ago, consumers were warned that the phthalates, which are used as plasticisers in PVC, were harmful and the material should not be permitted to come into contact with food. Although food packaging companies say their films do not contain phthalates, consumers still prefer to use non-PVC film.

Plastic bags - made from polyethylene or polypropylene - provide short-term protection for food.

However, some foods, such as crisps and filter

coffee, require longer-term protection from oxygen and moisture, and are usually stored to bags consisting of a thin film of aluminium sandwiched between two sheets of polypropylene.

Although vacuum sealing is still commonly used for cheese and bacon, much of the fish sold in supermarkets has been sealed under nitrogen. The sealed plastic containers prevent nitrogen from leaking out and oxygen from the air leaking in. The shelf-life of fish has been extended by three days.

High density polyethylene is the plastic that makes plastic milk bottles an extremely light and durable form of packaging. Although this material is derived from fossil fuels, its production takes much less energy than that needed to produce a glass bottle.

However, unlike their glass counterparts, they cannot be washed and reused because residues of the milk will always remain in the bottle as milk is

absorbed into the polymer and can only be removed, if at all, by repeated washings over several days.

Fizzy drinks cannot be stored in polyethylene bottles as the polymer is permeable to carbon dioxide - the drink would go flat. Instead, several layers of polyethylene terephthalate (PET) are used.

This not only prevents the diffusion of carbon dioxide but also increases the strength and toughness of the bottle.

Many other examples of the role plastics play in food packaging can be found, ranging from polystyrene cups to sandwich boxes.

Carol Jones

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COMPANIES AND FINANCE: EUROPE

Acquisition helps Axa advance 52%

By Andrew Jack in Paris

Axa, one of France's largest insurance groups, yesterday reported net income up 52 per cent to FF1.98bn (\$396m) for the first six months of the year after consolidating in its results National Mutual, the Australian life insurer in which it acquired a controlling stake last year.

Strong performances from non-life insurance, its US financial services arm Donaldson, Lufkin & Jenrette, and a contribution from the Axa holding company also helped lift its profits substantially during the period.

Mr Claude Bébear, chairman, said he expected the second half to be profitable and that he "would like" to report FF1.5bn in profits for the full year, while cautioning that the "unexpected" could always put this growth in jeopardy.

Total revenues for the first half were up 9 per cent to FF1.98bn, including a one-third jump in life insurance to FF42.7bn, a 1 per cent increase in non-life business to FF15.4bn, and a 31 per cent growth in reinsurance to FF6.3bn. The contribution from financial services

and holding companies rose 21 per cent to FF1.74bn. Net income from life insurance was down slightly to FF504m, compared with FF555m last time, while the contribution from non-life jumped from FF320m to FF610m.

Reinsurance grew from FF193m to FF231m and financial services from FF397m to FF618m. The holding companies generated FF24m after a loss last year of FF163m.

Mr Bébear dismissed persistent speculation that Axa was interested in acquiring UAP, France's largest

insurer, which was privatised in 1994 and has been undergoing significant financial restructuring. "There are no negotiations with UAP or with anyone else," he said.

In an interview, Mr Bébear also said that the group's recently opened life assurance operation in Japan was performing in line with its targets, and he was considering opening a non-life business in the country.

He stressed that National Mutual would act as the platform for increasing Axa's activities in Asia, and did not rule out future rights

issues through its Australian subsidiary, which is to be quoted on the stock market from October 8. Axa holds 51 per cent in National Mutual, and he said that this figure could increase.

Mr Bébear welcomed the French government's most recent proposals to launch private pensions, while cautioning that take-up in such schemes was likely to be slow.

However, he said Axa would be ready to launch private pension products from the beginning of next year. See Lex

Merger charge hits Crédit National

By Andrew Jack

Crédit National, the French banking group, posted a first-half loss after a restructuring charge to cover its merger with Banque Française de Commerce Extérieur, approved last year.

The group reported losses of FF115m (\$22m), compared with net income of FF236m, or FF267m based on pro-forma accounts allowing for the BFCE merger.

The loss at the group level included a FF250m restructuring provision, partly to cover the merger with BFCE.

A further FF250m restructuring charge has been taken in the subsidiary accounts of BFCE, reflecting the belief that redundancies would be evenly spread between the groups.

In line with a number of its competitors, Crédit National suffered from the depressed state of the French banking market, with pressure on margins on existing and new loans and a rise in risks. The group took new provisions of FF4.1bn against doubtful loans.

Banking income rose sharply due to the merger, which was not included in the accounts for the first half last year. But in comparable terms it fell from FF2.09bn to FF1.98bn between the two periods.

Outstanding loans to French business fell 2 per cent to FF143bn, offset by an 11 per cent rise to FF40bn from international activities and 6 per cent to FF46bn from specialist financing.

For the first half of 1996, gross sales of investments stood at FF171m, compared with FF181m for all of 1995 and FF158m in 1994.

Mr Emmanuel Rodocanachi, chairman, said the group would withdraw from business in small companies, concentrating in France and abroad on large and medium-sized groups.

EUROPEAN NEWS DIGEST

Bayer finance chief rejects demerger

A demerger of Bayer into a chemicals and a healthcare company would incur a tax liability in excess of DM10bn (\$6.7bn), according to its finance director, Mr Helmut Lohr. Speaking to London institutions yesterday, Mr Lohr said this had led the German chemicals group to reject splitting itself in two. "A demerger is supposed to create shareholder value," he said, "and a cost of this size would be extremely hard to make up."

Mr Lohr said the tax charge was unavoidable under German law, though depending on the financial structure used it would either be borne by the company or fall directly on shareholders. He added that Bayer also believed there were significant synergies between its two business areas, which further undermined the logic of a demerger. "Demergers and spin-offs with the main aim of a quick hike in the share price should and will be rejected," he said. Bayer's attitude is in contrast to that of its rival Hoechst, which has taken steps to set up its pharmaceutical division, Hoechst Marion Roussel, as a separate legal entity. Hoechst plans eventually to float HMR on the New York Stock Exchange. *Daniël Bögler*

Seat sees turnaround

Seat, the Spanish subsidiary of Volkswagen, the German carmaker, expects to report net profits of nearly Ptas3m (\$24m) in 1996, against losses in 1995, according to Mr Juan Llorens, chairman. In the eight months to August, Seat posted net profits of Ptas2.76bn on a 38 per cent increase in sales to Ptas90.5bn. In an interview with the expansion financial daily, Mr Llorens said Seat was expected to post sales of more than Ptas600bn in 1996, up from Ptas450bn in 1995. Mr Llorens ruled out the need for any new cash injection by VW despite debts of Ptas355bn. *AFX News, Madrid*

Zurich in Norwegian bid

Zurich Insurance of Switzerland said it would make a SFR44 a share bid for all the shares of Protector Forsikring, a Norwegian insurance company. Zurich said Protector's board had approved the bid and recommended it to shareholders. The bid values Protector at about SFR106m (\$87m), and corresponds to a premium of 38 per cent over average value of the Norwegian company's shares for the five days to September 20. *AFX News, Zurich*

Greek deal for Charterhouse

The Greek government has chosen Charterhouse, the UK investment bank, to advise on the privatisation of Bank of Crete, which has been administered by the central bank since a \$200m embezzlement scandal was revealed in 1988. The offer is for 97 per cent of the bank's equity, with the remaining 3 per cent reserved for employees. *Kieran Hope, Athens*

Hoechst in Turkish venture

Hoechst, the German chemicals company, and Sabanci Holding, a Turkish industrial company, are investing \$100m in a joint venture in Izmit, Turkey, to make a special grade of polyester chord for tyres. The venture, in which each has 50 per cent, will begin production in 1998, the two companies said yesterday. Hoechst's stake in the business will be managed through Trevira, its polyester and cellulose acetate division. *Peter Marsh*

Bébear under the oriental influence

Expansion in Asia is a high priority for the Axa chairman, reports Andrew Jack

Dominating one wall of the Paris office of Mr Claude Bébear, Axa chairman, is a new ornament, which serves to highlight one of his most pressing business priorities. Alongside the bunting rifles, antique prints and glossy picture books stands an elaborately engraved eighteenth-century wooden Chinese screen, symbolising his increasing interest in the region.

With a successful New York Stock Exchange listing for his group launched over the summer, and sharply improved half-year results yesterday, Mr Bébear is again turning towards Asia in his efforts to diversify the geographical reach of the group.

Early next month, a year ahead of the original plans, Axa will introduce to the stock exchange 49 per cent of National Mutual, the Australian life assurance group which it took over last year. Mr Bébear is proud of the fact that more than 400,000 of the business customers who were allotted shares have decided to hold on to them.

He sees National Mutual as the logical launching pad for Axa's interests in China and other parts of Asia, and hints that he may seek to

use it for additional rights issues designed to fund future expansion in the region, while gradually increasing Axa's 51 per cent stake in the process.

While Mr Bébear says that the lesson of the group's New York listing is the need "to be in permanent contact with investors", his oriental influence and his caution as a life-long insurer pulls him partly in the other direction. He argues, for example, that half-yearly results have little sense for his business. "It would be better to look at three years than three months," he says.

In the same vein, speaking about the very gradual progression of the group's new business in Japan, he says: "You have to be patient, like everywhere else in Asia. They are not quarterly-reporting countries. Their notion of time is very different."

He says he is considering opening a non-life business to add to the life insurance activities in Japan, and has applied to the Chinese authorities to open new offices there.

Earlier this month, he announced plans to invest \$500m over the next few years in a direct investment vehicle in Asia.



Looking east: Claude Bébear is seeking to broaden Axa's geographical reach

Closer to home, Axa has undergone considerable restructuring recently. Two weeks ago, it announced the unwinding of its links with the Italian insurer Generali in spite of initial expressions of interest in co-operation.

"There are not many joint ventures in insurance," Mr Bébear says. "They wanted to be free to invest in other companies."

One effect of the sale to Axa of Generali's remaining 11 per cent interest in the group has been to dilute the holding by Paribas, the

French financial group. Mr Bébear says this was necessary, in part because of US regulatory concerns that Paribas would otherwise have too great a control over its Equitable subsidiary.

But he rejects criticism of the remaining cross-shareholding between Axa and Paribas, arguing that while it could change in the future, the two groups have a "strategic partnership" including discussions over a joint project with Paribas' Compagnie

Bancaire subsidiary. In France, Mr Bébear stresses the new flexibility of recent contracts signed with its independent "general agents", or sales staff, and the growing priority he is giving to reduced working hours for staff who want them, on condition that productivity does not suffer.

And he says he is prepared to launch private pension funds from the start of next year if current proposals by the government become law.

SAINT-GOBAIN

SAINT-GOBAIN

NET INCOME OF 2.05 BILLION FRENCH FRANCS FOR THE FIRST HALF YEAR 1996

The consolidated net income for the first half year 1996 amounts to 2,048 million French Francs against 2,166 million French Francs for the first half year 1995. The improvement of the Group's American operations compensates for the downturn in the European economies.

The key consolidated figures are as follows in millions of French Francs:

First half year	1995	1996
Sales	34,955	40,003
Operating income	4,036	4,277
• Financial charges, net	(406)	(554)
• Reorganisation and other costs	(442)	(514)
Income before tax and before results of sales of non-current assets	3,524	3,543
• Results of sales of non-current assets	224	24
• Income tax	(1,233)	(1,072)
Net income before minority interests	2,463	2,383
Net income	2,166	2,048
Resources from operations (cash flow)	4,560	5,053
Capital expenditure on plant and equipment	1,980	2,955
Acquisition of investments	1,224	2,429
Net indebtedness	2,245	6,774

The Group's sales increased by 14.5% on a real structure basis, mainly due to the integration of Ball-Foster in the United States in the Containers Division and, in the Industrial Ceramics and Abrasives Division, of Carborundum, Winter and Cerasiv. On a comparable structure basis they are up 0.5% after translation into French Francs and 1.2% in local currencies.

Sales are split as follows: France, domestic market 17%, exports from France 10%, other European countries 37%, countries outside Europe 28%. Sales volumes and prices were disappointing in Europe, especially in Germany and France, while activity remained sustained in North America and Latin America.

Operating income is up 6% in real terms. Despite good control of overheads, it represents 10.7% of sales against 11.5% previously because of lower European profitability in products linked to the building market.

Income before tax and before results of sales of non-current assets remains at the same level as the previous year, after stable dividend income from non-consolidated subsidiaries, and higher net financial charges and other costs.

Net income of 2,048 million French Francs is down 5% compared to that of the first half year 1995.

The analysis of results by industrial activity highlights the deterioration of the profitability of the Flat Glass and Insulation Divisions, which have been hit by the slowdown of the European economies in the building activity. The profitability of the Containers, Fibre Reinforcements, Building Materials and Industrial Ceramics and Abrasives Divisions has improved significantly.

The review by geographical area shows that the results of the American operations benefited from the dynamism of their economies.

Cash flow increased by 500 million French Francs and represents a percentage of sales close to that of the first half year 1995.

Net indebtedness is 2,800 million French Francs over that at December 31, 1995 due to the dividend payable and to a return to a high level of capital expenditure and share acquisitions.

Compagnie de Saint-Gobain, the parent company, recorded a trading profit of 1,115 million French Francs, against 1,005 million French Francs for the first half year 1995.

September 19, 1996

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COMPANIES AND FINANCE: EUROPE

High paper prices hurt Bertelsmann

By Frederick Stüdemann in Gütersloh
Bertelsmann, the German media group, yesterday announced an 8 per cent drop in operating profits to DM1.5bn (991m) for the year 1996-97, although a lower tax charge lifted the net figure from DM\$17m to DM\$90m.

DM20.5bn to DM21.5bn. BMG Entertainment, the television, film and music division, generated sales of DM\$5.6bn. The book division, which includes publishing and book club activities, had sales of DM\$5.9bn.

Mr Siegfried Luther, chief financial officer, said Gruner + Jahr, the newspaper and magazine subsidiary, accounted for more than 60 per cent of profits. Entertainment accounted for 20 per cent while printing activities contributed about 15 per cent.

Wössner said Bertelsmann remained committed to Premiere, the subscription television channel which is broadcast using traditional analogue technology and is co-owned with Kirch and Canal Plus of France.

The resulting company would have sales of DM\$5bn and be Europe's largest commercial television company.

Full sale of tobacco producer proposed

By Peter Wise in Lisbon
Tabacalera, the Spanish tobacco company, yesterday raised the stakes in the contest for control of Tabacalera, its Portuguese counterpart, by proposing the privatisation of 100 per cent of the group, instead of the 65 per cent planned by the government.

EUROPEAN NEWS DIGEST

Deutsche Bank under review

Deutsche Bank, Germany's biggest bank, has been placed under review by Moody's Investors Service, the international rating agency, for a possible downgrading of its triple-A senior long-term debt, deposit and counter-party ratings. Other ratings of the bank and of Morgan Grenfell, its investment banking subsidiary, are also under review.

Compart lifts holding in Montedison

By Andrew Hill in Milan
Compart, formerly Ferruzzi Finanziaria (Ferrin), confirmed yesterday it was gradually reinforcing its stake in Montedison, the Italian industrial holding company.

Compart announced a half-year consolidated profit of L1.86bn after tax, against L2.87bn, including L2.72bn from the Montell operation. The Compart parent company also returned to net profit for the first time since 1981, two years before corruption and mismanagement brought Ferrin and Montedison to the brink of collapse.

with Shell. The group said half-year net profit, based on an estimated tax charge, was L1.06bn - about the same as the equivalent period if the Montell gain was stripped out.

Montedison, which also announced that Price Waterhouse had offered to settle claims for damages, said trading conditions had improved in July and August.

might realise more value for investors. Montedison's shares have underperformed the Milan market since last year's abortive proposal to merge Compart, then known as Ferrin, with Gemina, the Italian investment company.

Stet optimistic after 25% rise at halfway

By Andrew Hill
Stet, the Italian telecommunications holding company, increased pre-tax profit by 25 per cent in the first half of 1996 before extraordinary items.

profit of L3.875bn, compared with L3.447bn. Stet - 63 per cent of which is controlled by Iri, the Italian state holding company - said it was expecting the full-year result to be "significantly better" than last year, when the group made a profit of L5.761bn before tax.

Paul Norris of Lehman Brothers in London, who had forecast a 7 per cent increase in turnover. Stet itself controls majority stakes in Telecom Italia, the main domestic telephone operator, and Telecom Italia Mobile, the mobile phone company, both of which are quoted.

The much-delayed sale of Iri's majority stake in Stet is now expected to take place before March 1997.

Meanwhile, Iri is working on the demerger and sale of Seat, Stet's profitable publishing arm, and examining the future of Stet's stakes in Sirt, the contracting business, and Italtel, the equipment manufacturing operation.

Tag Heuer increases share offer by SFr150m

By Richard Lapper, Capital Markets Editor
Tag Heuer, the Swiss luxury watch manufacturer, yesterday increased the amount of its forthcoming international share offer by about SFr150m (\$151m), following strong interest from investors.

the decision will increase the overall size of the deal from about SFr450m to nearly SFr600m.

Investors have become increasingly enthusiastic about branded luxury goods companies, which are seen to have good growth prospects, especially in Asia.

through an increase in the size of the secondary offer. Doughty Hanson, the venture capital company, would reduce its stake, from nearly 40 per cent to about 10 per cent.

Salomon Brothers and SBC Warburg are joint book-runners of the international tranche and Salomon is also book-runner on the US tranche.

Prospectus from Telekom

Deutsche Telekom, the German telecom group which is to be partially privatised in November, will publish a preliminary sales prospectus with further details about one of the world's biggest share issues on October 4. A final prospectus, which will give a range for the final share price, will be published three weeks later.

Further delay for UBS

Union Bank of Switzerland's plan to modernise its capital structure, which has already been delayed by two years because of legal challenges, is likely to be delayed by at least another year.

GBL advances

Groupe Bruxelles Lambert, the Belgian holding company, posted first-half net profits, excluding minorities, up from BFr9.96bn to BFr4.46bn (\$143m). Earnings per share rose from BFr1.69 to BFr1.90.

Lafarge slides 53%

Lafarge, the French construction materials group, yesterday reported a 53 per cent slide in first-half net profits to FF\$45m (\$107m). The business was hit by bad weather and weak building industry demand.

Navigation Mixte rebounds

Navigation Mixte, the French holding company, posted net first-half profits of FF\$65m compared with a restated loss of FF\$65m. Sales fell 2.8 per cent from FF\$242bn to FF\$238.5bn.

IMI confident

IMI, the Italian banking group, posted first-half parent profits up from L210bn to L341.5bn (\$224m). It said it expected consolidated 1996 net profits to be stronger than 1995's L552bn, although not as big in percentage terms as the 62.4 per cent jump in group net profits recorded in the first half.

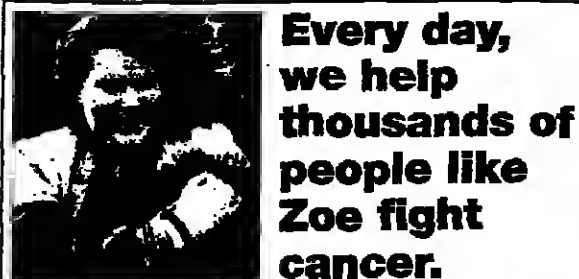
Air Liquide up 1.7%

Air Liquide, the French industrial gases group, posted first-half net profits up 1.7 per cent, from FF\$1.32 to FF\$1.34bn. Sales rose 5.2 per cent from FF\$15.83m to FF\$16.66bn.

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COMPANIES AND FINANCE: ASIA-PACIFIC



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LTCB plans Y100bn write-off of bad loans

By Gerard Baker in Tokyo

The Long-Term Credit Bank of Japan, one of the country's leading lenders, will write off at least Y100bn (\$9.1bn) in non-performing loans in the year to March.

March, it had total non-performing loans of Y1,035bn, and a further Y181bn in loans to companies receiving financial assistance.

the size of its loan book through increased securitisation, a measure aimed at improving its capital adequacy.

India to renew sale of state holdings

By Tony Tassell in Bombay

The Indian government has cleared the way for sale of equity in two state-run companies over the next few months in an attempt to revive its programme of partial privatisation.

ASIA-PACIFIC NEWS DIGEST Sampoerna behind Astra share rally

Mr Putra Sampoerna, the tobacco magnate, was revealed yesterday as one of the buyers behind the rise in shares of Astra, the Indonesian car-to-plantations conglomerate, in heavy trading this week.

Isetan considers fresh action in Barney's row

By Emiko Tarazono in Tokyo

Isetan, the Japanese department store group, has hit back in its licensing tussle with Barney's, the New York retailer, threatening fresh legal steps against the US group.

stopped paying royalties to Barney's in January last year in violation of the licence agreement. The US retailer demanded \$20m and also called for the revocation of Isetan's interests in Barney's.

when the Japanese retailer turned down requests for money from Barney's. The US group subsequently stopped rent payments on its stores to Isetan, and in January this year filed for protection from creditors under US bankruptcy laws.

The Export-Import Bank of Korea US\$100,000,000 Floating Rate Notes Due 1997

WOOLWICH BUILDING SOCIETY £200,000,000 Floating Rate Notes due 1999

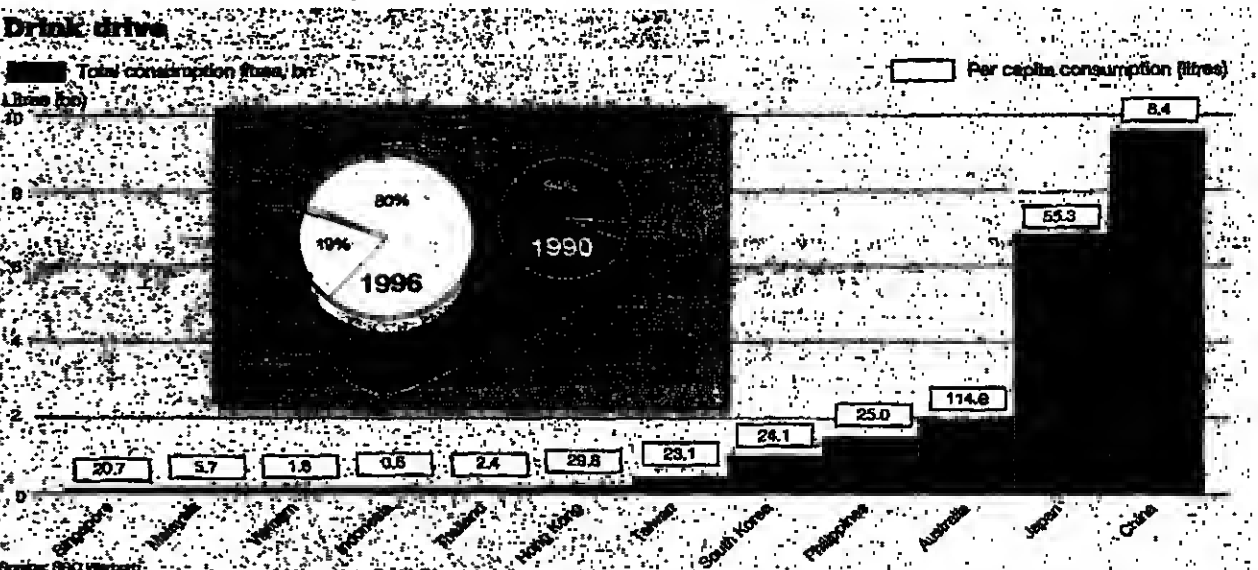
Notice of Bondholders' Additional Option to Redeem Bonds STC CORPORATION

Tax-weary brewer seeks relief in foreign markets

With sales at home slipping, San Miguel is investing heavily in overseas expansion

The inauguration of San Miguel's new HK\$1bn (US\$129.5m) brewery in Hong Kong this week dovetailed neatly with the Philippine beer group's decision to close its largest domestic bottling plant, near Manila.

Backed by San Miguel, which contributed just over 6 per cent of the nation's tax revenues last year, the government accuses Mr Tan of evading more than 25bn pesos (US\$52.6m) in taxes by shifting production costs at his plants to "ghost" marketing arms.



Earlier this month, Congress enacted a "compromise" version which could raise San Miguel's already hefty tax charge. Asia Brewery, meanwhile, will continue to pay lower taxes.

Bear and beverages, including its Coca-Cola franchise and rum subsidiary, account for about 75 per cent of group sales.

The company, which recently opened two plants in China and will shortly open a third is looking to double its China production to 4.7m hectolitres by 1997, and become the largest foreign beer brand in the country by 1998.

first half of 1996, net financing charges rose 165 per cent to 1.3bn pesos.

Hanwha Chemical Corporation Notice of Bondholders' Additional Option to Redeem Bonds

NOTICE TO HOLDERS OF Bahra Industries, Ltd. (the "Company") U.S. \$50,000,000 1 1/8 Percent Guaranteed Bonds due 1997

Hon Kwok Land Treasury Limited U.S. \$50,000,000 4.875 per cent. Convertible Guaranteed Bonds due 2000

Les Echos The FT can help you reach additional business readers in France.

The Financial Times plans to publish a Survey on Mexico on Monday, October 28. The survey will look at the country's economy, politics, financial markets, foreign policy and more.

معلومات الأصل

COMPANIES AND FINANCE: THE AMERICAS

Third-quarter setback at Lehman

By Tracy Corrigan
in New York

Lehman Brothers, the first of the US investment banks to publish third-quarter earnings, has reported a drop in net income from the second quarter.

Net income was \$77m for the third quarter, up from \$71m in the same quarter in 1995 but down from \$108m in the second quarter.

More difficult market conditions reduced trading volumes and slowed underwriting activity, interrupting

five consecutive quarters of higher revenues, the firm said.

"After a volatile July and a dead August, Lehman did not have the benefit of improving conditions in September," said Mr Michael Flanagan, an analyst at Financial Service Analytics.

Lehman's third quarter ended on August 31. Since most investment banks are not due to report until next month, their numbers will receive a fillip from this month's recovery. But they may still find it hard to

match an extremely strong second quarter.

Lehman's return on equity for the quarter, typically below the industry norm according to analysts, was 9 per cent, down from 13.4 per cent in the second quarter. In the favourable market conditions of the past two years, the best performers in the industry have been achieving 20 per cent or more.

Lehman's earnings per share fell to 50 cents in the third quarter, down from 59 cents in the second quarter.

Lehman's share price rose

3% to \$28 following the announcement of the results, which came in slightly ahead of analysts' expectations.

The stock has enjoyed a rally in recent weeks, because of renewed bid speculation, but is still cheap relative to the sector. It is trading at a discount to book value of about 16 per cent, while large-cap investment banks enjoy a premium of about 50 per cent.

In spite of the persistent rumours, most analysts are sceptical about the likelihood of a takeover. European banks are currently building their US operations by hiring teams from the US houses.

However, recent speculation has centred on the possibility of a bid from a US commercial bank looking to build lucrative investment banking business. Lehman is also believed to have looked at the possibility of merging with other securities houses.

"Lehman is perfectly able to stand on its own, but the rumours won't go away," Mr Flanagan said.

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"Lehman is perfectly able to stand on its own, but the rumours won't go away," Mr Flanagan said.

Loral pays \$712m for AT&T's Skynet

By Christopher Parks
in Los Angeles

Loral Space and Communications is to pay \$712m for AT&T's Skynet satellite services in a deal that sets the scene for sharpened competition between US contenders in the global communications market.

The agreement came only days after Hughes Electronics, the leading satellite maker and the dominant supplier of space-based services in the US, announced a \$3bn pact to merge its operations with PanAmSat, the US satellite company.

Skynet, which serves US customers with its Telstar satellite network, was a "critical building block" and would provide a springboard for international expansion, according to Mr Bernard Schwartz, Loral chief executive.

Loral, which sold its military weapons and defence systems operations to Lockheed Martin for \$9bn earlier this year, draws annual revenues of \$1.7bn from its new core businesses in satellite construction and services.

For AT&T, the long-distance carrier currently in the throes of restructuring, the sale marks the disposal of a non-core business.

Mr Schwartz said revenues and earnings were expected to increase "dramatically" as newly launched satellites and vehicles under construction came into full service.

Cash flow from the Skynet acquisition should reach \$65m next year on expected revenues of \$145m, he claimed. In 1998, the new-comer would add some \$30m to Loral's pre-tax profits.

Skynet runs two ground stations and has four satellites in service. It has long-term contracts to distribute TV programming for Walt Disney's ABC, News Corporation's Fox and Viacom. It also leases capacity to AlphaStar's direct-to-home TV service.

Loral's existing operations include operational control over the Globalstar satellite telephony network, in which it holds a 34 per cent stake.

The soon-to-merge Hughes and PanAmSat companies will control 14 satellites providing international television, telephony and data links in more than 100 countries, and plan to launch a further seven satellites.

Loral will fund more than two-thirds of its acquisition with new debt, leaving it with \$400m in cash reserves.

The deal is expected to close in six months, and no redundancies are expected, Mr Schwartz said.

AMERICAS NEWS DIGEST

3Com shares jump as profits surge

Shares of 3Com, the US computer networking equipment manufacturer, jumped sharply yesterday after the company reported higher than expected first-quarter earnings. 3Com was trading at \$68 in mid-session yesterday, up 11 per cent from Tuesday's close of \$66. Earnings for the first fiscal quarter, ended August 31, were \$63.1m, or 52 cents a share, up 62 per cent from \$57.4m, or 33 cents, in the same period last year. The results beat Wall Street's forecasts of about 47 cents a share. Sales for the quarter were up 42 per cent at \$707m, against \$497.3m in the year earlier period, reflecting strong demand for equipment used to link computers to office networks and the Internet. According to market researchers at Dell 'Oro Group, 3Com became the world leader in sales of networking hubs during the first half of 1996. 3Com is also the leading supplier of equipment for the Ethernet office network. Louise Kehoe, San Francisco

SCI to review Loewen options

The board of Houston-based Service Corporation International will meet next Tuesday to consider ways of pursuing Loewen Corporation, SCI's arch-rival in the North American funeral services business. Loewen earlier this week dismissed SCI's unsolicited \$2.5bn takeover proposal. "SCI clearly intends to eliminate its most formidable competitor... diminishing the opportunities for independent funeral homes," Mr Ray Loewen, founder and chief executive, said. Loewen described SCI's all-share offer, valued at \$48 a share, as inadequate. SCI, which has a reputation as an aggressive, determined predator, said yesterday its board would "review all options available to enable us to consummate this transaction". Analysts are divided over SCI's chances of success. While Loewen has a limited arsenal of defensive weapons, SCI's options are restricted by, among other things, its preference for a "pooling of interests", which excludes a cash offer. Loewen's shares gained 62 cents to \$41.62 in early trading on the Nasdaq exchange yesterday. Bernard Simon, Toronto

Bayer targets Latin America

Bayer, the German chemicals and pharmaceuticals company, said it would invest a further \$126m in Mexico and nearby Dominican Republic and Central America by 2000. Central and South America play "an important part in the group's plans for the future", since the region has potential for sustained and vigorous growth, said board member Mr Walter Wenninger, in a speech to mark the 75th anniversary of the group's presence in Mexico. Bayer already generates sales of 2.44bn pesos (\$324m) in Mexico and employs a workforce of 2,500. AFX News, Leverkusen, Germany

Schering-Plough buy-back

Schering-Plough, the US drugs company, is to repurchase up to \$500m in common stock, depending on market conditions. It said the buy-back decision stems from its strong liquidity and expectations of solid earnings growth. The company has completed eight share repurchase programmes since 1983, buying back the equivalent of more than 152m shares at a cost of \$3.9bn. The company said at the current price it would have a market value of about \$10.8bn. As of June 30, it had 369,678,128 shares outstanding. Merrill Lynch will be sole broker on the transactions. Reuters, New Jersey

Corimon sells Argentine unit

Corimon, the Venezuelan paints and packaging company, has completed the sale of its Argentine subsidiary Corimon to Consorcio Bisa for \$3.5m. The sale is part of a restructuring process in which Corimon has shed most of its international assets. Reuters, Caracas

Computervision disposal

Computervision, the US software and services company, has agreed to sell its Open Service Solutions business to an investment group headed by J.F. Lehman & Co for \$125m. On closing the transaction, the business will be conducted under the name of CV Services International. The sale is for \$100m in cash, \$25m in preferred stock in CV Services International, and warrants to buy common shares representing 19 per cent of CV Services International. Reuters, Bedford, Mass

Cominco warns of downturn in earnings

By Robert Gibbons
in Montreal

Cominco, the Canadian mining and metals group, warned that third-quarter earnings were likely to be "appreciably lower" than the second quarter because of weaker London Metal Exchange prices for copper, nickel and zinc.

Mr David Thompson, president, also cited lower production and average grades at the Highland Valley copper mine in British Columbia, and scheduled shutdowns at the Sullivan zinc-lead mine and Trail Smelter, also in British Columbia.

Analysts expect Cominco's results to be published in the

fourth week of October.

Earnings before special gains for the second quarter to June 30 were C\$21m (US\$15.4m), or 23 cents a share, against C\$18m, or 21 cents, a year earlier. Sales were C\$399m against C\$353m.

First-half earnings were C\$48m, or 54 cents, against C\$44m, or 58 cents, on sales

of C\$698m against C\$676m. In the third quarter of 1995, earnings were C\$22m, or 25 cents, on sales of C\$417m.

Cominco, 34 per cent held by Teck, is the world's biggest producer of zinc concentrates. It has base metals operations in the Americas and Australia.

It said recent drilling at the Red Dog zinc, lead and

silver mine in Alaska had extended reserves at the Aguluk deposit.

© Euro-Nevada Mining, the Canadian mining company, is negotiating to invest C\$50m-C\$100m in the next two years in the royalties of six gold mine projects in the Philippines, Australia and Indonesia as part of its continued expansion.

Pan Am back with low-cost approach

The resurrected airline is aiming for a domestic niche, writes Richard Tomkins

Travellers could be forgiven a sense of déjà vu when the latest US start-up airline takes to the skies this morning. The name emblazoned on the side of the Airbus A300 taking off from New York at 8.00am will be Pan Am.

Nine months after announcing plans to resurrect one of the best known names in aviation history, Mr Martin Shugrue, the new company's chief executive, has at last won permission from the federal authorities to start flying again.

This morning's inaugural flight will leave New York's John F. Kennedy International Airport for Miami. Later today, another aircraft will inaugurate the airline's second route by leaving JFK for Los Angeles. In the weeks to follow, San Francisco and Chicago are due to join the network.

The old Pan American World Airways was an aviation industry legend. Founded in 1927, it was the first airline to operate scheduled services across the Atlantic and the Pacific, and its route network spanned the globe.

The airline, however, met an ignominious end: it collapsed into bankruptcy in 1991 after years of losses. It was also held liable for the Lockerbie air disaster caused by the terrorist bombing of Pan Am flight 103 over Scotland in December 1988.

The new Pan Am differs in many ways from the old. It



Pan Am chairman Martin Shugrue (left) at Wednesday's start of trading of Pan Am shares on the American Stock Exchange. The airline starts flying again today

travelled routes and stay out of the way of the big boys.

"Rather, they are flying wide-body aircraft to Los Angeles and Miami, where they are flying right into the teeth of the largest carriers."

Mr Shugrue says the rate of bookings shows the Pan Am name is remembered in positive terms. "We have taken 7,000 bookings in two days, which is really quite extraordinary."

On strategy, Mr Shugrue says about 30 per cent of Pan Am's passenger traffic will be generated by partnerships it has formed with small and medium-sized international carriers flying into New York and Miami, such as Royal Jordanian, Air India, EgyptAir and Viasa.

Shugrue will allow Pan Am to set up a frequent flyer programme, allowing US members to fly to exotic destinations on flights operated by Pan Am's partners. Members of the partners' programmes will be able to fly to US destinations served by Pan Am.

Mr Shugrue is ready for retaliation by the big carriers, but is not particularly worried. "The fact is that, in today's airline business, we are adopting more and more of the economic aspects of a commodity business. In any commodity business, whether manufacturing steel or growing corn, at the end of the day it's the low-cost producer that wins the game; and we are the low-cost producer in this market."

is tiny by comparison, starting with only three aircraft and two routes; it will serve only the US domestic market; and its low-cost structure places it among start-up carriers such as Southwest Airlines and ValuJet, rather than traditional carriers.

Yet there are similarities. Mr Shugrue once worked for the old Pan Am, as did many of the flight crew; the old livery, uniforms and trademarks have been revived; and in spite of the airline's low-cost structure, the new Pan Am will aim to match the old company's quality of in-flight meals and service. It hopes to carve a niche in

the intensely competitive US market by offering fast service on long-haul domestic routes at low fares. The New York-Miami fare is \$99 each way, and the New York-Los Angeles price \$199. The fares are unrestricted, at least initially.

The strategy has raised eyebrows among some observers. For one thing, the outlook for start-up carriers has soured following the crash of a ValuJet aircraft in May; and the mid-air explosion of a Trans World Airlines aircraft in July brought back memories of Lockerbie.

Mr David Stamey, vice-president of Virginia-based Aviation Consulting,

says: "They are going to have some difficulty because they have been counting on the Pan Am name to give them a high awareness profile going into the marketplace. Notwithstanding the fact that Pan Am is a proud old name, after these recent accidents you are just not sure that you are in control of whether people remember it in terms of good memories or bad memories."

Mr Philip Beggaley, airline analyst at Standard & Poor's, says: "They seem to be running counter to the usual formula for survival for a new entrant airline, which is to fly narrow-body aircraft on short, heavily-

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It will also have a special focus on G3 countries, developing countries and emerging markets. Shouldn't it be on your desk as well?

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COMPANIES AND FINANCE: UK

Concentric signs former Rover man

By Tim Burt

Concentric, the small instruments and components maker, yesterday pulled off a coup by persuading Mr John Towers, former head of Rover Group, to become its new chief executive.

Shares in the Midlands-based company jumped more than 16 per cent to 197p after it announced that Mr Towers would take over next week.

The 48-year-old engineer, who resigned as Rover chief executive four months ago, rejected several approaches in favour of Concentric, which he described as an exciting growth opportunity.

"I wanted to run a quoted company, but something a bit smaller," he said.

At Rover - acquired in 1994 by Germany's BMW for £900m (\$1.4bn) - Mr Towers was in charge of 40,000 employees. Concentric, with

a market capitalisation of £107.4m, employs less than 3,000 people. The company - a Rover supplier - reported profits up from £10.2m to £11.3m last year. BMW, by comparison, reported annual losses of DM355m (£154.3m) at Rover.

Although Mr Towers, who received a severance package worth about £400,000, refused to comment on his decision to leave Rover, he said he had wanted to elimi-

nate the "hierarchical trappings" that occur in such a large company.

"I simply wanted to run a smaller business that was looking for growth in terms of expanding its core activities organically and possibly through acquisition," he said.

Yesterday underlined his commitment to Concentric by acquiring 10,000 shares at 180p. By the market close, he was showing a paper profit of £1,750 on that investment.

Mr Towers will succeed Mr Robert Bruce, who was only promoted to chief executive a year ago. American-born Mr Bruce, thought to have been paid between £125,000 and £130,000 last year, has decided to return to the US for family reasons. Concentric said he would remain director of its overseas operations. It refused, however, to release any details of its new chief executive's pay package.

Barratt chairman attacks rivals

By Andrew Taylor, Construction Correspondent

Sir Lawrie Barratt, chairman of the UK's second-largest housebuilder, yesterday criticised rivals, including Bryant Group and Persimmon, for overpaying for recent acquisitions.

His comments drew a sharp response from Mr Duncan Davidson, chairman of Persimmon, which this year launched a £21m rights issue to finance the £180m acquisition of Ideal Homes from Trafalgar House.

Sir Lawrie said yesterday Barratt had estimated Ideal Homes' worth at about £150m, and that Persimmon was risking "committing financial suicide" by paying too much.

His remarks came as Barratt announced a 10.6 per cent rise in pre-tax profits, to £2.1m, in the 12 months to the end of June. He said: "Barratt was the only national builder to increase volume completions, pre-tax profits and earnings per share over the period."

The company wants to increase UK house sales from 7,000 to 11,000 by the millennium, but said it had bought land for expansion rather than pay over the odds for companies which "were only selling because there was a problem".

Persimmon's chairman replied: "Sir Lawrie has done a wonderful job for the housing industry. But he built his business on the back of a great string of acquisitions in the 1970s and early 1980s. Barratt also bought businesses in California which are still making losses."

"I wrote off more than £100m in the early 1990s, mostly as a result of bad land purchases. I would rather pay goodwill for a sound business like Ideal Homes."

"For the £15m we paid over book value we received £55m of tax losses and some very high-quality strategic land, some of which has already won planning permission and is worth substantially more than we paid for it."

Mr Michael Chapman, finance director of Birmingham-based housebuilder Bryant Group, also responded to Sir Lawrie's criticism that Barratt had offered £10m less than the £22m paid last week by Bryant for Admiral Homes.

As widely expected, the price was set at the top end of an indicative range between 250p and 280p, after strong demand for the shares prompted the government on Monday to revise its initial range of 240p to 270p.

Schroders, which advised the government on the flotation, said an intermediaries offer had been subscribed seven times. This had led to an increase in the proportion of shares allocated to intermediaries from 10 per cent to 12.5 per cent of the 80m on offer.

LEX COMMENT

TI/Senior

How do you winkle a good business out of a rather unpalatable group? If management refuses to sell you the bit you want, there appear to be only two options: bid for the whole lot or walk away. This is the conundrum facing TI Group over the much smaller Senior Engineering. Senior's main Flexonics tubes division would undoubtedly fit neatly into TI's portfolio. But Senior also owns an air conditioning business which is not of interest to TI, and it has a thermal engineering operation with a remarkable ability to come up with loss-making contracts. TI is therefore unlikely to bid - which makes rather a nonsense of the 11 per cent jump in Senior's shares this week.

But there is another way around this problem. TI could tell Senior's shareholders, either privately or publicly, how much it would be prepared to pay for Flexonics. According to most analysts, Flexonics alone is worth £300m. The air conditioning business could fetch £100m, so even subtracting £40m of debt and giving thermal an engineering away for free would value Senior at £360m, a healthy premium over its current market capitalisation of £250m. Armed with this indicative offer, Senior's shareholders could then press the company's management to sell out unless they can credibly produce more value. After all, Senior has promised to sell its thermal business for almost a year now. If it hangs on to it much longer, investors might conclude it is a deliberate poison pill.

Yorkshire Electricity considers buy-back

By Simon Holberton

Yorkshire Electricity is contemplating a £120m (\$187m) share buy-back or special dividend, Mr Tony Coleman, finance director, said yesterday.

Mr Coleman said Yorkshire planned to increase its gearing from about 45 per cent to 100 per cent in the current year. This would release about £120m in cash. "We follow a return of value line," he said.

The move is likely to be controversial with the Labour party which has pledged to levy a windfall profits tax on utilities if returned to power.

Mr Coleman said the company did have a number of outstanding options for the cash, and it was considering a number of investments in generation. Yorkshire already owns 250MW of generating capacity.

"If one or two of the large [generation projects] come through then it would put a different complexion on the use of the cash," he said.

However, utilities analysts who saw the company last week believe that Yorkshire will opt to return cash to shareholders. They expect an announcement near the time of its interim results in mid-December.

Analysts believe the company will struggle to keep its gearing at 100 per cent and that a further "release of value" through a buy-back or special dividend is likely next year.

Yorkshire has a property development portfolio and a substantial shareholding in London, a mobile telecommunications company, which could provide funds for further distributions over and above the promised 7 per cent a year dividend growth.

Revamp blamed for H&C fall

By Ross Tlemann

Disruption caused by rationalisation and modernisation at its chain of Harcrofts builders' merchants contributed to a decline in first-half profits at Harrisons & Crossfield, a conglomerate.

The closure or sale of smaller sites and the introduction of a new computer system caused operating profits at the 204 Harcrofts stores to fall from £9.6m to £5.1m (£7.95m).

That coincided with disruption in the US at the company's Moores chain of timber merchants, based in Virginia, which switched emphasis from retail to contract sales. Profits from distribution of timber and construction materials declined from £12.2m to just £2.7m.

Mr Bill Turcan, chief executive, said: "The steps we have taken to restructure this business are now taking effect and the current results are on an improving trend."

Overall, pre-tax profits for the six months to June 30 fell £2.4m to £94m, on sales down 1.3 per cent at £1bn.



Bill Turcan: seeing the benefits of restructuring the distribution activities

The dividend is maintained at 3.6p, although earnings per share slipped to 5.5p (5.7p).

The chemical and industrial side reported a rise in profit of just £700,000 to £29.3m. Food and agriculture performed well, lifting profits £4.3m to £18.5m.

The company's mailings performed well in a buoyant market, shipping mail for brewing to Asian and South American producers. But the animal feedstuffs manufacturers were hit by the British BSE scare, as dairy farmers cut their purchases of additional feed.

The sale of Harrisons' 54 per cent stake in New Britain Palm Oil to the Papua New Guinea government is expected to be completed on October 3, taking Harrisons out of the plantation business, which contributed £17.9m (£16.7m) to profits.

Company	Period	Turnover (£m)	Pre-tax profit (£m)	RPE (p)	Current payment (p)	Date of payment	Dividends/Corresponding dividend	Total for year	Total last year
Alcan	6 mths to July 27	57.2 (47.8)	3.03 (0.141)	4.16 (0.861)	nil	nil	nil	8.25	7.5
Barratt Dev	Yr to June 30	634.3 (579)	52.1 (47.1)	17.81 (15.2)	5.5	Nov 22	2.7	9.5	9.5
BHS Design	Yr to Apr 30	1.04 (1.21)	0.233 (0.404)	2.31 (4.86)	2.9	Dec 31	2.7	7.5	7.5
British Steel	6 mths to June 30	226.1 (214.1)	12.4 (11.8)	15.8 (14.7)	1	Dec 3	-	-	-
Carisbrook	6 mths to June 30	4.82 (4.67)	0.365 (0.395)	4.21 (5)	1	Dec 3	-	-	-
Deccara	6 mths to June 30	10.6 (18.7)	1.17 (1.82)	3.2 (6.4)	0.21	Nov 29	0.2	0.6	0.6
Global	6 mths to June 30	73.5 (54)	1.2 (0.842)	0.541 (0.42)	3.6	Dec 9	3.6	9	9
Harrisons Crossfield	6 mths to June 30	1,018 (1,032)	64.6 (66.4)	5.57 (5.7)	3.15	Nov 14	2.9	6.889	6.4747
Medical Res	6 mths to July 31	45.7 (29)	4.36 (4.23)	7.8 (7.8)	0.625	Dec 13	0.3	1.5	1.5
Hydro-Dynamic	11 mths to May 31	5.44 (5.39)	1.03 (1.06)	9.81 (9.27)	0.75	Dec 2	0.75	2	2
Intstock	6 mths to June 30	115.1 (122.2)	2.41 (1.9)	0.87 (3.78)	3.4315	Jun 2	3.3316	6.6889	6.4747
Macklow (A&J)	Yr to June 30	21.9 (21.5)	10.5 (10.2)	8.88 (7.54)	1	Nov 1	1.85	2	3.35
Mullins	6 mths to June 30	1.46 (1.08)	0.224 (0.203)	0.891 (0.81)	1	Dec 20	2.9	11.4	10.85
Horlicks	6 mths to June 30	4.95 (4.4)	0.688 (0.596)	6.18 (6.34)	1	Dec 13	0.3	1.5	1.5
PGA Euro Tour	6 mths to June 30	1.59 (0.558)	1.02 (0.453)	0.181 (0.36)	1	Dec 6	0.8	2.4	1.5
Prime People	6 mths to June 30	1.75 (0.296)	0.033 (0.078)	0.09 (0.21)	1	Dec 6	0.8	1.5	1.5
Roadways	6 mths to June 30	7.37 (6.58)	0.711 (0.566)	2.5 (2.1)	1	Dec 6	0.8	2.4	1.5
Royal Sun	6 mths to July 25	13.9 (13.2)	1.81 (1.23)	2.16 (1.88)	2.85	Nov 13	2.75	4.18	4
Tronics (TV)	Yr to June 30	21.3 (20.9)	2.2 (2.1)	11.9 (16.4)	0.4	Dec 13	0.3	1.5	1.5
Tower	6 mths to June 30	4.54 (2.82)	0.679 (0.117)	2.21 (0.88)	0.4	Dec 13	0.3	1.5	1.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. For increased capital. SUsM stock. QAIM stock. *Comparatives for 12 months. **For firms. £/pence. £/share at March 28 lunch. *Comparatives restated.

PSA PEUGEOT CITROËN

1996 INTERIM CONSOLIDATED RESULTS

- 3% increase in net sales
- Net income: FRF 602 million

The Western European passenger car market expanded by only 4.7% in the first six months of 1996, while registrations of light commercial vehicles grew by a mere 2.8%. This lack of momentum heightened competitive pressure, particularly in France. At the same time, exchange rate movements over the period had little impact on the competitive advantage created for certain manufacturers by the past devaluation of their domestic currencies, such as the lira.

PSA Peugeot Citroën continued to focus on maintaining the most effective balance between unit margins and volumes. This commitment was supported by sustained renewal of the passenger car range, with the introductions of the Peugeot 406 in October 1995 and of the Citroën Saxo and Peugeot 106 in February 1996. The commercial vehicle range was also expanded, with the launch of the Peugeot Expert and Citroën Jumpy, together with the more compact Citroën Berlingo and Peugeot Partner.

Despite greater competition, the success of these models and the ongoing drive to improve productivity, both within the Group and among suppliers, counteracted the decline in operating margin, which remained positive. The Group not only reported an interim profit, it also generated sufficient working capital from operations to cover capital expenditure for the period and significantly reduce debt.

Financial results			Financial structure		
(FF million)	June 30, 1996	June 30, 1995	(FF million)	June 30, 1996	June 30, 1995
Net sales	89,037	86,431	Working capital provided from operations	6,560	8,880
Operating income	1,336	2,776	Gross capital expenditure	5,294	5,405
Income before income taxes	834	1,885	Stockholders' equity	55,053	54,204
Net income for the period	602	1,216	Net financial debt	5,649	5,585

Net sales up 3.0%

Net sales rose by 3% in the first half, as the 2.7% impact of a sharply improved product mix offset the slight 1% increase in the number of vehicles invoiced and the 0.3% negative currency effect. Product-mix improvements were led by the success of the new Peugeot and Citroën commercial vehicles and of the Peugeot 406 which, with the Citroën Xantia, increased the Group's share of the upper mid-range segment.

Operating income amounted to FF 1,336 million.

Unfavourable exchange rates, particularly for the British pound, reduced interim operating income by nearly FF 300 million. Productivity gains both within the Group and among suppliers partially offset the cost of significantly enhancing the range of standard passenger car equipment and the higher marketing outlays required in a more competitive market.

Income before income taxes and minority interest totaled FF 834 million.

Equity in pretax earnings of affiliated companies improved over the period, on generally good results from the finance companies and the ramp-up to full production at the Sevel Nord and Sevel Sud plants. Interest expense increased temporarily due to inventory build-up early in the year, in the wake of the public transport strikes in December 1995.

Net income for the period stood at FF 602 million, after income tax of FF 130 million and minority interest of FF 102 million.

Working capital provided from operations represented 126% of gross capital spending.

Working capital provided from operations totaled FF 6,560 million in the first half, compared with gross capital expenditure of FF 5,294 million. Capital outlays declined by 2.4% during the period, reflecting the growing benefits from the commitment to right-sizing procurement for development programs.

Net financial debt was reduced to FF 5,649 million from FRF 9,823 million at year-end 1995. In addition to the free cash flow available after financing capital improvements for the period, the working capital requirement declined from the year-end 1995 peak caused by the disruption of public transport in France.

Consolidated stockholders' equity stood at FF 55,053 million, or FF 1,099 per share, at June 30, giving a debt-to-equity ratio of 10% versus 18% at year-end 1995.

OUTLOOK FOR THE FULL YEAR

By the end of August, the European passenger car market had grown by 6% compared with the first eight months of 1995. The Group's market share rose to 12.7% in July and August, lifting its share for the eight-month period to 11.9%. This was close to the rate achieved in the same period of 1995.

Development of the product range is being actively pursued, following the launches carried out in the first half. Citroën has developed a family car based on the Berlingo and the upper-mid range will be expanded at the end of the year with the introduction of a new V6 engine for the Xantia and the 406, a station-wagon version of the 406 and the very attractive 406 coupé unveiled at the Paris Auto Show.

The long-standing policy of lowering the cost base continues to focus on raising productivity at the plants and the head office, working in active partnership with suppliers, and carefully managing capital expenditure for the development of new products and the modernization of manufacturing facilities.

French interest rates provided they remain at their present level, and the continued narrowing of the still excessive imbalances between European currencies should have a positive impact on second-half financial results.

These and other strengths will enable PSA Peugeot Citroën to maintain its developments even in an increasingly competitive marketplace.

Internet: <http://www.psa-peugeot-citroen.com>

AEA float is priced at 280p

By Leyla Boulton, Environment Correspondent

The government yesterday announced a price of 280p a share for today's flotation of AEA Technology, valuing the science and engineering company at £224m (\$349m).

As widely expected, the price was set at the top end of an indicative range between 250p and 280p, after strong demand for the shares prompted the government on Monday to revise its initial range of 240p to 270p.

Schroders, which advised the government on the flotation, said an intermediaries offer had been subscribed seven times. This had led to an increase in the proportion of shares allocated to intermediaries from 10 per cent to 12.5 per cent of the 80m on offer.

Australian buy for Daily Mail

By Bruce Jacques in Sydney

DMG Radio Australia, an arm of Daily Mail and General Trust, has made its long-mooted entry into the Australian radio market. The UK media company is paying A\$46m (\$36.5m) cash for Broadcast Media, one of Australia's largest regional radio operators with 12 stations spread across three states.

DMG's Australian offshoot was formed earlier this year with a public declaration that it was chasing acquisitions. Mr Paul Thompson, chief executive, said.

DMG Radio's development in Australia would be driven from a platform of acquisition of existing stations, and through new licences, the creation of new commercial radio stations. The company would soon be expanding its portfolio with four new FM stations.

He believed there was substantial potential for the development of national advertising revenue in regional markets.

Mr Jim Sutcliffe, chief executive of Prudential UK, said: "We are confident we will be able to capture a significant portion of the money we currently pay out." He added that the group also arranged £700m of mortgages with competitors, and hoped to take a large proportion of that business in-house within three years.

Motoko Rich

BT and News Intl plan link-up

British Telecommunications and News International plan to launch an Internet service for the home based on material from News International's leading titles, including The Times, The Sunday Times, The Sun and the News of the World.

A joint venture company, Springboard, has been established to create and deliver the service. Neither company would comment on the investment involved.

BT already operates a business and residential Internet service, but Springboard would represent one of its first ventures into a partnership with a content provider.

The intention is that Springboard will work with third parties to provide local and national news, weather, sport, events, listing and ticketing as well as games, retailing and a definitive reference library.

Alan Cass

BTR unit in Chinese venture

BTR's automotive systems group has acquired a majority share in Wuxi CSE, a vibration control joint venture in China, for \$2m cash.

Wuxi CSE is the leading producer of anti-vibration components in China and supplies Volkswagen/Audi.

RESULTS FOR 1995/96

- * Pre-Tax Profit: £10.51m (£10.21m)
- * Increased Dividend: 6.6689p (6.4747p net)
- * Property Portfolio valued at: £223.1m (£209.5m)
- * Net Asset Value per Share: 156p (155p)

A&J MUCKLOW GROUP plc
(A major property investment company based in the Midlands)

The Annual Report and Accounts for the year ended 30th June 1996 will be circulated to Shareholders on 14th October 1996

مكتبة الجول

TECHNOLOGY

The idea of diseases specific to a race or a nationality sounds like political dynamite. The explosive news is that medicine already recognises that groups such as north European Jews, black Africans and those whose ancestors lived around the Mediterranean are more likely to suffer from genetic diseases ranging from anaemia to cancer.

Politically correct medicine may yet have the last laugh. As the details of genetic code are unravelled, scientists are discovering that many genetic diseases have geographic variations.

Cystic fibrosis, which principally affects the lungs, for example, is caused by a mutation on a single gene. But the latest research shows that the mutation in German and Danish CF sufferers is different from that in most British and Italian CF patients.

Such observations make the patterns of genetic disease potentially important for everyone. Some of the gene treatments in research depend on identifying the genetic mutation precisely. A way to fix a gene in an Italian CF patient might not work in Denmark.

Perhaps the best known of such diseases is sickle cell anaemia. It is a disorder of red blood cells in which the misshapen cells get stuck in small blood vessels depriving tissues of oxygen. It occurs in one in 500 blacks and almost no one else.

A similar condition is thalassaemia, a red-blood cell disease that affects people of Mediterranean and south-east Asian descent as well as blacks.

That these two disease exist at all is a tribute to the dangers of malaria. The damaged cells make the sufferer resistant to malaria. So carriers from malaria-prone regions, which included the Mediterranean until this century, have an advantage over their "healthier" compatriots.

According to Mark Layton, senior lecturer in haematology at Kings College Hospital in London, the effect is so powerful that there are several other minor enzyme deficiencies which have also survived because they offer some protection against malaria.



Shape of life: the characteristic sickle cells (right) compared to normal red blood cells (left). Science Photo Library

Genetic mutations specific to racial groups are being targeted by researchers, says Daniel Green

Diseases put on the map

Any cure would probably rely on gene therapy - replacing faulty genes with healthy ones. Blood conditions like sickle cell anaemia are a favourite target because the damaged cells are continually replenished by the body. In principle, if genes are changed in the source of the cells - the stem cells - a steady production of healthy blood cells might be possible.

Gene therapy is still in research and has so far met with very modest success. That is why the research published in the US journal Science earlier this summer caused such a stir.

Scientists at the Thomas Jefferson University in Philadelphia in the US have been able to change up to 20 per cent of the genes in red blood cells that had been affected by sickle cell disease.

Carefully crafting the new genetic material to correct the fault. It seemed to be able to change the most basic building block of the gene, a single base pair, with great precision.

This method would have advantages over most other attempts at gene therapy. They involve using genetically engineered viruses to carry the genetic material, with attendant risks of disease, or simply blasting the genetic material into cells (lovingly called biolistics by some scientists) in the hope that it will do something useful.

Eric Kmiec, who heads the team at Jefferson, stresses that his method can only work if the genetics of the condition are understood in the greatest possible detail. "It's not so much the gene but the sequence [of amino acid molecules in the gene]," he says. The method is applicable to

other diseases but "the type of target to look at would be one in which the mutation had been well defined - it has to be known almost exactly for this kind of treatment."

Candidate diseases include cystic fibrosis and Gaucher's disease, an enzyme deficiency, says Kmiec. A company called Kimeragen has been set up in Pennsylvania to exploit the technology.

Some diseases may not be amenable to this approach. One likely to prove difficult is a gene that predisposes women to breast cancer and possibly ovarian cancer.

That means that Ashkenazi women with the BRCA1 gene have about an 80 per cent chance of developing breast cancer over their lifetimes, says Shirley Hodgson, senior lecturer in clinical genetics at Guy's Hospital in London. "That compares with 8 per cent to 10 per cent for other women in Europe or north America."

The problem for any attempt to treat the genes through carefully targeted replacement of the faulty components is that more than 100 different mutations have been found scattered across the BRCA1 gene.

Since a gene's job is to trigger the production of a protein, different BRCA1 mutations generate different proteins. It is not yet clear whether all the faulty proteins work in the same way to encourage the cancer.

It is possible to test women for the presence of the gene. But this raises a problem: without a clear preventative treatment for breast cancer, how would identifying the gene in an otherwise healthy woman help? Besides, not everyone with the gene gets breast cancer and not everyone with breast cancer has the gene.

Regular diagnostic screening could spot a tumour early. But this raises a problem: without a clear preventative treatment for breast cancer, so a cancer risk remains. Breast cancer drugs such as tamoxifen have side-effects that may outweigh their benefits.

In practice, a negative test would not rule out either the gene defect or the possibility of contracting breast cancer, while a positive test could affect the patient's insurance policies.

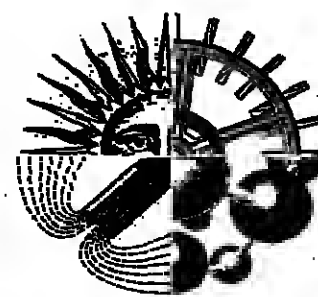
It may be more useful to test women already diagnosed with breast cancer, especially if they are Ashkenazi, because of the high chance of contracting ovarian cancer too if they have the gene.

The lessons learned in all these conditions are likely to prove of ever greater importance as science uncovers new ethnic and geographic concentrations of disease. One of the latest discoveries is that a genetic mutation that confers resistance to HIV, the virus that causes AIDS, is much more prevalent in whites than blacks.

Such findings have not been tainted with the politics of race and religion. The guiding principle is that if medicine can use them to develop better diagnoses and treatments then scientists will keep looking.

The BRCA1 gene is found in about one in 900 people. But it is found in one in 50 with breast cancer and one in 12 under 30 with breast cancer. In Ashkenazi (north European) Jews one in five women under 40 with breast cancer have the gene.

Worth Watching - Vanessa Houlder



Bussay-Hewitt Wool: UK, tel (0)1274 890553; fax (0)1274 794454

When equipment goes for a walk

Large organisations often incur heavy costs as a result of equipment being stolen or mislaid. Newmark Technology, a UK-based security company, has designed a radio-based tagging system to help companies keep track of computers and other valuable equipment. It automatically tracks the tagged assets at distances of up to 100m.

At the same time, the system monitors and controls access to the controlled area. It can monitor an individual's authority to remove property, allowing staff to be alerted if the attempt is unauthorised.

Newmark Technology: UK, tel (0)1787 788800; fax (0)1787 779535

Breakthrough for tough, flexible films

Scientists at the University of Liverpool have found a method of making thin films of super-hard, super-elastic carbon that could potentially be useful as coatings for such things as computer memory disks and surgical implants, according to today's Nature magazine.

They sprayed nanometre-sized particles of carbon called "nanotubes" and "onions" on to a substrate at high speed.

The particles were disrupted on impact, causing them to link up in a way that made the films hard and elastic.

University of Liverpool: UK, tel (0)151 7944528; fax (0)151 7944540

Wool process with green benefits

A wool processing system has been developed in Japan that reduces shrinkage during washing, deepens dye colours and colour-fastness and counteracts bacterial infection.

The technique involves weakening and destroying the structure of the wool fibre using mechanical force, and immersing it in oxidising agents. The chemicals employed in the process are less damaging to the environment than those conventionally used in processing.

The wool's anti-bacterial properties of wool processed in this way could make it particularly suitable for wound dressings, medical face-masks and filters.

Such findings have not been tainted with the politics of race and religion. The guiding principle is that if medicine can use them to develop better diagnoses and treatments then scientists will keep looking.

The series on human genes continues next month with a look at arthritis

Optical signals speed information

For the information superhighway to become a reality, ever-larger amounts of digital information have to be transmitted quickly and reliably over long distances.

Philips Optoelectronics Centre and Eindhoven University have claimed a breakthrough in the long-distance transmission of optical signals, by sending a signal with a capacity of 10 Gbit/s (10 thousand million bits per second) over a distance of 420 km.

The previous record, stood at 2.5 Gbit/s over a distance of 500 km.

The Dutch experiment used standard optical fibre cables and optical semiconductor amplifiers.

Philips: The Netherlands, tel 40274204; fax 40274437

The personal touch for e-mail

Standard letters personalised with the recipient's name and address have become ubiquitous.

NetMatter now does the same thing with e-mail, personalising mail messages by combining a template with information from a database. Alpha Software's program costs £69.95.

Alpha Software UK: tel (0)1752 891100; fax (0)1752 894883

Cal-it

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IntelliCorp
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Magellan Systems
Mediamatics
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NetConsult Communications
Net Contents
NetGravity
Neuron Data
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Zip 2 (Global Link)
Z-Land

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European executives of IT providers & users; investment & venture banks; network operators & service & content providers.

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- New Applications and Creative content
- Enabling Software and Hardware
- Enterprise Computing and Networking
- Information Superhighway
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- Electronic Commerce

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This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an invitation or offer to any person to subscribe for or purchase any shares.

Application has been made to the London Stock Exchange for the whole of the issued ordinary share capital of AEA Technology plc to be admitted to the Official List of the London Stock Exchange. It is expected that admission to the Official List will become effective and that dealings in the ordinary shares will commence on Thursday, 26 September 1996.

AEA Technology plc

(Incorporated and registered in England and Wales under the Companies Act 1985 No. 3095862)

Placing and Intermediaries Offer

by the Secretary of State for Trade and Industry
sponsored by J. Henry Schroder & Co. Limited
of 80,000,000 ordinary shares of 10p each
at a price of 280p per share

Authorised		Issued and fully paid	
Number	Amount	Number	Amount
120,000,000	£12,000,000	80,000,000	£8,000,000
1	£1	1	£1
		ordinary shares of 10p each	
		special rights redeemable	
		preference share of £1	

The Intermediaries Offer closed at 12 noon on Tuesday, 24 September 1996. The Intermediaries Offer comprises 12.5 per cent. of the ordinary shares.

A supplementary prospectus relating to AEA Technology plc and the Placing and Intermediaries Offer has been published and copies may be obtained during normal business hours on any weekday (Saturdays excepted) until Wednesday, 9 October 1996 from:

J. Henry Schroder & Co. Limited
120 Cheapside
London EC2V 6DS

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN

AEA Technology plc
329 Harwell
Didcot
Oxfordshire OX11 0RA

Copies of the supplementary prospectus will also be available (for collection only during normal business hours) from the Company Announcements Office, London Stock Exchange, Capel Court entrance, off Bartholomew Lane, London EC2N 1HP.

The ordinary shares have not been, and will not be registered under the United States Securities Act of 1933 (as amended) or under the applicable securities laws of Canada, Japan or Australia and may not be offered or sold in any jurisdiction in which an offer or solicitation would be unlawful or to any national, resident or citizen of such jurisdictions and neither the prospectus nor this advertisement is for distribution in or to the United States, Canada, Japan or Australia.

The prospectus has not been prepared in the context of a public offer of securities in France within the meaning of Regulation No. 92.02 of the Commission des opérations de bourse ("COB"), and has therefore not been and will not be submitted to the COB for approval. Applicants for ordinary shares will be required to invest for their own account and not to re-transfer the shares in France, other than in compliance with applicable laws and regulations.

26 September 1996

INTERNATIONAL CAPITAL MARKETS

FRNs see strong demand

INTERNATIONAL BONDS

By Corinne Middelmann

The Eurobond market leaped back to life yesterday and issuance volumes soared: the US dollar sector saw \$2.35bn of new issues, and the D-Mark sector early DM5bn of new supply, including DM3bn of domestic bonds.

The floating-rate sector was particularly active, spawning \$1.1bn of dollar issues following the success of last week's \$2bn jumbo offering for the UK and a \$600m deal for Westpac.

"There's a lot of liquidity out there: we are seeing heavy redemptions and there hasn't been much supply," said one trader. He said about \$7.25bn of dollar-denominated FRNs will mature in September, \$1.75bn in October, \$5.75bn in November and \$2.5bn in December.

Another dealer said interest rate uncertainty was also fuelling demand for FRNs. "A lot of money is moving to the short end - people think we're at the bottom of the cycle and are shortening duration." This, he said, had caused spreads on FRNs to tighten significantly, attracting borrowers to the sector.

Cades picks lead managers for FF12bn issue

Cades, the body set up to manage the French social security system's accumulated debt of FF140bn, yesterday chose BNP and Caisse Nationale du Cr dit Agricole to lead-manage its latest bond issue, Samer Iskandar writes. The FF12bn of bonds maturing on July 25 will be priced today at a yield of up to 7 basis points higher than equivalent OATs.

Market participants were expecting a reopening of one of two existing Cades issues, maturing in 2002 and 2007. Cades needs to redeem its debt over 15 years. The body could issue a series of bonds maturing in consecutive years to generate a smooth flow of funds, or bundle together larger liquid issues to reduce its borrowing costs.

"They could have saved 1 or 2 basis points by reopening the 2002 issue," one French syndication official said. "But it is in their interest to diversify as much as possible along the yield curve."

Yesterday's largest dollar FRN, \$500m of five-year notes for Midland Bank, was a resounding success, ending the day bid at the reoffer price and fully placed, despite its tight pricing, yielding flat on Libor at the reoffer price. Lead manager and money market funds looking for short-dated, double-A rated assets.

East Japan Railway

East Japan Railway successfully launched \$800m of 10-year bonds. "The issue saw an extremely good reception - JR East is a blue chip company whose stock is well known internationally," said an official at I&L International, joint book-runner with Goldman Sachs, adding that the issue had been significantly oversubscribed.

The bonds were deemed generously priced at 39 basis points over Treasuries, which narrowed by one basis point during the session.

Also in fixed rates, Landeskreditbank Baden-Wrttemberg issued \$250m of retail-targeted four-year bonds via Merrill Lynch at 4 basis points over Treasuries, which was deemed aggressive. And Rabobank issued \$200m of three-year bonds yielding 2 basis points over Treasuries via Nikko.

In the D-Mark sector, the Inter-American Development Bank issued its first national, joint book-runner with Goldman Sachs, adding that the issue had been significantly oversubscribed.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Lists various international bond issues including East Japan Railway Co, Landeskreditbank Baden-Wrttemberg, etc.

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. Issuance: 2 Floating-rate notes. 3 Fixed-rate notes. 4 Fixed-rate notes with call option. 5 Fixed-rate notes with call option and subordinated. 6 Fixed-rate notes with call option and subordinated. 7 Fixed-rate notes with call option and subordinated. 8 Fixed-rate notes with call option and subordinated. 9 Fixed-rate notes with call option and subordinated. 10 Fixed-rate notes with call option and subordinated.

Mideast exchanges sign deal on listings

By Sean Evers in Cairo

The Egyptian, Kuwaiti and Lebanese stock exchanges have signed a deal to begin cross-listing next year.

Mr Hisham al-Utaibi, president of the Kuwait Exchange, said cross-listing would "take place as soon as we create a unified clearing, settlement and custody institution".

The heads of the three exchanges and the Union of Arab Stock Exchanges will set up a committee to draft regulations for the three markets in accordance with international standards.

The market capitalisation of the Egyptian exchange is \$10.5bn and that of the Kuwaiti \$18bn. The Beirut market currently only lists four companies with a capitalisation of less than \$400m. However, Solider, Lebanon's biggest company with a capitalisation of more than \$2bn, will be listed shortly.

The Beirut bourse, which has been dormant since it reopened in January, should benefit the most from the increased liquidity generated by cross-listing.

The Egypt Fund, a semi-closed country fund with quarterly redemptions, is to float a second tranche of shares, valued at \$24m.

There was little reaction to news that existing home sales edged down 0.5 per cent in August. The National Association of Realtors said that 4.13m homes were sold last month.

Although the data show continued strength in the housing market - especially when taken in concert with recent robust figures on retail sales and home construction - they were in line with analysts' expectations.

Hermes Financial Management (Egypt) is a fund manager. Edmond de Rothschild is international placing agent, except in Saudi Arabia where Saudi American Bank has that role.

Italian sector outperforms but rally seen as fragile

GOVERNMENT BONDS

By Samer Iskandar in London and Lisa Branstetter in New York

Optimism following the US Federal Reserve's decision to abstain from tightening monetary policy on Tuesday continued to drive bond markets yesterday. Although European bonds followed Treasuries higher, analysts saw a partial decoupling had occurred between the two blocs, with Emu prospects increasingly setting the trend in Europe, particularly in the high-yielding Italian and Spanish markets.

Italian bonds again showed the strongest performance, with 10-year BTPs rising more than a full percentage point, tightening their yield spread over bonds by 4 basis points to 275 points.

Life's December BTP future reached an all-time record, closing 0.78 higher at 119.25, before climbing further to 120.25 after hours.

Spanish bonds also performed strongly. The December 10-year bond closed 0.45 higher at 106.84, while in the cash market the 10-year yield spread over bonds tightened marginally to 183 basis points.

"The market believes Spain will meet the 3 per cent criterion [on the public deficit ratio over GDP, imposed by the Maastricht Treaty]," said Mr Kirit Shah, chief market strategist at Sanwa International.

UK gilts traded in line with Treasuries and bonds. Life's December long gilt future settled at 108, up 8.

European economist at Nikko Europe described the recent rally as fragile. "Uncertainty linked to the forthcoming budget could cause some profit-taking," he said, predicting a possible widening of the yield spread over bonds to around 300 basis points. "At this level, buying interest would support the market," Mr Jessop said. "It would take a real political crisis to widen the spread beyond [300 points]."

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Analysts agreed gilts' persistent underperformance was due to the perception that the UK was left out of the convergence process but Mr Jessop said "this is a buying opportunity. The single currency is not a done deal yet, and gilts could benefit from any wobbles on Emu."

US Treasuries added to the gains made late on Tuesday. Near-midday the benchmark 30-year Treasury was 8 1/8 higher at 96 1/2, yielding 6.39 per cent and the two-year note was 1/8 stronger at

100 1/4, yielding 6.07 per cent. The December 30-year bond future rose 1/4 to 108 1/4.

Mr Woody Jay, head of global government trading at Lehman Brothers, attributed some of the buying to hopes that the Fed might not raise interest rates through the end of the year. Figures on September employment levels, due at the end of next week, should go some way to establishing a consensus about the course of monetary policy.

Also helping bonds were rumours that the Federal Reserve had been in the market buying two-year and five-year notes.

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FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, Yield, Spread, etc. Lists various fixed interest indices and their performance.

FT-FIXED INTEREST INDICES

Table with columns: Index, Yield, Spread, etc. Lists various fixed interest indices and their performance.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, etc. Lists various international bond issues and their market data.

FT-EDGED ACTIVITY INDICES

Table with columns: Index, Yield, Spread, etc. Lists various edged activity indices and their performance.

US INTEREST RATES

Table showing US interest rates for various terms: 1 month, 3 month, 6 month, 1 year, 2 year, 3 year, 5 year.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Price, Change, etc. Lists various bond futures and options and their market data.

UK GILTS PRICES

Table with columns: Instrument, Price, Change, etc. Lists various UK gilt prices and their market data.

BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Table with columns: Instrument, Price, Change, etc. Lists various Bund futures and options and their market data.

ITALY

Table with columns: Instrument, Price, Change, etc. Lists various Italian bond futures and options and their market data.

EURO

Table with columns: Instrument, Price, Change, etc. Lists various Euro bond futures and options and their market data.

US

Table with columns: Instrument, Price, Change, etc. Lists various US Treasury bond futures and options and their market data.

SPAIN

Table with columns: Instrument, Price, Change, etc. Lists various Spanish bond futures and options and their market data.

UK

Table with columns: Instrument, Price, Change, etc. Lists various UK gilt futures and options and their market data.

JAPAN

Table with columns: Instrument, Price, Change, etc. Lists various Japanese bond futures and options and their market data.

Other Fixed Interest

Table with columns: Instrument, Price, Change, etc. Lists various other fixed interest instruments and their market data.

CONVERTIBLE BONDS

Table with columns: Issued, Bid, Offer, etc. Lists various convertible bonds and their market data.

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COMMODITIES AND AGRICULTURE

Voisey's Bay man aims to repeat success with Zairean zinc project

By Kenneth Gooding, Mining Correspondent

Mr Jean-Raymond Boule, who left De Beers to seek a fortune in diamonds but hit the jackpot with the huge Voisey's Bay nickel deposit in Labrador, is attempting to repeat the process with a company that is starting with a zinc project in Zaire.

Drawing on his experience in Africa with De Beers and his native French - he was born in Mauritius - Mr Boule's new company, American Mineral Fields, is about to complete a joint venture with Gemmines, the state-owned Zairean group, to reopen the Kipushi zinc-copper mine in the Shaba region.

Mr Boule says he hopes AMF will have more than 50 per cent of the joint venture which already has government approval.

AMF has also signed a 50-50 joint venture agreement with Anglo American Corporation of South Africa, one of the world's biggest mining groups, under the terms of which Anglo will fund the first US\$100m of equity in any project either of the partners might undertake in the Shaba region.

Mr Boule, 45, was De

Baers' youngest general manager - in Zaire - and at the age of 29 set up dealing in large diamonds on his own account in Texas. After other diamond mining ventures were founded Diamond Fields Resources in 1992, went public in 1993 and discovered the Voisey's Bay nickel-cobalt deposit a year later. Diamond Fields was acquired earlier this year by Inco of Canada, the world's biggest nickel group, for more than C\$4bn. Mr Boule was co-chairman and owned 10.1 per cent of Diamond Fields. He took Inco shares in exchange for his holding.

His new company, AMF, was set up last year and is soon to be listed on the Toronto exchange. He says his aim is to provide North American investors with a company through which they can be involved in the developing African mining boom. Most of AMF's senior management have moved from Diamond Fields while senior operational staff have been recruited from RTZ-CRA, Anglo American and De Beers.

Mr Boule approached Gemmines about the Kipushi project after reading in the annual report that it was looking for joint venture partners. Kipushi's produc-

tion peaked in 1988 at 143,000 tonnes of zinc and 43,000 tonnes of copper. Gemmines, starved of foreign earnings, decided to concentrate on its cobalt interests and put Kipushi on care and maintenance in 1990.

Mr Boule estimates that it will take a maximum of US\$550m to reactivate the mine and for it to produce about 160,000 tonnes of zinc and 30,000 tonnes of copper a year. That would make Kipushi the world's ninth biggest zinc producer.

He suggests there is the potential for AMF to discover similar high grade zinc deposits in the large concession areas the company has tied up in Zaire and Zambia, where no exploration has been done using modern techniques. Mr Boule retains his affection for diamonds and the first properties to go into AMF were two diamond projects in Brazil. AMF also has a 50-50 joint venture with IDAS Resources to develop diamond concessions and other mineral properties held by IDAS in the Cuango River area of Angola. IDAS is a Belgian-Dutch company responsible for clearing anti-personnel mines from the war-torn country.

Competition stiffens in seaweed industry

Alistair Guild on a traditional and useful sideline for Hebridean crofters

Seaweed harvesting has been a tradition, not to mention a useful sideline, for as long as Hebridean crofters and fishermen can remember. But competition now is more intense than ever among the world's seaweed suppliers and the companies that extract the alginates and supply it, principally as a powder, to the textile and pharmaceutical industries.

It is less than 18 months since an integrated harvesting and production facility on the coast of Nova Scotia closed, after 20 years. The cost of obtaining the licence required under Canadian environmental regulations was said to be one factor. Another was insufficient economy of scale.

The market for Scottish "kelp" (a word now commonly applied to all large brown seaweeds) seems assured, for the next five years at least. Kelco, the multinational food industry products group, is the world's largest single producer of alginates. The company, bought last year by the American corporation Monsanto from Merck & Company for \$1.06bn, has a contract to take 4,500 tonnes (wet weight) each year of Western Isles brown seaweed, principally ascophyllum nodosum. Kelco is expected to purchase an additional 2,500 tonnes this year to meet demand.

Ascophyllum grows in the "hebridean rain" so in the Hebrides a half-day's harvesting is feasible only on five days each fortnight, during spring tides. It is possible for

two cutters working together to produce about 50 tonnes (wet weight) in that time, collecting \$15 a tonne.

A plant on the island of Benbecula collects, washes and mills the seaweed. The plant, operated by Uist Seaweed Processors, a locally owned company, is being modernised at a cost of \$241,000, \$200,000 of that from Western Isles Enterprise. The agency insists on evidence of a firm commitment to purchase five years' output at least. The plant's capacity will be increased to 10,000 tonnes, the number of cutters could rise from the present 28 and a further three locals join the seven already employed in washing and milling.

There is no shortage of seaweed here, but the problem is transport. Says Mr James MacDonald, a local haulage contractor and the man behind USP. The haulier is paid \$50 a tonne (wet) at Kelco's factory gate. But it is still only feasible with a return load, says Mr MacDonald. He is already filling up 300 lorries to transport 7,000 tonnes.

Kelco will close its own alginate manufacturing plant at Oban, on Scotland's mainland at the end of the year. It is one of three manufacturing facilities operated by Kelco, the others being at Girvan in Ayrshire and San Diego in California. The decision was taken on economic grounds, says the company. Ascophyllum is a natural product, but the manufacturing is essential for it to remain competitive in the global market for alginates. Overall world demand for

alginates has increased by 3,000 tonnes since the early 1990s. Present world alginate production is now estimated at 27,000 tonnes with a market value of \$300m. Textile printing accounts for 30 per cent of demand.

The alginate is mixed with pigment to control its viscosity, and so the clarity of the print. Another major application is in the making of ice cream and other dairy products. The alginate prevents the formation of coarse ice crystals and provides a smooth texture. It is in the textile industry where competition is strongest, particularly from the Chinese manufactured alginates.

It takes on average 20 tonnes of wet seaweed to produce one tonne of alginate. Kelco's French, Norwegian and Chinese competitors use almost exclusively locally harvested seaweed. Kelco sources more internationally the 500,000 tonnes (wet) of brown seaweed it uses each year, its Scottish factories' requirements alone harvests a total of 100,000 tonnes.

Ascophyllum is just one of six major brown seaweed species containing economically attractive amounts of algin growing in northern or southern hemispheres. The species is concentrated around the shores of Iceland, Norway, Ireland, Scotland and Nova Scotia. The total annual harvest is 100,000 tonnes (wet). But Norway alone harvests a total of 180,000 tonnes of a range of brown seaweeds found in her waters. World-wide, several mil-

lion tonnes of brown seaweed are harvested, each year, Mexico, US, Japan, Chile, Australia, Korea and South Africa being among the other countries supplying the alginate industry.

Several factors affect the economics of seaweed: ● Mechanical seaweed harvesters can reduce costs but are only suitable for countries with well-defined inshore rock plateaux, such as Iceland, Norway, Canada and California. Seaweeds growing in inter-tidal areas, such as ascophyllum can then be harvested at high tide, with an underwater cutter bar set a few feet below the surface. The west of these harvesters, where one developed, has a very irregular inshore rock pattern with rock pinnacles that can severely damage the harvester.

● Some seaweeds recover faster than others from harvesting. Ascophyllum takes three to five years to recover, older plants generally, mostly found off the California coast grow as fast as any other known plant. The same patch of sea can be harvested three times in one year.

● The Chinese have cultivated large areas of seaweed from spores, with the weed itself, mostly of the laminaria variety, being attached to corals. Cultivation of seaweed has generally been found to be uneconomic when labour costs are at all significant. Introducing unnaturally large canopies of seaweed to an area can

also have important ecological consequences.

● Air-drying of seaweeds is possible in some countries, for example Chile, Iceland, with access to free geothermal energy, also exports its seaweed dried and ground.

● The amount of algin depends on the species, the part of the plant used and on the season. The durvillaea species found in Australian waters contains the highest proportion of algin.

Processing innovation, energy efficiency and integration with processing of other seaweed products such as fertilisers would enhance the competitiveness of West-coast sales, concluded a report on the industry by Scottish-based consultants Environment and Resource Technology published last year.

Tavay Organics, with a factory on the island of Lewis since the 1960s, provides an example of successful diversification. It sells not just dried seaweed to Kelco but other seaweed derived products in both dried and liquid form to island and mainland customers. These include fertilisers and plant and animal food. Basic dry meal sells at present for about \$300 a tonne. "People have been looking for alternatives to alginates as long as alginates have been around, and they are still around," says Mr Richard Searle, manager, international seaweed resources, at Kelco. "We are investing heavily in our alginate business, a statement in itself of our confidence in alginates' future."

Copper prices relinquish gains

MARKET REPORT

Forward COPPER prices relinquished early gains yesterday afternoon after the London Metal Exchange's three months delivery position again failed to challenge overhead resistance at \$1,950 a tonne.

The main feature of the market, traders said, was a narrowing in the newly-es-

tablished cash discount. Profit-taking and expectations of bank and US broker selling prevented the market pushing higher in the afternoon, they said, but cash metal buying and borrowing (buying cash and selling forward) reduced the cash to \$9 less than \$5.

The ALUMINIUM market was hesitant throughout,

having been unable to make headway above \$1,400 a tonne. That suggested another test of support was likely, traders said.

NICKEL prices settled back from midsession highs, although the market remained broadly stable throughout the afternoon. The last trade was at \$7,260 a tonne, up \$45.

Alcan makes move on Quebec smelter plan

By Robert Gibbens in Montreal

Alcan Aluminium of Canada has taken a key step towards getting started on its US\$1bn Alma smelter project in

northern Quebec. The company has filed an official project notification with the Quebec provincial government in preparation for public hearings.

The final decision on a construction go-ahead was still at least a year away, Alcan said. The smelter, with a maximum annual capacity of 350,000 tonnes, depending on market conditions, would replace an exist-

ing 50-year-old unit with 74,000 tonnes annual capacity. This summer Alcan signed a contract with Hydro-Quebec that will provide it with an additional 350MW of

power over and above its own captive power generating capacity in the Saguenay region. This would give the flexibility needed for the Alma smelter, the company said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Aluminum, Copper, Lead, Zinc, Tin), price change, high, low, and open prices.

Precious Metals continued

GOLD COMEX (100 Troy oz. \$/troy oz.)

Table with columns for gold price change, high, low, and open prices.

GRAINS AND OIL SEEDS

WHEAT LIFFE (\$ per tonne)

Table with columns for wheat price change, high, low, and open prices.

SOFTS

COFFEE LIFFE (\$/tonne)

Table with columns for coffee price change, high, low, and open prices.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000lb cwt/cent)

Table with columns for live cattle price change, high, low, and open prices.

LONDON TRADED OPTIONS

ALUMINIUM LME

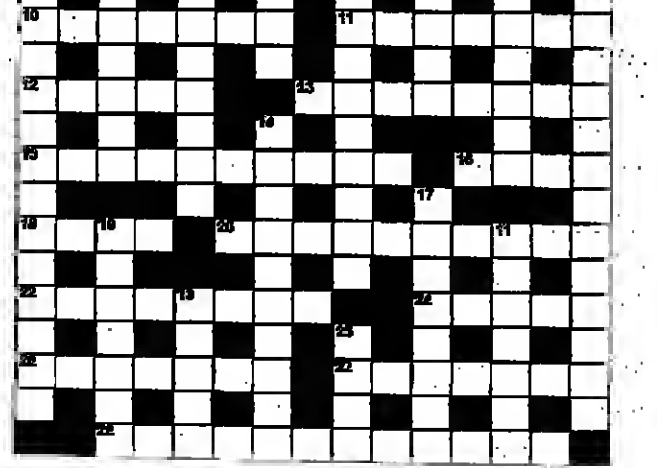
Table with columns for aluminum option price change, high, low, and open prices.

JOTTER PAD

Table with columns for various commodity prices and changes.

CROSSWORD

No.9,183 Set by GRIFFIN



- ACROSS
1 After shower violin player cooked tux fish (7,5)
10 Cold American surrounded by many insects (7)
11 State home takes poor Ada in (7)
12 Pin certainly needed by the navy (5)
13 Get less to iron? (6)
15 Feeling Tom should be turned into a field (10)
16 An expression in Outer Mongolia (4)
18 Cut short and carry out or remove cork (4)
20 They replace and mend spar as bent (10)
22 Finished puncture after a fit of temper (3)
24 Man caught missing grocer running around (5)
26 Nobleman one sovereign wanted before the others (7)
27 Fool tells stories about girls (7)
28 Make for the drink as one's unhappy at home? (3,4,3,3)
DOWN
1 There's a black margin, as a rule (5)
7 There's a drink on the bar, and a bun (7)
8 Drama difficult to obtain? Don't give in too easily! (4,2,3)
9 Teacher kept her behind to talk idly about me! (5,3)
14 Gosh hitchhiking with the gang, a form of travel (10)
17 Coffee especially to go with Ross Assortment (3)
19 Food supplier starts talking before getting into vehicle (7)
21 Silly nigger over eastern nightwear (7)
23 A Parisian; one against marriage? (5)
25 Always cold and left on top of earth (4)
Solution 9,183
DOWN
10 COLD AMERICAN SURROUNDED BY MANY INSECTS
11 STATE HOME TAKES POOR ADA IN
12 PIN CERTAINLY NEEDED BY THE NAVY
13 GET LESS TO IRON?
15 FEELING TOM SHOULD BE TURNED INTO A FIELD
16 AN EXPRESSION IN OUTER MONGOLIA
18 CUT SHORT AND CARRY OUT OR REMOVE CORK
20 THEY REPLACE AND MEND SPAR AS BENT
22 FINISHED PUNCTURE AFTER A FIT OF TEMPER
24 MAN CAUGHT MISSING GROCER RUNNING AROUND
26 NOBLEMAN ONE SOVEREIGN WANTED BEFORE THE OTHERS
27 FOOL TELLS STORIES ABOUT GIRLS
28 MAKE FOR THE DRINK AS ONE'S UNHAPPY AT HOME?

PRECIOUS METALS

LONDON BULLION MARKET

Table with columns for precious metal prices and changes.

ENERGY

CRUDE OIL NYMEX (1,000 barrels \$/barrel)

Table with columns for energy price change, high, low, and open prices.

FUTURES DATA

Alc futures data supplied by CMS.

Table with columns for futures data including prices and changes.

VOLUME DATA

Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBOT, NYCE, CME, CBOE and FIE.

Table with columns for volume data including open interest and volume.

INDICES

REUTERS (Base: 18/03/100)

Table with columns for index values and changes.

INDEXES

REUTERS (Base: 18/03/100)

Table with columns for index values and changes.

Advertisement for 'Jotter Pad' featuring a crossword puzzle and a list of words.

Handwritten signature or scribble at the bottom of the page.

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OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

BERMUDA (REGULATED)**

Table listing regulated Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

GUERNSEY (REGULATED)**

Table listing regulated Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

Table listing various international funds including International Growth Fund, International Income Fund, etc.

IRELAND (SIB RECOGNISED)

Table listing Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

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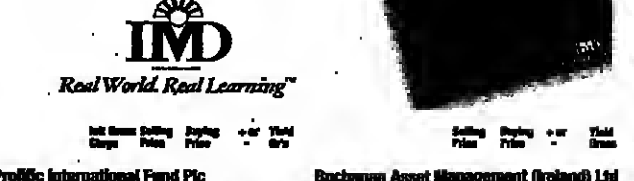


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IRELAND (SIB RECOGNISED)

Table listing Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

Table listing regulated Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

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Table listing Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

Table listing regulated Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

Main table containing fund names, prices, and performance metrics. Includes sections for Luxembourg (SIB Recognised) and Offshore Insurances.

LUXEMBOURG (SIB RECOGNISED)

Table listing Luxembourg (SIB Recognised) funds and their details.

Table listing various international and regional funds.

Table listing various international and regional funds.

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Table listing various international and regional funds.

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Table listing various international and regional funds.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their details.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4376 for more details.

Main table of fund prices with columns for Fund Name, Price, and Change. Includes sections for Global Asset Management, Global Growth Holdings, India Investment, and various international funds.

OTHER OFFSHORE FUNDS table listing various offshore fund products and their prices.

MANAGED FUNDS NOTES section providing detailed information, disclaimers, and contact details for the FT Managed Funds Service.

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Mid-east exchanges sign deal on listings

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, share price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, share price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, share price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, share price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, share price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, share price, and change.

CHEMICALS - Cont.

Continuation of Chemicals sector table.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, share price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, share price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, share price, and change.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, share price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt sector table.

ENGINEERING

Continuation of Engineering sector table.

ENGINEERING, VEHICLES

Continuation of Engineering, Vehicles sector table.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

EXTRACTIVE INDUSTRIES

Continuation of Extractive Industries sector table.

EXTRACTIVE INDUSTRIES

Continuation of Extractive Industries sector table.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, share price, and change.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, share price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, share price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, share price, and change.

HOUSEHOLD GOODS

Continuation of Household Goods sector table.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts sector table.

INVESTMENT TRUSTS

Continuation of Investment Trusts sector table.

Advertisement for ACL (Associated Contract Hire Ltd) featuring the text 'In a word, MIRACLE Working wonders in the world of contract hire and fleet management' and the phone number '0800 269895'. It includes an image of a car and the ACL logo.

مكتبة العرب

مكتبة العدل

DIV TRUSTS SPLIT CAPITAL - Cont.

Table listing various Dividend Trusts with columns for Name, Price, and other financial metrics.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and other financial metrics.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and other financial metrics.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and other financial metrics.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued) with columns for Name, Price, and other financial metrics.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and other financial metrics.

OIL, INTEGRATED

Table listing integrated oil companies with columns for Name, Price, and other financial metrics.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and other financial metrics.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies (continued) with columns for Name, Price, and other financial metrics.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and other financial metrics.

PROPERTY

Table listing property companies with columns for Name, Price, and other financial metrics.

PROPERTY - Cont.

Table listing property companies (continued) with columns for Name, Price, and other financial metrics.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and other financial metrics.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and other financial metrics.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and other financial metrics.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) with columns for Name, Price, and other financial metrics.

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued) with columns for Name, Price, and other financial metrics.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and other financial metrics.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and other financial metrics.

TRANSPORT

Table listing transport companies with columns for Name, Price, and other financial metrics.

WATER

Table listing water companies with columns for Name, Price, and other financial metrics.

AMM - Cont.

Table listing AMM companies (continued) with columns for Name, Price, and other financial metrics.

AMERICANS

Table listing American companies with columns for Name, Price, and other financial metrics.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and other financial metrics.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and other financial metrics.

Advertisement for Merseyside: 'OUR EMPLOYEES ARE VERSATILE, RELIABLE AND DEDICATED. WE ARE PROUD TO BE PART OF MERSEYSIDE'. Includes contact info: 0800 22 0151.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service: Prices for the London Share Service delivered by bond, part of Financial Times Information. Includes details on company classifications, share prices, and reporting.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Sep 25 / Oct), Germany (Sep 25 / Oct), and Italy (Sep 25 / Oct).

Table of stock market data for Europe, including Belgium (Sep 25 / Oct), Denmark (Sep 25 / Oct), and Finland (Sep 25 / Oct).

Table of stock market data for Europe, including France (Sep 25 / Oct), Greece (Sep 25 / Oct), and Ireland (Sep 25 / Oct).

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Table of stock market data for Europe, including Turkey (Sep 25 / Oct), UK (Sep 25 / Oct), and various regional indices.

Table of stock market data for Europe, including Africa (Sep 25 / Oct) and Asia (Sep 25 / Oct).

Table of stock market data for Europe, including Oceania (Sep 25 / Oct) and various regional indices.

Table of stock market data for Europe, including various regional indices and market performance.

Table of stock market data for Europe, including various regional indices and market performance.

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Rockwell Automation is leading technological innovation with more than 500,000 products for a broad spectrum of industries.



INDICES

Table of various stock indices including Argentina, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, UK, and USA.

INDEX FUTURES

Table of index futures for various markets including CME, EUREX, and others.

US INDICES

Table of US stock indices including Dow Jones, S&P 500, NYSE Comp, and others.

NEW YORK ACTIVE STOCKS & TRADING ACTIVITY

Table of trading activity for active stocks in New York, including volume, price changes, and market status.

INDICES

Table of various stock indices including Argentina, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, UK, and USA.

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NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'Market Dynamics' and 'Market Summary'.

Market Dynamics. Hewlett-Packard advertisement with text: 'If the business decisions are yours, the computer system should be ours.' and 'http://www.hp.com/computing'

Continued on next page

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Market Dynamics advertisement for Hewlett-Packard, featuring the text 'If the business decisions are yours, the computer system should be ours.' and the HP logo.

Continued on next page

Dow mixed despite technology gains

AMERICAS

US shares were mixed at mid-session as the market continued to digest Tuesday's news that the Federal Reserve had decided against raising short-term interest rates...

helped by a strong earnings report from 3Com, the computer networking company. By mid-session 3Com's shares had advanced 8 1/2% or 12 cents to \$93 1/2.

TORONTO moved higher in moderate volume to end the morning session with the 300 composite index ahead 13.03 at 5,312.69.

EUROPE

Shares in FRANKFURT pushed deeper into new high ground, motivated by a strong bond market and a recovery for the dollar.

within 44 points of April's peak. The CAC-40 ended with a gain of 21.91 to 2,108.41.

FT-SE Asian Shares Indices

Table with columns for Date, Hourly changes, and various indices like Nikkei, Hang Seng, etc.

THE EUROPEAN SERIES

Table with columns for Date, Hourly changes, and various European indices like DAX, CAC-40, etc.

between the company and Motor Columbus. Saurer soared SFR28 to SFR31 as the textile machinery and engineering group raised its full year profits forecast...

Caracas advance continues

Caracas kept the flame slight for Latin America after a morning session that saw most stock markets move lower.

a gain of about 1.4 per cent. Caracas has been pushing up to new highs lately and yesterday some initial weakness was quickly shrugged off.

said that the uncertain start on Wall Street and Tuesday's higher than expected Mexican inflation data had soured sentiment.

ASIA PACIFIC

Reports of a rise in memory chip prices prompted a rally in TOKYO's high-technology stocks and the Nikkei index closed up 0.8 per cent.

Fudosen rose Y50 to Y1,450, Mitsubishi Estate gained Y90 to Y1,510 and Sumitomo Realty and Development rose Y24 to Y860.

Wong's 4,000 and Pohang Iron and Steel gained Won2,500 to Won4,500.

but drifted lower through the rest of the session to close at 2,244.10, down 4.09.

announce a successor soon. SINGAPORE saw further demand for Creative Technology, up S\$1.45 to S\$9.20 on arbitrage buying and an upgrade of the stock by Merrill Lynch.

High-tech rally propels Nikkei ahead

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns for Market, No. of stocks, Dollar terms, and Local currency terms.

Czech shares continued to slide lower yesterday as worries about the economy and the continuing fall-out from the recent banking crisis sparked a further round of profit-taking, writes Jeffrey Brown.

The Nikkei 225 index closed up 0.8 per cent at the day's high of 21,550.97. After an afternoon session of domestic investors prepared for next week's expansion of the foreign shareholdings limit.

Volume totalled 266m shares against 280m. Overseas investors chased high-technology shares while brokerage dealers placed buying orders in small lots.

WELLINGTON hit a 30-month peak in early trading. The composite index ended 15.30 ahead at 793.21, after a high of 798.46 in active volume of 30.2m shares.

KUALA LUMPUR's small cap stocks found further retail interest, which took the Second Board index up 2.7 per cent to another closing high, while the blue chip composite index ended the session 5.59 higher at 1,129.31.

KARACHI dropped below 1,400 on the 100-share index following demands for a one-day strike from the opposition alliance. The index ended 21.23 lower at 1,381.96.

FT/SE P ACTUARIES WORLD INDICES

Table with columns for National and Regional indices, showing values and changes for various countries and regions.

Advertisement for YAGEO Yageo Corporation, featuring US\$100,000,000 1.25 per cent Convertible Bonds due 2003. Includes logos for Jardine Fleming and Schrodgers.

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